

Agnes	50	15	Indones	2500	Farang	100	100
Baham	100	100	Japan	100	Yen	100	100
Baham	100	100	Japan	100	Yen	100	100
Baham	100	100	Japan	100	Yen	100	100
Baham	100	100	Japan	100	Yen	100	100
Baham	100	100	Japan	100	Yen	100	100
Baham	100	100	Japan	100	Yen	100	100
Baham	100	100	Japan	100	Yen	100	100
Baham	100	100	Japan	100	Yen	100	100
Baham	100	100	Japan	100	Yen	100	100

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Thursday January 3 1985

No. 29,514

Ethiopia: Mengistu's delicate balancing act, Page 11

NEWS SUMMARY

GENERAL

Optimism as UK pit strike weakens

About 300 UK miners returned to work for the first time since the coal strike began 10 months ago and four pits began producing coal. The figures, significantly higher than those registered before the Christmas break, are privately seen by the National Coal Board as encouraging and suggesting well for a "surge back" next week when the holiday period ends. At the same time the British Steel Corporation is likely to reduce considerably its purchases of UK-produced coking coal once the strike is over, and buy more foreign coal. Page 12

Greenland quits EEC

Greenland will become the first country to leave the EEC on February 1. The move reflects the wish by inhabitants, mainly native Inuits dependent on fishing and hunting, to control their own fishing grounds. Page 2

Singapore Cabinet

Singapore's Cabinet was sworn in. First Deputy Premier and Defence Minister Goh Chok Tong, 43, a U.S. educated economist, emerged as likely successor to Premier Lee Kuan Yew. Page 2

Clark to resign

William Clark, a controversial figure during President Ronald Reagan's first term in office, is to resign as Secretary of the Interior. Page 4

Missile crashes

A Soviet tactical cruise missile flew over Norway last Friday and possibly went down in Finland. It was thought to have been fired from a Soviet submarine in the Barents Sea during a naval exercise. Page 2

Troops plan

Norway is drawing up plans to slash its UN peacekeeping force in Lebanon to a minimum unless Lebanon and Israel reach a security agreement. Page 2

E. Germans give up

Seventeen of 57 East Germans squatting in West Germany's embassy in Prague to try and win a passage to the West gave in and left the building. Page 2

Refugee killed

Masked gunmen shot dead a Palestinian after taking him from a refugee camp near Sidon, south Lebanon. Page 2

Philippines killings

Unidentified gunmen killed a mayor, three bodyguards and the three-year-old son of a provincial governor, who was seriously injured, in the northern Philippines. Page 2

Sanctions call

Nobel peace prize winner Desmond Tutu called for economic sanctions against South Africa unless conditions for the country's black population improved within two years. Page 2

Ethiopia toll

Somalia said Ethiopia lost 200 troops and many were wounded in an attack on Somali defences around the western garrison town of Balamale. Page 2

Terrorist revival

The Red Army Faction, West Germany's left-wing urban guerrilla group pronounced dead last summer, is thought to be behind about 12 bomb and arson attacks. Page 2

Beards banned

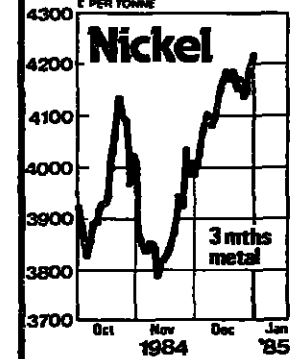
Police in Ostend are to be ordered to shave off their beards because they could catch fire or be set alight by criminals. Page 2

BUSINESS

German shares at peak levels

FRANKFURT shares reached an all time high amid investor hopes that the strength of the dollar will provide a boost for West German exporters. The Commerzbank index put on 10.5 to 1,118.4 Amsterdam shares were also at record levels with the ANP-CBS General index recording its highest one day rise of 4.7 points to 186.6. Section II

WALL STREET: The Dow Jones industrial average closed down 12.7 at 1,198.07. Section II



NICKEL and tin prices rose to record levels on the London Metal Exchange, encouraged by sterling's fall against the dollar. The three-month nickel quotation gained 235 to £4,217.5 a tonne. Page 26

DOLLAR rose to record levels in London, closing at DM 3.173 (DM 3.154), SwFr 2.617 (SwFr 2.602), Ffr 9.705 (Ffr 9.645) and Y251.75 (Y251.55). On Bank of England figures the dollar's index rose to a high of 145.7 from 145.0. In New York it was DM 3.1788, SwFr 2.6350, Ffr 9.7225, Y251.95. Page 27

STERLING was weaker in London, falling 1.05 cents against the dollar to an all-time low of \$1.1263. It also declined to DM 3.645 (DM 3.635), Ffr 11.16 (Ffr 11.17), SwFr 3.005 (SwFr 3.013) and Y289.0 (Y291.5). The pound's exchange index fell 0.5 to a record low of 73.5. In New York it was \$1.1450. Page 27

GOLD lost \$3.50 on the London bullion market to finish at \$305.50. It was also lower in Zurich at \$306.35. In New York the Comex February settlement was \$304.20. Page 26

LONDON equities were lower amid concern over rising short-term interest rates. The FT Ordinary index fell 11.9 to 940.4. Gills were marked lower. Section II

HONG KONG shares moved strongly higher boosted by optimistic forecasts for the economy in the year ahead. The Hang Seng index added 20.36 to a 2½-year high of 1,220.74. Section II

ISRAELI commercial banks face further problems over the 1983 collapse of bank shares as customers launch legal action to recoup lost funds. Page 3

PHILIPPINES withdrew the privilege of foreign investors to own up to 100 per cent of local enterprises. Page 3

YUGOSLAVIA has been urged by the OECD to step up its fight against inflation, which is threatening the Government's economic stabilisation programme. Page 12

THE RECEIVER handling the affairs of Saléninvest, Sweden's largest shipping group before going bankrupt last month, is attempting to save the profitable portions of the group's dry cargo and tanker operations. Page 19

SIME DARBY, the Malaysian conglomerate, expects pre-tax earnings to fall to 195m ringgit (\$81.5m) for the current financial year, compared with 214m ringgit in 1984. Page 19

We regret the latest London Stock Exchange prices were not available for this edition due to a computer failure.

Midland Bank hit by unforeseen new loss at Crocker

BY DAVID LASCELLES, BANKING CORRESPONDENT, IN LONDON

MIDLAND BANK suffered another blow yesterday when Crocker National, its ill-fated California subsidiary, revealed that worsening loan problems had forced it into further losses of \$215m in the last quarter of 1984.

Crocker's losses for last year now amount to \$324m, among the largest recorded by a U.S. bank. Midland said that the setback would have a severe impact on its own earnings for 1984, although it declined to quantify them. On the London Stock Exchange, Midland's shares fell to 345p, down 28p from Monday's close of 373p.

Midland sought to limit the damage of the largely unexpected news to the financial markets and its own shareholders, however, with a string of parallel announcements. The company:

- Pledged to hold its 1984 dividend.
- Said it had invested another \$250m in Crocker to boost its capital resources and had made available to it more than \$100m in inter-bank credits to help to finance its operations.
- Said it would pursue efforts to buy up the remaining 43 per cent of Crocker, although at a lower price than it offered in negotiations concluded only ten weeks ago.

Sir Donald Barron, Midland's chairman, said that Crocker's latest

losses had been caused by existing loans which had been reappraised in the light of California's tough economic conditions, rather than by new loans. He blamed the slump in the U.S. cereal and wine industries, and the fall in property values caused mainly by oil company sell-offs, all of which had hurt Crocker's customers.

The situation worsened rapidly in the final weeks of 1984, he said, and a decision was taken to write off \$253m of loans and raise \$326m of provisions for possible future losses. Crocker now has a \$300m cushion against any further bad loans.

Sir Donald said all that "will clear the decks for the future and give us confidence that we can go forward with Crocker."

Midland's injection of new capital takes the forms of a \$250m issue of convertible preferred stock which, with other funds advanced by Midland, will boost Crocker's capital by \$400m and enable it to meet the more stringent standards demanded by the U.S. authorities.

The losses will affect Midland's own capital position, however. Mr Michael Julien, the group finance director, said the ratio of "free capital," a key measure of a bank's strength, had fallen. Midland was

investigating ways of rebuilding it, possibly with an issue of convertible loan stock and by selling off subsidiaries where it did not have full management control.

The Bank of England has approved all the measures but is clearly anxious to see Midland in better shape.

Midland has also reduced by about \$50m the \$275m offer it made to holders of the 43 per cent minority in Crocker at the end of October. It has lowered the value of the paper with which the deal is to be financed, and cancelling a \$8 share bonus that was to have been paid depending on Crocker's performance. The new terms must still be agreed by Crocker's and Midland's shareholders.

Sir Donald said it was essential that Midland allied itself more closely with Crocker, despite the losses, if it was to succeed as an international bank. There was no question of selling out.

City analysts calculated yesterday that Crocker's losses will wipe out nearly all of Midland's expected earnings in the second half of 1984. Most of them predicted that Midland would make \$80m (\$90.4m) to \$90m pre-tax for all of 1984, of which \$70m was earned in the first half.

France to lose 100,000 jobs in first half of year

BY DAVID MARSH IN PARIS

APPROXIMATELY 4,000 jobs a week are likely to be lost in French industry in the first half of 1985 as companies continue to cut back on labour to increase efficiency, says a New Year forecast, on unemployment from inside the government statistics institute.

With industry shedding 214,000 jobs during 1984, the pace of cuts is likely to be maintained at about 100,000 in the first six months of this year.

The sharpest 1984 run down came in manufacturing, which lost 140,000 jobs - no great change in the trend is expected for 1985.

Pessimism about jobs was underlined yesterday as the first redundancy letters were sent out to 300 employees at the Paris headquarters of the liquidated Cressat Loire engineering concern. It was also reflected in an unusually sombre front page article in Le Figaro, the

right-wing daily, which published an opinion poll indicating that 32 per cent of the population believed 1985 would be a bad year and 48 per cent thought unemployment would rise to between 2.5m and 3m.

According to Insee, unemployment, currently at 2.4m, will grow to almost 2.5m by mid-1985, even taking into account Government measures to stabilise youth unemployment.

The inability of the rest of the economy to produce enough jobs to compensate for cuts in industry was illustrated by a rise in service sector employment of only 28,000 last year. Job creation in the sector is forecast to accelerate slightly to about 17,000 in the first six months this year.

Insee noted that last year the sectors hit by job cuts were in intermediate goods, particularly steel and construction equipment, and in the

car industry. Big cuts were made in textiles and clothing, leather and footwear and in wood and furniture.

Overall investment last year recovered - showing a 0.5 per cent increase in real terms - after three years of decline, Insee said. Compared with the 1979/80 recovery, however, the pick-up was much more localised and weaker.

Partly because of better company results and a moderate prospect of higher demand, investment rose by 9 per cent in the competitive industrial sector, but fell in services, building and construction and in the large nationalised enterprises.

Another report, from the Crédit d'Équipement des Petites et Moyennes Entreprises, the small business financing body, showed that the balance of overall company start-ups and bankruptcies was unfavourable last year.

UK miners' strike, Page 12

Nigeria expects fall in imports by one third to five-year low

BY TONY HAWKINS IN LAGOS

NIGERIA'S imports will fall by at least a third this year to N3.15bn (\$3.16bn), the lowest level for at least five years, Dr Onosolo Sololeye, the country's Finance Minister, said.

The minister was briefing businessmen yesterday on the 1985 Nigerian budget presented on Tuesday by Major General Muhammadu Buhari, the head of state.

Nigeria has set a gross domestic product (GDP) growth target of 1 per cent for 1985, after three years in which real output has fallen.

Dr Sololeye said that the Government hoped to restrict inflation to 30 per cent during 1985, and intended to increase the country's external reserves, which stood at N1.1bn last October, by N200m.

The sharp contraction in imports has adverse implications for manufacturing industry in Nigeria, which is heavily dependent on imported inputs. British manufacturers,

whose exports to Nigeria were worth £700m (\$791m) in the 11 months to November 1984, will also be hard hit.

Dr Sololeye said that N3.5bn, or 44 per cent of forecast 1985 exports, would be needed to service external debt and that N1.1bn was needed for invisible imports.

The Nigerian Government has pegged its foreign exchange budget at N8bn, a reduction of over 40 per cent on 1981 levels.

The minister also released some of the most detailed information yet published on Nigeria's foreign debt position. He said that while external loan commitments totalled N19bn, total drawings of medium and long-term debt amounted to only N10.3bn, to which must be added the N4.7bn of open account trade arrears.

After taking account of repayments Nigeria had medium and long-term foreign debts of N7.9bn,

as well as the N4.7bn of open account unsecured trade debt and an undisclosed amount of insured open account debt.

Although Maj Gen Buhari said in the budget address that there would be no external borrowing for new projects this year, the Finance Minister softened this stance, saying that exceptions were being made for projects that were "absolutely essential." World Bank and bilateral loans would be used for agricultural and agro-allied projects.

Details of the budget estimates for 1985 show that Nigeria will spend more than 16 per cent of its total N11.3bn budget on debt servicing.

Dr Sololeye gave details of the new levy on air tickets payable by people travelling to destinations outside Africa. The levy, which takes effect immediately, has been set at N100 per ticket.

Coleco to abandon computer market

By Paul Taylor in New York

COLECO, the once high-flying U.S. Cabbage Patch dolls, toys and video-games manufacturer, said yesterday that it planned to abandon the home computer market which it entered 18 months ago. The company said it would report "substantial" losses for the fourth quarter and the year as a result of the decision.

The move to stop manufacture of the cut-price Adam home computer, which has been plagued with problems, shipment delays and poor sales, had been long expected on Wall Street, where the Hartford, Connecticut, based company's stock has fallen from a peak of over \$65 a share in 1983 to less than \$20 a share recently. Yesterday Coleco's share price jumped 22¢ to \$14.40 on the news.

Industry experts warmly welcomed Coleco's move. Mr David Leibowitz, an industry analyst with American Securities, noted that Coleco's decision was good news for investors because it would stop the lawsuits angry shareholders had filed against the company and "eliminate one of the largest, if not the largest, potential liability for Coleco's balance sheet."

Coleco, which until yesterday had strongly denied rumours that it was about to become the latest in a series of manufacturers, including Warner Communications and Texas Instruments, to abandon the fiercely competitive and recently sagging home computer market, said it would concentrate on its core toy business and on still-booming Cabbage Patch doll sales, which accounted for \$500m, or over 80 per cent of its estimated sales, last year.

The company, which recently reduced the Adam system price from \$650 to \$450 for a system including word processing software, a printer and a tape storage device, said it had reached an agreement to sell its inventory, including hardware, software and peripherals, to an undisclosed U.S. retail chain for an undisclosed sum. It will be paid in instalments with a final settlement in early 1985.

As a result Coleco, which reported a 1983 net loss of \$7.4m on sales of \$598.5m, but which had managed to post net earnings of \$13.4m on sales of \$534m in the first nine months of 1984, despite the drain caused by the Adam system, said it would report losses in the 1984 final quarter and full year. The company said that it expected to report 1984 sales of more than \$800m, with more than 80 per cent derived from its toy segment.

In a letter to shareholders Mr Ar-

Continued on Page 12

Dollar surges in Europe to record highs

BY OUR ECONOMICS STAFF

THE DOLLAR advanced to new highs in Europe yesterday, closing at record levels against sterling, the D-Mark and the French franc. Closing levels were slightly below the day's trading highs, reached in early afternoon when dollar fever was at its peak.

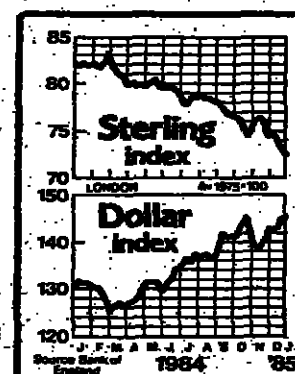
The dollar finished in Frankfurt at an 11½ year closing record DM 3.1740 - the highest since floating exchange rates began in March 1973. In Paris it ended at an all-time high of Ffr 9.7125 and in London the sterling closed at a record low of \$1.1485.

The dollar's Bank of England index against a basket of other currencies rose by 0.5 per cent in London yesterday to 145.7. The record is 12 per cent higher than a year ago and 24 per cent higher than on the first day of trading in 1983.

Sterling was lower against other leading currencies, with the Bank of England's sterling index falling by 0.7 per cent to 72.5 (1975=100). That represents a depreciation of 12 per cent over the last 12 months and 8 per cent over the last six months. Sterling's overall value has fallen by 2.7 per cent since the beginning of December.

The pound's weakness reflected continued anxiety in the foreign exchange markets about whether the present level of oil prices would be sustained.

Sterling's weakness helped to raise UK money market interest rates to levels which would be consistent with a rise in clearing banks' base lending rates. There is



no indication, however, that the UK authorities or the banks are actively considering such a step.

The London three-month inter-bank lending rate rose by ¼ point to 10½ per cent, even though three-month Eurodollar interest rates were ½ of a point easier at 8½ per cent.

The dollar's strength appeared mainly to reflect speculative positions which were being taken in the market on the first day of extensive trading after the Christmas and new-year holidays.

Traders said the general view was that as the U.S. economy was expected to show continued moderate growth this year, the prospects for U.S. interest rates were thought to be pointing up rather than down.

Editorial comment, Page 16; Currencies, Page 27

Bonn trade surplus soars to DM 55bn

BY RUPERT CORNWELL IN BONN

WEST GERMANY'S 1984 trade surplus, at almost DM 55bn (\$17.9bn), will shatter the annual record according to provisional calculations by the Federal Statistics Office.

Official complete returns for 1984 will not be available until the end of the month, but the estimate of a DM 54.9bn surplus of exports over imports, confirmed yesterday by a statistics office official, easily surpasses the peak of DM 51.3bn for 1982 and eclipses the DM 42.1bn surplus of 1983.

A record for 1984 has been likely since the massive monthly surpluses of DM 8.8bn in October and DM 7bn in November. December, traditionally a buoyant time for foreign trade, was no exception.

Continued on Page 12

Lex, Page 25

AIR FRANCE CHARLES DE GAULLE TERMINAL 2: PURE STYLE. PERFECT TIMING.

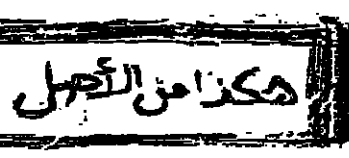
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EUROPEAN NEWS

W. German guerrillas reappear

BY PETER BRUCE IN BONN

THE RED ARMY Faction (RAF), West Germany's self-styled left-wing urban guerrilla group, pronounced dead last summer after the arrest of four leading members, is showing signs of at least a partial revival and is thought to be behind some 12 bomb and arson attacks on military and commercial targets in the past three weeks.

The group yesterday claimed responsibility for a blast at a French Embassy annex in Bonn on New Year's Eve, and a

U.S. military intelligence office in Düsseldorf a day earlier. No one was hurt, though damage is thought to amount to more than DM 15m (£3.8m). Siemens and AEG facilities have also been attacked.

The authorities are playing down the attacks, which, according to notes signed by the faction, are aimed at persuading the Government to put some 37 convicted and suspected terrorists together in one prison.

Herr Peter Boenisch, the

Government spokesman, has called the group's politics, directed mainly against the U.S. military presence in Western Europe (and, more recently, Washington's policies in Central America) "stupid and foolish."

Independent observers, however, are warning that the attacks might signal the start of a serious terror campaign by what remains of the Faction.

Before the arrest of the four Faction leaders last year, West

German security authorities estimated the hard-core membership at little more than 10 people, with around 100 active sympathisers.

Herr Boenisch said he did not believe the present spate of activity was being financed from outside the country, although he revealed that the explosive used in an attack on a Nato officers' school in Oberammergau on December 18 had been stolen in Belgium.

Portugal to introduce value added tax in July

By Our Lisbon Correspondent

PORTUGAL will introduce a comprehensive value added tax (VAT) system in July that companies say could aggravate their cash-flow problems and produce an initial spurt in inflation.

VAT will be levied on all goods and services at a residual rate of 16 per cent with upper and lower tariffs of 8 and 30 per cent, according to a decree-law published on Friday.

The system to be adopted has been closely modelled on those used in Britain and Ireland.

Portugal must implement VAT before its entry to the European Economic Community, scheduled for January 1 1986. The Government also believes it will provide an effective weapon against tax fraud and evasion.

Corporate treasurers here, however, are bracing themselves for a worsening of their already difficult cash-flow problems. VAT must be paid approximately two months after each transaction, whereas many suppliers consider Portuguese companies which pay within three months to be exceptional.

Portuguese VAT on imports must be paid before goods cross the frontier, further complicating already slow import bureaucracy. But the Government hopes that the medium-term impact of VAT will be to speed up money movement in Portugal and reduce business-related tax.

More rigorous accounting requirements will push up corporate costs and an initial investment will be required to convert existing accounting systems.

Increased company costs, the lower VAT rate will apply to electricity supplies, for example, are expected to produce a brief surge in inflation as they are passed on to the consumer. Tax experts familiar with the application of VAT in other European countries believe this will be absorbed within a year.

Turkey raises subsidised interest rates

By David Barchard in Ankara

THE TURKISH Central Bank has raised subsidised interest rates on advances to farmers, co-operatives, artisans and tradesmen.

Advances through the Ziraat (Agriculture) Bank to agricultural co-operatives will now cost 28 instead of 25 per cent while agricultural sales co-operatives will have to pay 40 per cent interest. Investment credits will cost 33 per cent instead of between 19.5 and 30 per cent previously.

The move appears to be intended to bring specialised credits slightly closer to market rates, though the new rates are still far lower than the cost of ordinary commercial loans which can be over 65 per cent annually.

The Central Bank has also ordered banks not to utilise credits against export credit bills.

Meanwhile Turkish shop-owners are trying to come to terms with a new value added tax, effective from January 1. The tax was announced in October by opposition circles claim there has been insufficient preparation. The tax, introduced in response to a shortfall in budget revenues during 1984, is expected to net around TL 500bn (2970m).

Most goods and services are being taxed at 10 per cent.

Soviet cruise missile 'violated' Finnish and Norwegian airspace

THE NORWEGIAN Defence Ministry said yesterday that a Soviet tactical cruise missile flew over Norway and Finland last Friday and then back towards the Soviet Union.

A ministry spokesman said the missile was spotted in northern Norway close to the Soviet border. "It flew over Norwegian territory before crossing into Finland," he said.

Norway, a member of the North Atlantic Treaty Organisation (Nato), is expected to protest in the strongest terms to the Soviet Union at the violation of its airspace.

At allied headquarters in Brussels, a spokesman said Nato had no knowledge of the incident and would await reports from the Norwegian authorities before making any comment.

Mr Frederick Bull-Hansen, Norway's defence Chief of Staff, said the missile was tracked by Norwegian radar at 11.30 Gmt last Friday flying over Norwegian territory.

He said it probably came from a Soviet submarine in the Barents Sea but declined to say if Norway and Finland believed the Soviet Union was testing the two nations' defences.

It was not known if the missile, which can carry nuclear warheads, was armed. Although it is a member of Nato, Norway has banned all nuclear weapons from its soil and airspace.

The borders of Norway, Finland and the Soviet Union meet at the northernmost tip of Scandinavia, just inside the Arctic Circle. The Defence Ministry said the missile was tracked as it passed over Pasvikdalen, a small community close to the Soviet border in the Norwegian district of Finnmark.

It then flew over the Norwegian-Finnish border and into Finland before disappearing in the direction of the Soviet Union, he said.

Finland, whose 1948 friendship treaty with the Soviet Union commits it to repel attacks on its giant neighbour by other nations, has been improving its radar detection equipment on its northern borders.

Finland's air force headquarters said it was completely unaware of the incident, adding that it was up to border guards to spot infractions of Finnish airspace.

The Kola area of the Soviet Union, close to northern areas of Norway and Finland, is the home of the Soviet northern fleet, whose submarine force carries most of Moscow's second-strike nuclear capability.

Cruise missiles are in effect pilotless aircraft that can be programmed to fly to specific targets, often hugging the contours of the ground to creep under radar.

President Koivisto said in a New Year message yesterday that cruise missiles were a source of particular concern for Northern Europe and urged the superpowers to ban them or restrict their use.

President Koivisto had echoed fears repeatedly expressed by Finnish politicians that Nato cruise missiles could be aimed at Soviet targets through Finnish airspace.

General Jasko, Valtanen, Finland's Defence Force Commander, sought in a radio interview today to reassure the country that the military could cope with the possible threat of cruise missiles.

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Italian police hunt second blast suspect

BY JAMES BUXTON IN ROME

ITALIAN MAGISTRATES investigating the bomb explosion which killed 15 people in a train on December 23 yesterday released a description of a second man who is suspected of having been involved in the outrage.

The man, aged between 40 and 45, and wearing a beard, is said by surviving victims of the explosion to have been last seen at Florence station in the corridor of the carriage which was later blown up. The explosion took place about half an hour afterwards as the Naples-Milan express was passing through the 12-mile tunnel under the Apennines on the line to Bologna.

The shock caused by the bombing continues to reverberate in Italian public life. In his televised New Year's Eve address to the nation, President Sandro Pertini, who is 88, showed that he subscribed wholeheartedly to the widely held theory that the bombing was the work of right-wing

terrorists. He pointed to the striking fact that the train bombing was the latest of five highly lethal bomb attacks which Italy has suffered since 1969 for which no one has ever been convicted.

All have been attributed to right-wing terrorists. They include an explosion in 1974 which killed 12 people in the same tunnel as last week's act of violence and the bomb which killed 85 people at Bologna railway station in 1980.

The President also urged Italy's secret services to look abroad as well as in Italy for the headquarters of those responsible for the Christmas bombing.

The President rejected criticism that has been made in the past few days of the secret services. He said that he had been told that there were now some "sound, honest" people in the services. Members of the secret services have recently been accused of attempting to put police investigators of the 1980 Bologna bombing off the scent.

At that time the secret services were directed by members of the P2 masonic lodge whose venerable master, Sig Licio Gelli, is thought to have been involved with the right wing terrorist bombings. After the P2 scandal broke in 1981 the services were purged.

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Warning on Italian economic recovery

BY OUR ROME CORRESPONDENT

ONLY IN the next few months will it be possible to tell whether the Italian Government's recent achievements in economic management represent a genuine turnaround. This is the sober warning issued yesterday by ISCO, one of the country's leading economic forecasting organisations.

The latest survey of the Italian Institute for Economic Studies (ISCO), acknowledges

the achievements of the Government of Sig Bettino Craxi in getting the annual rate of inflation down from 12.8 per cent at the end of 1983 to 8.5 per cent last month. It also notes that the public sector borrowing requirement has at last stopped growing.

But it points out that Italy's inflation rate is still far higher than that of other industrialised countries and that the PSBR represents, at about 15 per cent,

a very high proportion of gross domestic product. The balance of payments is roughly in equilibrium, thanks to a recovery of external demand and to control of internal demand.

ISCO expects foreign demand to fall because of the cooling of the recovery in the U.S., while it says there will be no offset by the greater vigour of the EEC countries' economies.

ISCO says the recovery of the Italian economy which began 18

James Buxton reports on Italy's poorest region

A gap that may be too wide to bridge

"WE ARE not planning to bridge the gap between North and South as we did in the past by just pouring in massive sums of money which bridged absolutely damn all. We want to promote a real integration."

Other politicians may have said much the same thing as Prime Minister Bettino Craxi about Italy's fundamental problem—the great difference between the prosperous North and Centre, and the poorer South. But Sig Craxi's Government has a unique chance to do something about it.

For the Cassa per il Mezzogiorno, the institution which has been funding development in the South since 1950, no longer exists. It was put into liquidation in the summer by a surprise parliamentary vote and the Government has to create a successor.

So far it has largely ignored the chance to correct the errors of the past. So strong is the Southern lobby, so powerful the politicians with short-term survival and so low is public interest in the Southern question, that the Cassa's proposed successor, the National Fund for the Development of the Mezzogiorno, looks like being the resurrection of its predecessor, with all the latter's faults.

Some of the world's best economists addressed the problem of how to develop the Mezzogiorno area after the war. The strategy was to make the area, which represents 40 per cent of the country's area and 30 per cent of its population, into a special development area where immense investments would be made in infrastructure and farming and where special rates would attract industry. The Cassa per il Mezzogiorno was created to spearhead the policy.

No one denies that it has achieved an immense amount in enriching and transforming the South, where feudalism persisted well into this century. Roads now run along hillsides where before there were tracks, dams bring water to places where drought was almost perennial, and marshes have been drained and cultivated. The farming population has dropped from 56 per cent of the total in 1950 to 21 per cent today.

In the 1960s the emphasis



switched from infrastructure to industry. But here a fundamental mistake was made. Although a little was done to encourage the growth of small industries and to try to make up for the lack of entrepreneurs, the policy concentrated mainly on building very large industrial plants.

Some such as the steel complex at Taranto, are successful, but most were really adjuncts of the Northern economy. They failed to soak up much unemployment and triggered relatively little spin-off development; they became "cathedrals in the desert."

The 1974 oil crisis put the least viable chemical plants out of business or caused them to be abandoned immediately. They were completed and in some places, shepherds graze their flocks among them.

The policy of building vast industrial plants was gradually abandoned and the planners seemed to run out of ideas altogether. But the politicians still had to satisfy their clients and the lobby of big construction companies which had grown fat on public works—the Cassa per il Mezzogiorno did not put construction contracts out to tender.

So infrastructure building

went on regardless. The largest port in the Mediterranean and a vast reservoir are nearing completion for a non-existent steel industry. When the Cassa went into liquidation it had work in progress on 6,000 construction sites for a value of well over L3,000bn (£1.3bn).

The sudden demise in August of the Cassa, which had by then spent L94,000bn (£40bn) in 34 years, came when MPs failed to turn up to renew an existence that had become provisional, since its charter formally expired in 1980.

The failure of the Cassa to bridge the gap between North and South shows in statistics showing that only 23.9 per cent of Gross Domestic Product arose in the South last year, much less than its area or population would merit. Income per head is on average 40 per cent below that of the Centre or North.

Yet this depressing picture conflicts with other figures that show that the South grew at least as fast as the rest of the country between 1972 and 1982.

Switzerland is reviewing a fuel tax as retaliation.

The two-pronged road charges have been unfortunate. On the one hand, the Transport Ministry and police are unhappy because of the problems of enforcement and administration.

The charge on lorries, it is felt, has been clumsily introduced, of class passengers on the road, even though many have their own forms of road charges, especially for repaying the cost of motorway construction.

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More E. Germans quit embassy

PRAGUE — Seventeen East Germans, ending months of desperate efforts to gain direct passage to the West, left the West German embassy yesterday and boarded a train home.

The group of six women, seven men and four children appeared subdued as they filed into a second-class passenger coach. About 45 other East Germans remained holed up in Prague's West German mission.

Clutching plastic bags and shouldering backpacks with their belongings, the 17 boarded the express, which had arrived from Budapest.

It was among the largest group to leave since mid-September, when the first of about 180 East Germans began crowding the ornate 18th century mission in Prague, seeking direct passage to West Germany.

Since the standoff began, East Germany has continued to insist that its citizens return home, saying they would be free to apply to emigrate upon their return.

It has promised them freedom from prosecution, but — unlike in previous similar cases — has not guaranteed they would be allowed to leave for the West.

Those boarding the home-bound train refused to talk to a reporter beyond confirming that they had just left the West German mission. There were no Czechoslovak police or West German embassy personnel in evidence at the platform.

All 17 seemed to be young, in their mid 20s or 30s. Asked for reaction in Bonn, a government spokesman, Herr Jürgen Sudhoff, said West Germany expected others to give up and return to East Germany in the next few days.

He refused to elaborate, in keeping with the established West German practice of minimum official comment on developments at the Prague Embassy and other West German missions within the Soviet bloc harbouring East German asylum-seekers.

Bonn sources disclosed in early November that an unspecified number of East Germans refused to leave West German embassies in Bucharest, Romania and Warsaw, Poland.

Since then, most of them have gone home. But the West German embassy in Budapest, Hungary, is believed to be still sheltering about 10 East Germans.

Seven East Germans and two Poles who have been in the West German embassy in Warsaw since November 5 have vowed to remain in the embassy until they are granted asylum to West Germany.

In a letter handed to two Western correspondents, the group rejected an East German promise of freedom from prosecution if they give up their holdout and said there would be "other negative effects" on their lives if they returned home. They did not elaborate.

Greenland to leave EEC next month

COPENHAGEN — Greenland will become the first country to leave the European Community on February 1, officials of the Arctic island's home-rule government said yesterday.

The withdrawal, which will have the Community's land mass, will be a month later than planned. The delay was because the Irish Parliament, along among the Ten, failed to ratify the arrangement in time for the original target date. Community officials said this was the result of an oversight.

Greenland, which has a population of 50,000, voted to leave the Community in referendum in 1982, three years after winning partial home rule from Denmark.

The vote reflected a wish by the inhabitants, who are mainly native Inuits dependent on fishing and hunting, to control their own fishing grounds.

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March and Government recommendations to banks to limit their local credits.

She said Thai exports, benefiting from a recent 14.8 per cent devaluation of the baht and greater export finance subsidies, are expected to increase 15 per cent to Baht 89bn this year against 2.5 per cent growth of imports to Baht 247bn.

WORLD TRADE NEWS

UK exporters fear loss of state support

By CHRISTIAN TYLER, TRADE EDITOR

BRITISH exporters have launched a lobbying campaign to head off what they see as a cutback in Government support for their sales abroad.

The British Export Houses Association has written to Mr Paul Channon, the Trade Minister, asking him not to proceed with a reported decision to phase out some loss-making export credit insurance facilities provided by the Export Credits Guarantee Department.

At the same time, members of the Commons Trade and Industry Select Committee are being alerted to worries felt by small and medium-sized companies that cost-cutting by the ECGD will lead to loss of export orders.

The alarm has been raised by well-authenticated reports that the ECGD will cease providing indemnities for banks which extend trade credit to their customers for short-term overseas contracts.

Government officials insist no final decision has been made to phase out this service. But according to banks and export houses, the short-term bank guarantee schemes have been marked for early abolition.

Calcutta plans to boost container capacity

By P. C. MAHANTI IN CALCUTTA

THE PORT of Calcutta is building up its container handling capacity in line with recommendations by the British port of Felixstowe.

The Felixstowe port authority were called two years ago to examine the problems affecting the handling of goods at India's oldest major port, which has fallen on troubled times owing to its lack of modernisation.

Calcutta's port, a heavily losing operation under public administration, is basically a general or break-bulk cargo port where handling charges are the highest of any port in India. Its lack of modern handling facilities has kept business away, leading to a steady decline in traffic and mounting losses, local officials point out.

Port officials say the containerisation programme under way will boost capacity and cut handling charges by 50 per cent over the next four to five years.

They say the immediate target is to prepare the port to handle 80,000 TEUs, or 200,000 equivalent units, the standard container measurement—a year by March, 1987, from the present level of 28,000.

This first phase of the programme, which also will include building up its container freight station and acquiring cranes and other gantry equipment, will cost an estimated Rs168m (£115m).

The second phase, set for the late 1980s, will see TEU capacity boosted to 100,000.

Babcock set for Egypt mining contract

By Tony Walker in Cairo

EGYPT expects to sign early this year an agreement with Babcock Contractors of the UK for the British company to oversee a development of more than 500m of its Maghara coal mine in the Sinai.

Mr Timothy Raison, Britain's Minister for Overseas Development, said in Cairo that the Egyptian official responsible for the project was being given priority and an agreement would be signed soon.

Babcock Contractors, a division of Babcock International, completed a feasibility study on the mine in 1982 and has been negotiating with Egypt for the past several years an agreement to oversee its development.

Mr Raison discussed the mine project with Mr Abdel Hadi Qandil, Egypt's Minister of Petroleum and Mineral Wealth. Mr Qandil said Egypt aims to conclude an agreement with Babcock by the end of January.

Mr Raison, who met several Cabinet Ministers as part of a review of Britain's aid programme in Egypt, said that the project was being made on a number of projects in which there is a British interest.

These include the development of a phosphate mine in Upper Egypt and assistance with an electrification project in Egypt's north-west.

Funding for "reconstruction" of the Maghara mine, destroyed in the 1967 war with Israel, will be provided under a mixed credit scheme. A total of £40m of UK grants and credits from the Export Credits Guarantee Department is being made available for the project, the foreign exchange costs of which are expected to exceed £20m.

Maghara, located 120 km south-west of El Arish in the Northern Sinai, is believed capable of producing about 600,000 tonnes of sub-bituminous coal annually, suitable for blending with imported coal for use in Egypt's steelmaking operations.

The coal could also be used for power generation. Under terms of the UK aid package being offered to Egypt for the renovation of the mine, British manufacturers would be guaranteed orders for underground mining equipment plus conventional handling systems on the surface.

Hugh O'Shaughnessy, recently in Stockholm, reports on a Nordic-Latin American link

Oddity Sweden is determined to preserve

THAT TWO of Sweden's three largest manufacturing centres should be in Stockholm and Gothenburg, the two largest cities, is no surprise.

The third, however, is 8,000 miles away, in Sao Paulo, Brazil, and this is an oddity Swedish manufacturers are determined to preserve.

Sweden, on the one hand, is blessed with ultra-modern factories and skilled workers, but is hampered by a small, if prosperous, home market of just 8.5m.

That its industries have been able to compete successfully internationally is, according to the International Council of Swedish Industry, "largely due to the fact that investments in the country have been made to secure and enhance its position around the world."

The Latin American connection predates World War II. In 1938, eight of the largest Swedish companies had 26 affiliates in Latin America compared with only 10 in North America.

This interest is being ampli-

field now and Swedish industrialists say they are prepared to live with an America's economic crisis in expectation of long-term gains.

In 1983, for instance, when the Brazilian economy contracted by nearly 4 per cent, Swedish companies invested more resources in Brazil than they had ever done previously, SKR 376m (£38.8m), as part of a record investment programme of SKR 365m in Latin America as a whole.

Virtually all the Swedish industrial plants are established in Brazil. Saab-Scania maintains a strong presence in the truck and bus market in a country which is almost totally dependent on road transport.

Asa and Atlas-Copco have taken a leading part in every recent major hydro-electricity development in Brazil, including the biggest of them all, and L. M. Ericsson has carved itself out a niche in Brazilian telecommunications. Recently Volvo plant in Curitiba won a \$26m order for Brazilian-made

trucks for Angola.

The importance of the country's relationship to Brazil was emphasised last year with a visit by King Carl Gustaf and Queen Silvia, who opened a trade promotional week in Sao Paulo.

Despite the new barriers to imports which Brazil put up, and which caused Swedish sales to drop by 36 per cent, the Swedes were able to sell SKR 941m-worth of goods to Brazil, Brazil was Sweden's 27th biggest export market.

For its part Brazil was able to push up its sales to Sweden by 15 per cent to SKR 1,778m and became Sweden's 16th largest supplier.

While Brazil has the closest trade relationship in Latin America with Sweden, Mexico is becoming an increasingly important target for Swedish investment. In 1978 Swedish investment in Mexico was nil, then SKR 42m in 1979; in 1982 and 1983, the figures have been SKR 243m and SKR 259m.

Investments in Argentina have been more tentative, with the amount of capital flows fluctuating wildly. Nevertheless SKF, the Gothenburg bearing manufacturer, says the quality of the work produced by its Argentine subsidiary is bettered nowhere else in the world.

Last November, SELA, the Latin American Economic System, the governmental "think tank" for the region, held a seminar at its Caracas headquarters for Nordic industrialists. This was part of a programme to reduce Latin America's trade dependence on the U.S. and the EEC.

In 1982 and 1983, investments of more than SKR 20m were made in Bolivia, Chile, Peru, Colombia and Venezuela.

Swedish companies have often had difficulty time justifying their business strategies to their domestic constituencies. Currently, the battle is on as the Government in Stockholm seeks to freeze the size of the Swedish stake in the South African

economy as a protest against Apartheid.

Two years ago, the Federation of Industries successfully threw its weight against moves in the Swedish parliament to boost the Inter-American Development Bank in response to what many politicians claim was the IDB's poor political record in Latin America.

The industrial lobbyists argued that Swedish severance of its links with the bank would have jeopardised the business opportunities in tendering for IDB-financed contracts.

This year, the International Council of Swedish Industry is aiming to increase the attention it gives to Latin America by staging more seminars and trade missions and improving its regular publications devoted to the area.

"We have so much money invested in manufacturing in Latin America that we couldn't turn our back on that market even if we wanted to," commented one leading Swedish business consultant.

MISSILE SYSTEM DEAL

Why Indonesia bought British Rapier

By KIERAN COOKE IN JAKARTA

TRAINING, technology transfer and product flexibility were the three factors that combined to help British Aerospace recently win one of its biggest export orders from Indonesia.

Indonesia's Government and British Aerospace officials last month signed a \$120m deal under which Britain will supply a Rapier missile system to the Indonesian army.

For BAE, it marked a significant breakthrough in what is seen as an expanding market for defence equipment for other British companies. It would also bring sales opportunities for radar and general support services.

It was Indonesia's view that the Rapier system was a more mobile, less cumbersome system than its main rival, the Roland missile, jointly manufactured by Aerospatiale of France and MBB of West Germany.

In a country the size of Indonesia, with 13,000 islands stretching across a distance of 5,000 miles, the mobility of such a system was obviously an important consideration.

The other factors helping BAE sew up the deal were the

various agreements on training and transfer of technology contained in the contract.

Many Indonesian military officials will be going for training in Britain while BAE personnel will be closely involved in back-up and other services in Indonesia.

Observers have pointed out that, in fact, far more Indonesians will be undergoing training than are actually required for the present system.

It is hoped that this will presage further orders for Rapier.

It is believed some of the assembly will be carried out in Indonesia, and will involve close collaboration between local and British electronics contractors.

Such technological transfer and training are vital to winning almost any state contract in Indonesia, and it appears the Indonesians are more than happy with the British approach to such deals.

Finance was obviously another important feature, though, as negotiating took only 10 days to complete, it seems that this was not crucial.

The UK Export Credit

Guarantee Department was involved in the financial arrangements, which include an 80 per cent credit on the sale.

Now BAE is looking at other sales opportunities, especially of aircraft to the Indonesian air force. At present, Indonesia depends for most of its air defence on three squadrons of Skyhawks.

These will need replacing before the end of the decade. BAE have already sold 20 of their Hawk trainers to Indonesia, and hope that the new generation of Hawk fighters will be sold to the Indonesian air force.

The 200 series due to go into operation in 1986—will be attractive to the air force.

There is, however, a strong pressure group within the military that is pressing for the more sophisticated supersonic American F-16 fighter.

The powerful head of the armed forces, Gen Murtadi, said after the Rapier deal that Indonesia would like to buy the U.S. aircraft. But there are drawbacks.

The F-16 is about three times as expensive as the Hawk, and involves a high degree of training and expertise both in the air and on the ground.

There is also a question of whether the U.S. would be willing to sell the more advanced, long-range F-16-100 model that Indonesia would need to cover its vast territory.

Military analysts feel that some sort of compromise could eventually be found that would mix aircraft such as the Hawk with the F-16s.

This would fit in with Indonesia's policy of diversifying its sources of military supplies in order to avoid the sort of dependence it had on Soviet military equipment during the early 1960s.

Another possible sales area for British companies is the Indonesian navy.

The West Germans and Dutch have made considerable inroads in this field and have entered into a number of technical agreements with the state shipbuilders, P. T. Pal.

But there are thought to be opportunities for the sale of British minesweepers, a variety of radar and electronic equipment—earlier this year Britain sold three refitted frigates to the Indonesian navy for \$40m (£26.6m).

Lisbon narrows competition for airport order

By Our Lisbon Correspondent

PORTUGAL's state-owned Airports and Navigation Authority (ANA) has narrowed down competition for a \$750m (£500m) contract to extend two major provincial airports, from 26 companies to 13. Sr Joao Rosado Correia, the public works minister, announced yesterday.

A final decision on the tender to extend runway and build infrastructure at airports in the northern industrial city of Oporto and the Algarve capital of Faro will be made in the third quarter of this year, he said.

The project involves extending the capacity of Faro airport, currently coping inadequately with the influx of tourists, to 6m passengers a year.

Oporto's Pedras Rubras airport will be enlarged to take 3m passengers a year.

Our Amsterdam Correspondent writes: DAF trucks, the Dutch truck manufacturer, said its sports products division has received a FI 60m (£40m) order from Menasco Manufacturing Company of the U.S. for an additional 250 undercarriages for the F-16 jet fighter.

Reagan aide resigns from Interior post

By NANCY DUNNE IN WASHINGTON

MR WILLIAM CLARK, U.S. Interior Secretary and long-time political adviser to President Ronald Reagan, late on Tuesday night became the second Cabinet official to announce his resignation since the November elections.

The unexpected departure is a major disappointment to Administration conservatives, who had hoped Mr Clark would eventually succeed the President's more moderate chief of staff, Mr James A. Baker. Mr Clark plans to return to his bar and cattle ranch in central California.

A close friend of the President, for whom he has worked in various capacities over the past 15 years, Mr Clark was also

an ally in the White House inner circle of Mr Caspar Weinberger, the Defence Secretary, and Mr William J. Casey, head of the Central Intelligence Agency.

He served the President well in his current job, placing many conservatives who were alienated by his contentious predecessor, Mr James Watt. While never backing away from the President's desire to open more public lands to private development, he slowed the momentum, ended an unpopular partial freeze on buying new parkland, conferred with powerful environmental groups and Congressmen and put many controversial decisions on hold until after the elections.

A lawyer who wears dark, pleated suits and a white bowtie, Mr Clark will leave Washington with a respect that did not greet him on his arrival in 1981. First appointed Deputy Secretary of State, his Senate confirmation hearings were a disaster of producing about 10 minutes of testimony, which revealed that he knew little about international affairs. His tact and good sense won him high marks at the State Department, but later, as the President's national security adviser, he became embroiled in various foreign policy disputes which led him to volunteer for the Interior post.

The White House claims that Mr Clark was chosen to succeed Mr Clark as yet been chosen. The post

traditionally is held by some-one from the Western states and the Washington Post has reported that possible replacements are Mr Donald Hodel, the Energy Secretary, Senator Paul Laxalt, another close friend of the President, and two Republican Congressmen, Mr Richard Cheney of Wyoming and Mr Manuel Lujan Jr. Senator Laxalt, at 62, is serving his second Senate term, which has two years to run, and may well be interested in joining the Administration for a four year job. Mr Hodel, former under-secretary to Mr Watt, is serving in a post the Administration would like to abolish, along with the rest of the Department of Energy.

Pemex compensates victims of blast

By Ronald Buchanan in Mexico City

THE MEXICAN state oil monopoly, Pemex, yesterday began paying compensation to the victims of the nation's worst industrial accident, which happened when a gas distribution centre exploded last November in an industrial suburb of the capital.

Pemex says it accepts "responsibility but not the blame" for the accident, in which nearly 500 people died and thousands more were injured. Last month the Attorney General's office issued a preliminary report which said the blast had happened on Pemex premises, thus refuting Pemex's claim that a neighbouring private sector company was responsible.

The report estimated total damages caused by the explosion at just over \$2m—a figure which one Opposition spokesman described as "a colossal swindle." He said the true figure was perhaps 50 times as much.

Despite a large number of claims involved, Pemex says it will resolve all but the most complex within the first 15 working days of this month. Hearings will start in the local courts.

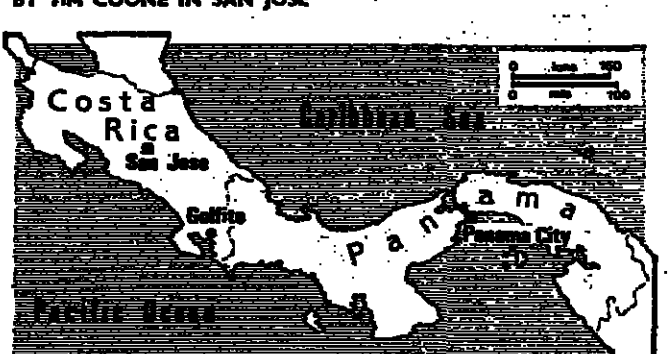
Fears that the hearings have been fuelled by Pemex's statements that it will the amount of damages awarded in conjunction with the courts. Most of the victims come from the less privileged sectors of Mexican society where the rule of law is not always strictly observed.

Coverage of the Attorney General's findings has been noticeably low-key in Mexico's media press, which gave considerable prominence to Pemex's original claim that its plant continued to function normally even after the blast.

Troops patrolled the streets of four towns in the northern state of Coahuila yesterday after three days of factional disturbances in which at least two people died and about 50 were injured. The disturbances involved rival supporters of the Institutional Revolutionary Party, which has ruled by a virtual one-party system for more than half a century, and the Catholic Conservative National Action Party.

Banana town close down divides Costa Ricans

By TIM COONE IN SAN JOSE



THE TOWN of Palmar in Southern Costa Rica is a classic banana town, owned and built by United Fruit, a local subsidiary of the United Brands company. The lives of its inhabitants are dependent on the fortunes of the company.

At the height of production, 8m boxes of bananas per year were shipped to California. Exports have now fallen to nothing as the company has decided to pull out of Palmar, effectively ending its involvement in banana production in Costa Rica.

There are several reasons why Mr Richard Johnson, vice-president of United Fruit, cites stiff competition from both Nicaragua and Ecuador for several years, and a local banana export tax of 70 cents a box.

With the closure of Palmar, the company will still be exporting some 15m boxes per year, but purchasing from local producers, rather than running its own plantations, which occupied 16,000 hectares of land in the 1950s.

The company's decision to end its own production in Costa Rica has provoked opposition from both the Costa Rican Government and its workers. Under a contract signed in the 1950s the company is obliged to maintain 4,000 hectares of banana production until July 1988, or face Government expropriation of its property.

United Brands has offered to sell the remaining 2,370 hectares of plantations to the Government for \$15m; reply, the Government has offered to lease the plantations for three years and continue negotiations on the purchase price.

While offers go back and forth, the company has been quietly dismantling its production facilities. Most easily removed items, such as fertilisers, chemicals and packing materials, have already been shipped out of the country, surprisingly with Government consent.

Railway spurs and irrigation piping have been taken up in the plantations and machinery such as excavators and tractors have been moved to the nearby company-built port of Golfito, ready for shipment. The workforce has been cut in half and local union officials fear that the rest will be laid off within the next month or so.

In Golfito "for sale" notices are appearing on many homes not owned by the company.

The union itself, the workers' union of Golfito (UTG) has to bear a major share of the blame. A 72-day strike for salary increases which finished in September paralysed production, which has not been resumed since. "The strike was the final blow," said Mr Johnson.

Some union officials say however that the strike was the excuse the company had been waiting for to close down Palmar. "It was a disastrous mistake," said Sr Gustavo Lopez, a Golfito dockers' union official who was sacked without compensation.

A division in late 1983 in the local Communist Party, which has a powerful influence among the banana workers, lay at the root of the problem. The moderate wing of the party was against the strike, accusing believing that the company would close if it went ahead.

The militant wing proceeded regardless.

The strike was declared illegal by the Government because the union had not gone through all the necessary procedures.

All the union militants were subsequently sacked, leaving a bitter and disillusioned workforce which now faces the prospect of prolonged unemployment.

Sr Paulo Zuniga, the union's legal adviser, criticises the Government for helping to destroy the union during the strike, on the promise that the company would continue production afterwards. The company had broken its contract by pulling out before 1988, and the Government should appropriate the lands without compensation," he said. The Government is turning Costa Rica into a classic banana republic.

The UTG still has some leverage. Land invasions have become a popular method of forcing the Government into action over the problem of unemployment in rural areas. Communist Party officials in Golfito say that if the Government does not act quickly against the company, the dismissed workers and landless peasants in the region will take matters into their own hands.

The company and Government will wish to avoid this as the company could lose its \$15m for Palmar and the Government would need to use the security forces against the unemployed companies' operations, said "If United Brands stops production in Costa Rica it would be a grave commercial error. All their production for California would then come from Panama, and just one 15-day strike there would lose them the entire Californian market."

For that reason alone, United Brands will be aiming to maintain buying contracts on Costa Rica's Pacific coast. But it pushes too hard a bargain, it might find that the tensions and bitterness simmering in the steamy tropical heat of Palmar and Golfito might explode. The company there might lose more than it was hoping to gain.

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UK NEWS

Maritime unions in EEC clash

By Our Labour Staff

MARITIME UNIONS within the EEC have clashed with the European Commission over draft proposals issued by Brussels for an EEC shipping policy.

They are angry over the Commission's acceptance of flag of convenience shipping, and have put forward counter-proposals which challenge many of the assumptions in the Brussels document.

The unions are also concerned about statements by Mr George Contogeorgis of Greece, the outgoing Transport Commissioner, that European shipping needs can only be met by the exploitation of cheap labour in one form or another is outrageous and runs contrary to the Community's undertaking and the Commission's obligations under the EEC Treaty.

A letter sent to the Commission after a meeting of European seafarers' unions states: "The implication that European shipping needs can only be met by the exploitation of cheap labour in one form or another is outrageous and runs contrary to the Community's undertaking and the Commission's obligations under the EEC Treaty."

The dispute means a headache for Mr Stanley Clinton-Davis of Britain, the new Transport Commissioner. A former Labour Minister of Shipping in the UK, he has close links with British seafarers' unions which could put him in an awkward position.

The Commission hopes to have final proposals ready for publication in the next few weeks, ready for approval by the Council of Ministers this year.

Alternative policies put forward by the maritime unions include:

- Steps to protect the European flag fleet against dumping and unfair competition, particularly where it relies on the exploitation of cheap Third World labour.
- Fiscal and related measures to assist the EEC fleet's overall competitive position.
- Cargo-sharing arrangements which guarantee European flag vessels an adequate share in trade with non-EEC countries.
- Harmonisation of social conditions for crews on EEC ships.

Sixfold rise in work days lost by strikes

BY BRIAN GROOM, LABOUR STAFF

BRITAIN'S tally of working days lost through industrial disputes increased sixfold last year because of the miners' strike over pit closures.

Provisional estimates from the Department of Employment show that 21.7m working days were lost in the first 11 months of the year, compared with 3.6m during the equivalent period of 1983.

In November industrial disputes caused 2.68m working days to be lost. The department reckons that 2.35m are attributable to the miners' strike.

That figure has fallen from the 2.5m days attributed to the pit strikes in October, and reflects fewer working days in November and the return to work by some miners.

Just over 60 per cent of the miners' strike is excluded.

Arrears on home loans increase sharply

BY GEORGE GRAHAM

UNEMPLOYMENT, broken marriages and the miners' strike are being blamed by the building societies for an apparent sharp rise in serious cases of arrears on home loan repayments over the past year.

At the end of 1983, 32,500 borrowers in the UK were more than six months behind with their mortgage payments. While figures for the whole industry are not yet available for 1984, the signs from individual building societies are of a sharp increase in these levels.

At the Abbey National, the UK's second largest building society with 965,000 borrowers, the number of accounts more than three months in arrears has risen from 1.53 per cent in 1983 to 1.84 per cent in November last year. And the number of repossessions has climbed steeply from around 1,200 in 1983 to 1,800 this year.

The Woolwich, the fifth largest society, has found that the number of borrowers more than 12 months in arrears rose by 75 per cent in the year to September 30 - from 548 to 977 - while its total number of loans increased by only 7 per cent.

While the miners' dispute has undoubtedly increased the level of ar-

rears in some districts, the major causes of payment problems remain unemployment and broken marriages.

The Building Societies Association estimates that around 40 per cent of arrears cases are caused by unemployment or redundancy, 30 to 40 per cent by matrimonial difficulties, and perhaps 20 per cent by straightforward financial mismanagement.

The problem is still small in financial terms. The Halifax, Britain's largest building society, makes a provision in its accounts for mortgage losses of only £400,000, against mortgage assets of around £18bn.

But a Building Societies Association working party has been studying the problems of mortgage arrears for the past year, and is expected to report in February.

When borrowers admit their difficulties early enough, building societies generally try to reach some arrangement that avoids foreclosure. They will suspend capital repayments, and in some cases even interest repayments.



Mr Edward Heath: 'Much more needs to be done'

Heath warns Tories of jobs 'rebellion'

By Peter Riddell, Political Editor

MR EDWARD HEATH, the former Conservative Prime Minister, has given a warning that there would be further backbench rebellions in Westminster unless the Government did more to tackle unemployment.

His comments, in an interview on independent television, marked the start of what is likely to be the liveliest pre-budget debate within the Conservative Party for several years.

Separately from Mr Heath a sizeable number of Tory MPs are organising to put pressure on ministers to take more direct action to create jobs. However, in a clearly coordinated attempt to pre-empt this debate, both the Prime Minister and Mr Nigel Lawson, Chancellor of the Exchequer have argued in new year messages that the best way to create jobs is by cutting income tax.

Mr Heath said in his interview that he was sure there would be more rebellions this year "because there are very fundamental differences between us." He argued that there is a growing feeling in the Tory Party that much more needed to be done to deal with the problem of unemployment.

He conceded that the Government already realised that it had got to do much more. "The question is in which way it is going to do it. You can have special job schemes here and there but that is not really a basis for changing the economy in a way which will provide jobs. The real way is to start providing the necessary capital expenditure which we desperately need."

Further BL state cash unlikely, says report

BY JOHN GRIFFITHS

THE PROSPECT that the Government will soon have to face a decision whether to pump in more money to the state-owned BL vehicles group - a move already being sought by BL's board - is brought to focus today in a report which examines state aid throughout the European motor industry.

The Motor Industry Research Unit operated by Professor Krish Bhaskar at the University of East Anglia takes the view that any further substantial government cash injections into BL are unlikely. However, "BL is unlikely to do well enough to build up internally generated funds to finance its entire investment needs, which are considerable," it says.

In examining the structure and extent of state aid in other vehicle-producing nations in Europe, the report provides BL with considerable ammunition to argue a case for further financial support.

With other European governments, particularly that of France, injecting substantial aid into their industries to allow them to be competitive, the report says the motor industry in Europe is facing a number of related problems, the solution to which is a massive programme of restructuring and renewal.

Sluggish demand, intense competition and the accelerating technology race were becoming an unbearable burden for every volume producer. "If the motor industry is to fulfil a major role in the economy of the EEC in the future, it must have access to investment funds and to reasonably secure markets during the current phase of restructuring."

BL's current pursuit of fresh funding - in the form of either a cash injection or capital restructuring - is being made in the context of the Government's wish for early privatisation rather than any immediate financial difficulties although it made a trading loss of £23.2m in this year's first half.

Mr Ray Horrocks, chairman, told a recent meeting of the Conservative backbench trade and industry group that while new money would be necessary for Austin Rover's investment programme, such finance could be sought from commercial markets and the balance sheet would justify such an investment.

The projected figures for BL are "very encouraging," the report says. This assumed a modest equity increase from the privatisation of Unipart, BL's components subsidiary, however, and BL would also need some state equity injections to overcome losses during the next recession.

Nevertheless, Austin Rover would be placed at a disadvantage to European competitors such as Renault and Fiat which could receive cheaper funding from the state.

Prof Bhaskar's report provides support for this view. It points out that "the degree of involvement of the Government in the French automotive sector is increasing, in terms of both advice and aid." During last year, in which Renault made a first-half loss of FF 3.6bn (\$3.2bn), Renault asked the Government to provide FF 1bn towards its investment programme. The state also provided FF 1.2bn towards 1983's investment bill of FF 9.5bn, and over the

three years to 1985 a total of FF 30bn will have been spent on capital investment, of which the state will have provided a major proportion.

It adds: "As a state company, Renault is clearly going to continue to receive state assistance. The Government is said to be willing to invest about \$2.2bn in the company if necessary, provided that this cannot be supplied by private sources."

The report points out that there is disagreement between Fiat and the Italian Government concerning the amount of aid actually paid as distinct from the amount approved or promised.

According to external observers, the report says that Fiat has received large amounts of state aid for research and development, automation programmes and projects in southern Italy, although the aid had usually been received after the company had made the investment.

It points out that Fiat has also denied "what is believed by some observers" to have been the provision of state contributions to its commercial and engineering activities.

It says figures from Fiat's annual reports show investment grants from the Government of L22.9bn in 1981, L44.9bn in 1982 and L38bn in 1983.

"Given the importance of Fiat in the Italian economy, the Government is likely to provide further funding in loans and even equity injections, if not prevented by European Commission blocking moves."

State Aid to the European Motor Industry, Motor Industry Research Unit, University of East Anglia, Norwich NR4 7TJ; £95.

French dispute disrupts ferries

BY ANDREW FISHER, SHIPPING CORRESPONDENT

UK CROSS-CHANNEL ferry operators again had to divert passengers wanting to travel to Calais and Dunkirk on to other continental services yesterday as a result of the French seamen's dispute which has hit both ports.

The main British ferry operators, Townsend Thoresen (part of European Ferries) and Sealink UK, switched passengers to their own or rivals' services to Belgium or to other French ports.

French seamen at Dunkirk have

disrupted the two French ports in protest at plans to make the Saint Germain ferry a freight-only vessel with a loss of jobs.

The ferry is run by the French railways (SNCF), the French port of Calais, and Sealink UK. It wants to cut costs on the route. UK companies hoped that yesterday's talks in Paris would resolve the dispute.

Calais, the main cross-Channel link with Dover, was affected when seamen used other SNCF vessels to block the harbour.

Salings to Boulogne, however, have continued normally. P & O Ferries runs three ships there and has taken some of the traffic from the disrupted ports as has Hoverspeed on its hovercraft.

Sealink has diverted passengers to its services between Folkestone and Boulogne or Dover to Ostend, in Belgium, while Townsend has put people on its own route to Zeebrugge, also in Belgium, or on other companies' vessels to Boulogne.

Surge in businesses set up by jobless

THE PAST YEAR has brought a "tremendous expansion" in non-governmental schemes to help young people set up their own businesses in response to high unemployment among under-25s, the Department of Employment said yesterday.

Their enterprises range from odd-jobbing to lawnmower repairs, dress-making, furniture-making and printing. In many cases private and commercial sponsorship has been combined with central or local government aid.

Specialist advice is being provided along with financial aid and materials. Several organisations are offering counselling and courses in how to start up and run a business.

EXPENDITURE by the average British household has risen by 6.5 per cent to £142.50 a week according to figures in the Department of Employment's latest monthly gazette. Each person spent an average £33.55.

Average weekly gross income per household was £187.86, before tax and insurance. The largest slice of expenditure went on food (20.7 per cent), while housing cost 16.8 per cent, transport 14.7 per cent, and fuel, light and power 6.5 per cent.

A FOUR YEAR, £5m project to bring advanced information technology to the House of Commons is proposed in a report from an all-party select committee, published yesterday.

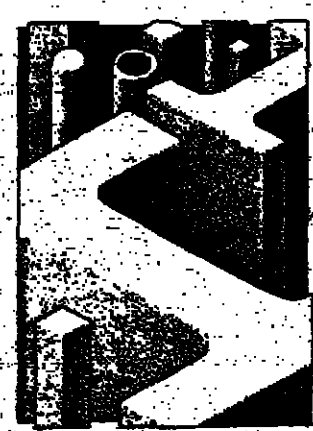
It says that unless the Commons keeps up with technological advances, it will be unable to play a full role in politics. "The growth of statistical data available and the mass of other information with which all members must deal makes the speedy introduction of an effective information technology system of vital importance."

FALMOUTH SHIPREPAIR, the profitable Cornish dock owned by the state-owned British Shipbuilders, looks set to enter the private sector early this year. Among the bidders are the present management and workforce.

Morgan Grenfell, the merchant bank handling the sale, said it was hoped that a deal could be agreed by the end of this month.

Forecasts 1985

A year of much wrangling

STEEL
IAN RODGER

NORMALLY, the world's steel industry leaders concentrate on making and selling steel. This year, however, there is a strong possibility they will spend most of their time wrangling with governments and competitors over how much steel they should be allowed to produce and sell and where they may sell it.

Several simmering steel trade problems involving most of the Western world's leading steel-producing countries should come to a head in 1985, and they are unlikely to be resolved quietly. However, it seems that they will at least be discussed against the background of a fairly stable market. No one is looking for a repeat of the surprising 10 per cent rise in Western world steel consumption last year, but demand is expected to grow moderately in many countries. Only in the U.S. are forecasters looking for a significant decline in steel consumption this year, perhaps by about 3 per cent, but this would follow a dramatic 15 per cent rise last year to 11.5m tonnes. Demand in the European countries and Japan should increase slightly, helped by increased investment in capital goods.

Of the many steel trade negotiations under way, the European Community ones are expected to occupy centre stage most often and to provide the EEC is scheduled to end its steel restructuring programme - the so-called Davignon

plan - at the end of 1985, and to withdraw the substantial restrictions to both internal and external trade it has erected. The programme's purpose has been to bring about a major reduction in the very considerable excess capacity in the EEC. In the meantime, the Commission has instituted import, producer and price controls to prevent the market from collapsing. It has also permitted Governments to give subsidies to steelmakers, provided that they are used for restructuring. No one expects these controls to be dismantled suddenly and completely at the end of the year. The question is how far along the route towards free trade the Community will go. The West German and Dutch governments will push hard for as much freedom as possible, while others will be more cautious.

The debates will not be made easier by the absence of Viscount Etienne Davignon himself, whose term as EEC Industry Commissioner ended last month. However, the new man

of this year, and so will require further subsidies in 1986. Subsidy-free producers will not be happy about competing against companies still receiving government support, and will try hard this year to impose some penalties or restrictions on them.

Import restrictions under the Davignon plan have taken the form of volume restraint agreements with foreign countries and, on the assumption that EEC steelmakers are now increasingly competitive, the Commission has begun to ease these restraints. However, it looks increasingly unlikely controls will actually be eliminated.

This is not because of any fear the EEC has of established import sources, such as Japan, Brazil or South Africa. The problem now is with the U.S. In 1982, U.S. steelmakers launched several legal actions against EEC steelmakers alleging subsidies and dumping. The row was resolved by Washington and Brussels agreeing to restrict the volume of EEC steel exports into the U.S.

STEEL CONSUMPTION - THE OUTLOOK

(Apparent consumption in million metric tonnes)

	1984 estimate	1985 forecast	% change
European Community	94	94	0
Other Western Europe	31	32	+3.2
U.S.	114	112	-1.8
Japan	74	74	0
Other industrialised countries	25	25	0
Developing countries	100	104	+4
Commonwealth	212	215	+1.4
China and North Korea	60	63	+5
World Total	710	719	+1.3

Source: ISI

responsible, Herr Karl-Heinz Narjes, a German, is no stranger to EEC industrial wrangles, having been in charge of internal market affairs at the Commission for the past four years.

It is now widely believed that the Commission's capacity reduction objectives will be achieved and perhaps even bettered. It sought the removal of 25.8m tonnes of annual capacity from an EEC total of 163m tonnes in 1980. Already 21.9m tonnes have been taken out. This helps restore balance between supply and demand in the market, and should make it possible at least to ease the price control mechanisms.

There is less confidence about progress on other fronts. On subsidies, for example, it is now accepted that the steel industries of France and Italy will be unable to complete their restructuring by the end

but only for a period of two years. The idea was that the Davignon plan would then be coming to an end and, if the EEC steel industry was then free of subsidy, there would be no reason for continuing the controls.

However, in the meantime, the U.S. has decided to control the total volume of steel imports from almost all sources until 1989. Agreements were reached last month between the U.S. authorities and Japan, Brazil, South Korea and Spain, Australia and South Africa, and the EEC, too, will have to negotiate a new quota to replace the one that expires at the end of this year.

Another residual problem arising from the 1982 deal was that it excluded steel pipes and tubes. Last week, Brussels and Washington negotiated a new quota restricting EEC pipes and tubes to 7.5 per cent of the

U.S. market compared with an actual penetration of over 14 per cent last year.

However, even though these agreements are concluded, difficult negotiations lie ahead with many other countries. Washington is aiming to reduce overall steel production to 18.5 per cent of the market compared with the current level of 24 per cent. Japan has agreed to reduce its share from 6.3 per cent to 5.8 per cent. The EEC will try to hang on to its 5 per cent and the Canadians have another 2.5 per cent that is not subject to control because they trade fairly.

South Korea is restricted to 1.9 per cent but Brazil has agreed to take less than 1 per cent. It looks as if there will be very little share left for the nearly 30 other countries that export steel products to the U.S. and they will undoubtedly make under way aim to impose more management on the world's steel markets. Experience in other sectors, notably textiles and garments, suggests that this will not solve the industry's problems.

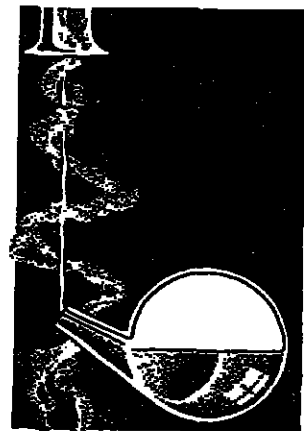
It is unlikely that these and other trade problems will be resolved this year. On the contrary, all the negotiations under way aim to impose more management on the world's steel markets. Experience in other sectors, notably textiles and garments, suggests that this will not solve the industry's problems.

The steel industry's problems remain those of general overcapacity and adjusting to new market patterns. Generally, production and consumption are falling in the developed countries and rising in the developing countries.

Mr Lenhard Holschuh, director-general of the International Iron and Steel Institute, argued recently that demand and supply in the Western world could be in a reasonable balance by 1990 at around 600m tonnes provided that capacity reductions in the developed countries continue at a high rate. Most developing countries are restraining their expansion plans although it is worth remembering that they still produce only two-thirds of their steel needs.

Despite these and other difficulties, the prospects for steelmakers are not necessarily dull or grim. Several new production technologies provide opportunities for the brave to become more competitive and profitable by lowering costs and improving quality. And as in the textile and garment sectors, these new technologies may also lead to structural changes that help resolve the industry's trade problems.

European industry in disarray

CHEMICALS
TONY JACKSON

SAUDI pressure, softening prices and speciality chemicals. The year 1985 will be an interesting one for the chemicals industry but not always in ways that the industry would have chosen.

In profits terms, this year will be disappointing in comparison with last. This time last year few would have expected 1984 to produce such a spectacular burst of profits growth. But for European companies whose activities include the more cyclical commodity end of the business, it now looks likely that 1984 will show profit increases of 60-70 per cent. In the process, ICI now looks set to be the first non-oil company in the UK to top £1bn at the pre-tax level.

This year will be a very different matter. "Unless the current trend in pricing reverses itself," says Stuart Wansley of brokers W Greenwell, "ICI's profits in 1985 should be flat, or lower. But it should still do better than its rivals in Europe, like Hoechst or BASF. As to the American companies, I tell me what the U.S. economy and the dollar will do."

Even more optimistic forecasts for ICI - de Zoete & Bevan, for instance, look for 7 per cent profit growth this year - are in stark contrast to the two-thirds increase expected for 1984. American companies, indeed, are showing signs of slowing down already. Du Pont and Monsanto, for instance, both saw earnings fall in the third quarter of 1984.

The U.S. producers are in

one sense having the worst of both worlds. Last year, the remarkable strength of the domestic economy was partly offset in overseas markets by the strength of the dollar. This year, U.S. economic growth will be much slower, yet the dollar shows no signs as yet of weakening.

For European producers, this year's difficult outlook has much to do with the weakening in bulk petrochemicals prices. Since last summer, for instance, D-mark prices for polyethylene are down by some 15 per cent. Some industry executives claim to be perplexed by this, given that European demand is still fairly firm. But the drop in prices must have a lot to do with the fact that 1985 is the year in which most of the big new Saudi plants producing ethylene and its derivatives are due to come on stream.

Some estimates, new Saudi plant will add a mere 5 per cent to world capacity in petrochemicals. And the industry has had a clear 10 years' warning of Saudi investment plans. Despite that, the European industry is plainly in disarray.

On price, certainly, there never was much the Europeans could do to defend themselves. Saudi feedstock consists largely of gases previously flared off as

October, with a report from the National Economic Development Office talking of possible UK job losses of 10,000 and calling for tariff protection as a last chemical industry association resort. Cefic, the European has called on the European Commission to monitor Saudi sales in Europe, with "the backing of effective trade defence measures" where appropriate.

The case for and against protectionism will be one of this year's live issues. And if the arguments sound ominously reminiscent of the textile and motor industries in years gone by, there may well be point to the comparison. Large parts of the chemicals industry in the developed world are concerned with long-standing and technologically basic products. But in petrochemicals especially there is the familiar division between less-developed countries which provide the raw materials, and the developed world, which provides the market for the finished goods. If the developing world has mastered the technology for producing the more basic manufactured products, then it is prudent for the developed world, given its handicaps on raw materials and labour costs, to move up market out of the way.

in raw materials and an affluent consumer base.

Other companies, such as Laporte in the UK and Dow in the U.S., have been determinedly moving from commodity to speciality areas. Again, 1984 saw ICI setting up two new divisions - advanced materials, and electronic chemicals. It seems likely that in 1985 the trend will if anything be accelerated.

Some industry executives see a further consequence developing in the near future - the blurring of lines between chemicals suppliers and their customers for new products are aerospace, electronics, and plastics. Two industries targeted and electronics. ICI has recently announced a new advanced plastic material - aromatic polyimide composite - APC - which has the strength of aluminium but is one third lighter. The product is aimed at an industry - aerospace - which is so specialised in its requirements that it would be logical to expect, as many in the industry do, a trend towards merger or joint venture between supplier and consumer.

Again, many analysts see the most dynamic growth area in the industry as electronic chemicals - the supply of plastics, resins and the like for the semiconductor and consumer electronics markets. Chemical industry research staff sometimes privately admit that they find it difficult to come to grips with the methods adopted by their opposite numbers in the electronics industry who are approaching problems from the user end. Here again, it would be natural to expect some formal pooling of expertise.

Finally, the chemicals industry enters the New Year with a dark shadow hanging over it - the tragedy of Bhopal. The industry has been deeply shaken by the fact that one of its members has been involved in the worst industrial disaster in history.

During the year, the issue is certain to emerge at governmental level. Questions are to be raised in the U.S. Congress, environment ministers have discussed the problem under the auspices of the OECD, and there will plainly be heart-searching among governments in the Third World. Whether companies will be hit by more stringent safety requirements remains to be seen; it would be surprising, certainly, if they were not to be faced with higher costs in the insurance market.

Most of the big Saudi plants producing ethylene are due to come on stream

waste products. European producers have sought protection through plant closures, swaps and rationalisation. But the programme of capacity reduction had largely ground to a halt in the cyclical upswing in the world market for chemicals over the past 18 months.

Indeed, this year's cyclical downturn would find the industry saddled with overcapacity even without the advent of the Saudis. Add to that the fact that this year will also see the start-up of big new ethylene plants in Turkey and the Philippines, and it is hard to acquire the European industry of the charge of improvidence.

This is precisely what many companies have been actively working on. The move to speciality chemicals has been presented as a means of reducing companies' exposure to the economic cycle. And so it is; but the move has at least as much to do with vacating ground being occupied by the developing countries, and the Saudis in particular.

ICI's \$750m acquisition of Beatrice Chemicals in mid-December aimed at combining two priorities - a further move into speciality chemicals, and a strengthening of ICI's presence in the U.S. - a market which is largely insulated from outside pressures, given its unusual combination of wealth

DISTRICT GENERAL MANAGERS IN THE NATIONAL HEALTH SERVICE

Health Authorities in the Yorkshire Region are seeking General Managers to lead their organisations.

New arrangements are being established following a Government inquiry into NHS management. The major objective is to deploy available resources to optimum effect in support of health and patient care. The District General Manager will be personally accountable to the Health Authority for the implementation of plans and the management of existing resources in the most effective and efficient way and will lead the top management team in the organisation.

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services. Priority will need to be given to improving care for the elderly, the mentally ill and the mentally handicapped as well as exploiting to the full advances in modern acute medicine. This represents one of the most exciting challenges in management today.

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HULL Urban and rural district centred on the port of Hull	316	53
LEEDS EASTERN Major teaching district with extensive urban areas	354	68
PONTEFRAC Mainly urban district centred on Pontefract	170	21
SCARBOROUGH Mixed urban and rural district centred on Scarborough	141	17
SCUNTHORPE Mixed urban and rural district centred on Scunthorpe	193	21
WAKEFIELD Mainly urban district centred on Wakefield	142	37



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£14,533 - £15,733

The Post Office is seeking an Assistant Taxation Manager to join its Taxation Section based in Chesterfield, Derbyshire. The post calls for a proven record of professional achievement gained either in commerce, industry or the profession.

The successful candidate, who will report to the Taxation Manager, will be part of a team responsible for annual tax computations, VAT returns, interpretation of case law and legislation and Schedule E matters. He/She will also be expected to advise on all taxation related matters to all levels of the Business.

QUALIFICATIONS

Candidates must possess the expertise and the personal qualities necessary to advise general and financial managers on a wide range of taxation problems. They will have a wide ranging detailed and up-to-date knowledge of taxation legislation and be practised in negotiating with various UK tax authorities. The successful applicant will have had some years experience of the practical application of taxation law to corporate businesses. Some travelling may be involved to other parts of the UK.

Benefits include a generous leave allowance and contributory pension scheme.

For an application form, please write (quoting ref. FT) to Annette Hutchinson, MR2.2, Room 511, Post Office Headquarters, 33 Grosvenor Place, LONDON SW1X 1PX, or ask the operator for FREEPHONE 2527. Completed applications should be returned to Miss Hutchinson within 3 weeks of this advertisement.

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Our business is your future

Stockbrokers—Private Clients Examine Your Pedigree

You may be uncertain of the future and consequently unsettled. If so you will sensibly be considering how best to continue servicing your long standing and substantial private client list. You might also favour working from home but still under the shelter of company administrative facilities.

This long established, medium sized, firm of city stockbrokers with branch offices has a very strong private client bias. It displays the highest standards of integrity and competence and intends to remain independent.

The company is about to appoint people able to introduce a strong private client base in London and

the provinces. In special cases it is prepared to establish new facilities to accommodate exceptional individuals. Good support arrangements, including penetrative research, are provided. However in all cases candidates must have a proven and significant private client base generating commission of about six figures per annum on an ongoing basis.

If you meet these requirements please telephone or write in complete confidence to Derek Cox of Cripps, Sears and Associates, Personnel Management Consultants, 88/89 High Holborn, London WC1V 6LH. Telephone: 01-404 5701.

Cripps, Sears

Investment Analyst

Miscellaneous Financials

£15,000-£20,000

City

A well-known stockbroking firm with an established reputation for research in the major financial sectors wishes to complete its coverage of this area.

A young analyst is needed to join the team to concentrate on merchant banks, money brokers and fund management companies.

The ideal candidate should have several years' relevant experience as an Investment Analyst or in banking and a useful degree or professional qualification.

Salary indication £15,000-£20,000 plus usual benefits.

Please write with full details. These will be forwarded direct to our client. List separately any companies to whom your application should not be sent. Peter Evans ref. B.1848.

This appointment is open to men and women.

HAY-MSL Selection and Advertising Limited,
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CITY OF BIRMINGHAM
POLYTECHNIC

Salary £29,877

APPOINTMENT OF DIRECTOR

Governors of the Polytechnic are seeking a successor to Mr. R.J.W. Hammond, BA, who retired on 31st December, 1984.

The Polytechnic is one of the largest Higher Education Institutions in the country with over 10,000 students, half of whom study part-time. There is a wide range of courses many of which are designed to retrain or update skills and knowledge to meet the needs of industry, commerce and the professions in the Region.

Persons wishing to be considered for the post should contact Mr. W.S. Gale, The Secretary, City of Birmingham Polytechnic, Perry Barr, Birmingham B42 2SU, (telephone 021-356 9193), from whom further details and application forms are available.

The Chairman of Governors would be interested in hearing from anyone wishing to suggest a suitable candidate. Submissions should be made c/o The Secretary at the above address.

The closing date for receipt of applications is 31st January, 1985.

An equal opportunities employer.

SENIOR EXECUTIVE

CAPITAL MARKETS

Our client is the Merchant Banking arm of a major International Bank. Planned expansion for 1985 has created opportunities for ambitious Managers to further their careers marketing Corporate Finance facilities to European clients.

In particular we are looking for someone with existing knowledge and experience of the French Market. Interested applicants, probably aged 30-36, should be capable of winning Mandates and of locating Transactions. A strong knowledge of Swaps is a distinct advantage. This is an exciting opportunity which offers a particularly generous remuneration package including bonus and car.

If you would like to discuss this further please contact Christopher Lawless B.A. or Stuart Clifford B.A.

Badenoch & Clark

Recruitment Consultants

16-18 New Bridge Street, London EC4V 6AU

Tel: 01-583 0073

TORONTO DOMINION BANK

INTERNATIONAL BANKERS

Toronto Dominion Bank is one of the longer established International Banks in the City with strong UK and world-wide representation.

As part of our continuing expansion programme in London we wish to recruit two university graduates with at least two years' international banking experience for excellent career opportunities in the areas of Marketing and Credit Analysis.

Following exposure, both in the UK and Canada, to our corporate banking activities, a challenging first appointment would be made in London.

While a second European Language and a willingness to re-locate outside of the UK at some future date would be desirable, neither of these factors are essential.

Please write including full details of career to date to:
Mark Hayes, Manager, Human Resources,
Toronto-Dominion Bank, St Helens,
1 Undershaft, London EC.3

TD

LEASING MANAGER

London

Due to a continued involvement in leasing, Cable and Wireless requires a Leasing Manager, with highly developed communication and administrative skills, to join a small team responsible for all aspects of the business undertaken by several subsidiaries.

Responsibilities will include:

- assisting in the acquisition of new business
- the evaluation and negotiation of proposals
- the preparation of related legal documentation
- financial administration and reporting, including business forecasts and plans

- providing assistance in the funding and timing of leasing
- Applicants should have wide experience of the UK leasing market, particularly the "big ticket" sector. Knowledge and experience of Project/Export Finance is highly desirable and a professional banking/accounting qualification would be an advantage.

A negotiable remuneration package commensurate with the level and responsibility of this position is offered. Please send full details, quoting ref R299, to: Recruitment Manager, Cable and Wireless plc, Mercury House, Theobalds Road, London W1X 8RX or telephone for an application form on 01-405 4980 (24 hrs).



Cable and Wireless
WE'VE GOT CONNECTIONS

UNIVERSITY OF LONDON

SIR JOHN LUBBOCK
CHAIR OF BANKING LAW

TENABLE AT QUEEN MARY COLLEGE

The Senate invite applications for the above Chair. The Professor will be responsible for developing and directing a Banking Law Unit within the Centre for Commercial Law Studies aimed at advancing teaching and research in the law and practice affecting banking operations, with particular emphasis on international banking transactions. Applicants should be academics or practising lawyers with a record of scholarly writing and an existing interest in international financial law or a willingness to move into this field.

Applications (10 copies) should be submitted to the Academic Registrar (FT), University of London, Malet Street, London WC1E 7HU, United Kingdom, from whom further particulars should first be obtained. The closing date for receipt of applications is 28 February 1985.

A direct line to the executive shortlist

InterExec is the organisation specialising in the confidential promotion of Senior Executives.

InterExec clients do not need to find vacancies or apply for appointments. InterExec's qualified specialist staff, and access to over 100 unadvertised vacancies per week, enable new appointments at senior levels to be achieved rapidly, effectively and confidentially.

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Glasgow 041-332 3672 180 Hope St.
Leeds 0532 458043 12 St. Paul's St.
Manchester 061-236 8469 Pauline House, Pauline St.



The one who stands out

INVESTMENT ANALYST

We are a major Australian Life Assurance office looking to expand significantly in the UK. Due to internal promotion and the introduction of a unit-linked product range we have a vacancy based at our principal UK office in Poole.

The successful candidate will be mid-20s and a graduate in a business related discipline. He/she should have a flexible and adaptable personality and have 2-4 years investment and analytical experience. The appointment will involve frequent travel to the City.

Salary will reflect age and experience and the usual fringe benefits associated with a life office will apply. Relocation assistance will be given, if appropriate.

For an application form please write to:-

Sally Hayward
Personnel Officer
The National Mutual Life Association of Australasia Ltd
N M House
Serpentine Road
Poole
Dorset
BH15 2BH



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Are you now earning over £20,000 p.a. and thinking of a career move?

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£23,000+car

An opportunity to join a leading City Services organisation enjoying rapid growth.

Ideal experience would include an established record of success in selling information systems and services to the City with emphasis on banking and the equities markets.

We would also like to hear from those who have strong applications experience in these fields and seek to become involved in the selling function.

Earnings include a high salary plus commission and will be substantially increased after 6 months with projected earnings at around £30,000.

Aged 25 to 35 candidates should contact Hugh Dixon quoting ref: 561 at Johnson Wilson & Partners, Clarendon House, Hyde Street, Winchester, Hants SO23 7DX or telephone (0962) 53319 (24 hr service).

Interviews in the City.



Johnson Wilson & Partners
Management Recruitment Consultants

LAWYER IN INDUSTRY

The Company has a vacancy for a lawyer who is interested in pursuing a career which combines work in the legal field with a wider role in the administration and business of the Company. The person selected will be located initially in Bath working under the Managing Director.

Candidates for the post should be barristers or solicitors, preferably in their late twenties, with a good academic background.

Some experience in private practice or in industry is necessary.

An attractive salary and excellent benefits are offered.

Please apply to:

The Company Secretary
FRESHGLEN LIMITED
27 Queen Square, Bath
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FOREX APPOINTMENTS

For Foreign Exchange and Money Market appointments at all levels consult a specialist

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20 years' market experience

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possibly stockbroker approaching retirement, who can contribute existing clients plus own expertise for a number of years. In return he/she is offered an ongoing interest and livelihood amidst a congenial and efficient atmosphere.

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AT A CAREER CROSSROADS?

We provide objective career advice in the City with a background in industry. Guidance is given on a wide range of financial services, business, professional, intermediate and industrial careers. Income is not limited and benefits are provided.

R. A. Armstrong or M. J. Talbot at
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Accountancy Appointments

A client is facing a major diversification opportunity. The projected return is high, but the business is in an unfamiliar market sector.

CAN YOU ADVISE?

If you're an accountant and this is the sort of problem you like solving, you'd probably enjoy being a management consultant. And if you've got at least 5 years' commercial or industrial experience, drive and ambition, we'd like you to consider being one with us.

You will be based in London and we'll pay you up to £26,000 plus a car. Perhaps more important, we'll give you an outstanding opportunity to broaden your experience, with our training and the support you will get from more experienced colleagues

you'll be surprised at the variety of work you can tackle.

We'll also give you an exceptional chance to progress further up the ladder. We believe we stand apart from most large firms in the speed with which we reward merit. The road to a partnership could be a lot shorter than you think.

If you'd like to know more, first tell us a little about yourself. Send details of your career to date and salary history to Michael Hurton at the address below, quoting reference 2247.

Touche Ross & Co. The Business Partners

Hill House 1 Little New Street London EC4A 3TR
Telephone: 01-353 8011

FINANCE DIRECTOR (DESIGNATE)

Hertford

£25 - 30,000 + car

A commercially-minded financial executive is required to strengthen the Board of a £15 million turnover company which has achieved significant growth in recent years. Engaged in manufacturing and marketing flooring and car-care products, the company operates from three locations in Hertfordshire, with additional manufacturing facilities in Sweden and sales subsidiaries in the USA and Canada.

Reporting to the Managing Director, the Finance Director (Designate) will be responsible for all accounting and data processing functions, supported by approximately 20 staff including two qualified accountants. The successful candidate will be expected to upgrade existing financial controls and information systems and, as a key member of the management team, participate actively in broader commercial matters.

Applicants should be qualified accountants, preferably in their early forties, who have already headed a finance function in a small/medium sized business. Such experience will ideally have been gained in a sales-orientated, light manufacturing environment.

Please send a comprehensive career résumé, including salary history and day-time telephone number, quoting ref: 2238 to G.J. Perkins, Executive Selection Division.

Touche Ross & Co.

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011

Controller of Computer Services

London based

c. £22,000 + car

Pannell Kerr Forster is an expanding International Association of accounting firms in some 71 countries. In Britain and Ireland the Firm has 39 offices. As part of their common objectives, there are a number of centralised functions and a positive commitment to computerisation.

An essential part of this commitment is the recruitment of a National Controller of Computer Services to report to the Chairman of the National Computer Committee. The main objective of this new appointment will be to accelerate computing developments by analysing each constituent firm's needs and developing and controlling policies and systems which ensure that compatible computer and word processing facilities are implemented throughout the Firm.

Applicants, aged 25 - 35, should be graduate Chartered Accountants who have extensive experience of introducing in-house mini and micro computer developments in a firm of chartered accountants. The successful applicant will also have the presence and personality to communicate at all levels in the Firm.

In the first instance please write in complete confidence quoting reference number 0536 and submitting a curriculum vitae to:

Peter Childs, Director,
Pannell Kerr Forster Associates,
New Garden House,
78 Hutton Garden,
London EC1N 8JA.

Pannell Kerr
Forster
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MANAGEMENT CONSULTANTS

Accountancy Personnel

FINANCIAL SERVICES MANAGER

SOUTH DEVON

c£15,500 + Car, Mortgage, Benefits

Based in a delightful semi-rural setting our client, a retail bank, part of a major international Bank, seeks to recruit a qualified Accountant, a graduate, for a newly created position. Involved in a broad range of the Bank's accounting procedures, the successful applicant will take particular responsibility for statutory accounts, tax matters, management accounts and for the further development and implementation of a computerised accounting system. With several accountants at all levels reporting to the incumbent, sound communication skills and the ability to motivate staff will be of paramount importance.

You will be qualified (ACA/ACCA/ACMA) ideally aged 28-35, with two or three years' experience at a senior level within a commercial environment. This senior position requires a high level of commitment but in return it offers excellent career prospects based on performance, and a highly competitive remuneration package which includes a company car and mortgage subsidy.

Please telephone or reply in writing, in complete confidence, for

ACCOUNTANCY PERSONNEL
54 Baldwin Street, Bristol, BS1 1QW
Tel: 0272 298911

Placing Accountants First

Finance Director (Designate)

Midlands

c.£30,000

Due to internal promotion, a large and highly successful manufacturing company seeks a qualified, experienced accountant to fill the position of finance director which will shortly become vacant.

The successful candidate, aged 35-40, will come from a highly competitive firm e.g. background in large well managed organisations. Experience will have included acquisitions, treasury management, tax planning and tight financial control in a multi-operation group. A common sense, practical approach to commercial problems will be paramount.

The position is a challenging one, prospects are excellent and the total package (including share option) is attractive.

Please reply in confidence, quoting ref: 3263/L, to M.R.P. Blanckenhagen, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria Street, Blackfriars, London EC4V 4PD.

PEAT
MARWICK

European Financial Manager

Based in East Berkshire, our client operates in a growth part of the computer market and is the international division of a major US group. This appointment is being made to strengthen financial control over the European companies.

Reporting to the European Financial Controller for whom the appointee will deputise, responsibilities involve a range of financial activities across the European branches. These include business planning, the standardisation of procedures, consolidation and audit tasks and ad hoc projects. Considerable travel is required.

Candidates ideally around 40, must be qualified accountants who have some continental experience. A knowledge of American accounting methods and a European language is desirable. Remuneration includes basic salary c. £19,000, bonus, stock options, a car etc. There are excellent prospects.

Please apply to Peter Barnett, quoting reference No. 8411, at Providence House, River Street, Windsor, Berkshire SL4 1QT Tel: (07535) 56723.

Barnett Consulting Group

Entrepreneurial A.C.A. Merchant Banking

First National Boston Limited, a wholly-owned subsidiary of Bank of Boston, is looking to further expand its business in the U.K. and Europe. Principal areas of activity are venture capital, corporate finance advisory work and specialised lending. As part of our planned growth we wish to recruit a further executive primarily to assist in the development of our venture capital business.

Applicants should be entrepreneurial individuals aged 24-27 with a professional accounting qualification, and perhaps further post-qualification experience in venture capital/management buyouts. To apply please send a full C.V. to: Ian P. Eaglestone, Vice President, Personnel.



The First National Bank of Boston

5 Cheapside, London EC2P 2DE

YOUNG FINANCIAL DIRECTOR

To £17,000 + Car

North West London

Secomak Air Products is market leader in a number of specialist manufactured products. The Company is very profitable and a member of the highly successful Halma Group. Retirement will create the need for a Financial Director to join a small Board that enjoys considerable autonomy.

The successful candidate will have manufacturing experience, is likely to be an A.C.A. of above average ability, aged between 25-35 and will be expected to play an important part in shaping the Company's future. A comprehensive package of benefits includes a share scheme.

Please reply in strict confidence, with full C.V. to:
Mr. C. J. Summerhayes, Divisional Chief Executive,
SFC House, Erington Valley Road, Leicester, LE5 5LU

Financial Controller Wholesale Trade

Central London

c£20,000 + car + bonus

Our client is the rapidly expanding UK subsidiary of a very large American corporation, processing and supplying a range of products to the retail trade.

The financial controller will assume responsibility not only for accounting, data processing and reporting functions but also for the company's production planning activities.

Applicants, who should be graduate chartered accountants in their mid 30's, should have at least three years' controllership level experience in a fast moving trading operation. They must also be able to contribute to all aspects of company management and want to be part of a rapidly expanding organisation.

Please send career details to Douglas G Mizon quoting reference F/505/M.



Ernst & Whinney Management Consultants,
Becket House, 1 Lambeth Palace Road, London SE1 7EU

Handwritten note: 01-353 8011

Accountancy Appointments



**DARTFORD
BOROUGH
COUNCIL**

Director of Finance

The Council invite applications for this appointment consequent upon the retirement of the present holder. The Council are a progressive authority and are actively promoting the industrial and commercial development of the Borough. The Council operate a highly successful Housing and Leisure Services Department. The successful applicant will be required to play an active role in the corporate management of the authority under the leadership of the Chief Executive and will be a member of the Management Team, the other members of which are the Director of Administration and the Director of Operations. In addition to being a dynamic personality, the successful applicant will need to have proven ability to work as part of a team. Applicants must be members of the Chartered Institute of Public Finance and Accountancy, with substantial management experience in Local Government. Remuneration will be commensurate with the responsibilities of the post and include a salary, a pension allowance, a lump sum gratuity and assistance with relocation. The Chief Executive will be pleased to answer telephone enquiries—Dartford 27266.

Written particulars are available from:
The Personnel Management Services Officer,
165/167 Overy Street, Dartford, Kent, DA1 1UP.
Tel: Dartford 72331, Ext. 138.
Closing date for applications: 21 January 1985.

Regional Accountant/ Controller

Middlesex c. £20,000

We have an excellent opening for a young well-qualified accountant with sound experience in both cost and management aspects, to manage a diverse accounting and EDP function. Key qualities for the position are a dynamic approach to profitability and the ability to manage the costing and control functions of the business and maximise the benefits of EDP. Our salary range is flexible to attract the right candidate, and as part of a major US corporation, we offer a competitive reward package, including Company car, contributory Pension Scheme, free private health care and bonus scheme. Removal expenses will be offered where necessary.

If you feel ready to accept the challenge we offer, please apply in writing to Confidential Reply Service, Ref: AER 562, Austin Knight Advertising UK Limited, 66a High Street, Egham, Surrey TW20 9EY. Applications are forwarded to the Client concerned, therefore Companies in which you are not interested should be listed in a covering letter to the Confidential Reply Supervisor.

**Austin
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Advertising**

Financial Executive BOARD POTENTIAL

We are seeking a senior financial executive aged around 30 to work closely with our Finance Director. Duties will include finance negotiations, taxation, cost planning, corporate strategy, and acquisitions. Applicants must be Qualified Accountants with good experience of taxation and D.T. They should also have experience of dealing with professional advisers and financial institutions, and some experience of the property development industry would be an advantage.

This is a new position based in Ruislip with a salary in the region of £20,000 and a potential Board appointment. Full details including salary and telephone number to Finance Director, Prowling Holdings Limited, Breakspare House, Bury Street, Ruislip, Middlesex HA4 7SY.

Prowling



SENIOR ACCOUNTANT

American Insurance Company
c. £17,000

Newly-qualified Accountant wanted to become involved in all accounting aspects. Working closely with the Financial Controller, particularly in relation to Department of Trade Reporting, Insurance Taxation and U.S. Insurance Reporting. There will also be an involvement with regard to Asset Management and the development of computer systems.

The person we are seeking must be a good technical Accountant and with a strongly analytical style. The position offers an excellent opportunity for career progression.

For further details call the
PERSONNEL MANAGER
on 01-546 7733

YOUNG COMMERCIAL ACCOUNTANT — BRUSSELS OFFICE

Required for a private investment company with interests worldwide, a young commercial Accountant, not necessarily qualified, but preferably single. The person we are looking for must be capable of working on own initiative, must speak one European language apart from English. Work will involve investigations, control procedures, future projects, and require some knowledge of computers. Must be free to travel. Location Brussels. An attractive package will be offered to the right person.

Apply with full cv to Box AS80
Financial Times, 10 Cannon Street, London EC4A 3DF

A LEADING PRIVATE, NON-PROFIT, INTERNATIONAL AGENCY

is seeking an

ACCOUNTANT

To assist in the control and co-ordination of the financial affairs of a group of health, education and housing programmes situated in a number of developing countries. Applicants should be Chartered Accountants or equivalent, preferably with a university degree, and with a minimum of three years post-qualification experience. Experience in planning, proposed writing, and budgeting, preferably in a socially oriented organisation, will be an important advantage. Overseas multi-cultural experience will also be helpful. The post is based in France and knowledge of French useful but not essential. Some overseas travel required. Competitive salary package will be offered to the successful candidate who should probably be in 25-35 age range.

Forward full typed CV and letter with present salary to:
Personnel at 10, 1 bis Rue de Paradis, 75010 Paris
before January 25th giving reference 5272 on the envelope

International Appointments

ACCOUNTS TRAINING OFFICER

SOLOMON ISLANDS

Duties: Required for the Administrative Training Centre of Ministry of Education, Training and Cultural Affairs to advise and run financial and accounting courses at all levels within the Solomon Islands Public Service and Statutory Bodies and to assist in the development of Solomon Islands accounts training staff. The appointee will not be debarred and must be prepared to travel to provincial centres. Qualifications: Candidates should be British Citizens under 45 years of age, professionally qualified (ideally I.P.F.A.) and preferably have ministry or local government accounting experience. Appointment: 2 years. Posting: — Honorary. Salary (UK) payable in accordance with qualifications and experience will include an element in lieu of superannuation provision unless ODA is able to continue payments into the candidate's existing superannuation scheme.

In addition, a tax-free Foreign Service Allowance is payable in range £1,525 - £4,000 per annum, depending on domestic circumstances. The post is wholly financed by the British Government under Britain's programme of aid to the developing countries. In addition to basic salary and overseas allowances other benefits normally include paid leave, free family passages, children's education allowances and visit passages, free accommodation and medical attention.

For full details and application form please apply quoting ref AH572/FM/D stating post concerned, and giving details of age, qualifications and experience to:
Appointments Officer,
Overseas Development Administration,
Room AH351,
Abercrombie House,
East Kilbride,
Glasgow G75 5EA.



**OVERSEAS
DEVELOPMENT**

CONSULTANTS FOR ZAMBIA

Two qualified accountants with at least 5 years' experience are required to design and implement complete accounting and management information systems for one of Zambia's biggest co-operative unions located in Northern Province. An attractive two-year contract, with possible assistance to externalise local savings, will be offered.

Applications with detailed c.v. should be sent to:
The General Manager
ZCF ACCOUNTING SERVICES LTD.
P.O. Box 50794, Lusaka, Zambia
Telephone: 213414 Telex: Z440670

IBADAN, NIGERIA

Chief Executive
Site Agent
Civil Engineers
Quantity Surveyors
Plant Engineers

3-year contract. Terms negotiable.
Interviews will be conducted in London.

For immediate appointment, applications should be sent to:
R.C.F., Building and Civil Engineering Contractors
P.O. Box 186, Ibadan, Nigeria

APPOINTMENTS

Unilever head of insurance

Mr A. Sherazee has been appointed head of insurance, UNILEVER, to co-ordinate insurance activities on an international basis and will be responsible for the insurance departments based in London and Rotterdam. He will continue as chairman of Blackfries Brokers, and Blackfries Insurance.

NATIONWIDE BUILDING SOCIETY has appointed Mr Bernard Rozier as general manager (housing) to succeed Mr Tim Melville-Ross, who will become chief general manager from February 18. Mr Rozier was general manager (administration).

The **UNION DISCOUNT COMPANY OF LONDON** has made the following appointments: Mr R. M. Moore to the board; Mr R. R. Bowley and Mr J. R. Thurstfield become assistant directors; Mr R. G. Carver, Mr J. R. Jackson, Mr A. C. Paterson, Mr D. W. Baskerville and Mr A. J. Anderson become managers; Mr R. N. Hilton and Mr A. T. T. Rottenburg become assistant managers.

Mr J. Hible has been appointed chief executive officer in the UK and Ireland for MICHELIN TYRE in succession to Mr P. J. Lee who has retired. He was chairman and chief executive of

Associated Tyre Specialists, a subsidiary of Michelin.

Sir James Blair-Cunningham has retired as deputy chairman and from the board of the **PROVINCIAL INSURANCE GROUP**. He will remain on the company's investment committee for a further 12 months. Mr D. K. Newbigging has been appointed deputy chairman. He joined the board in April 1984 after leaving the Far East where he had served as chairman of Jardine Matheson and Co.

Mr Michael Harris and Mr Sidney Hopkins have become general managers of **GUARDIAN ROYAL EXCHANGE ASSURANCE**. Mr Harris is general manager (operations control) and Mr Hopkins general manager (UK). Mr Peter Greenfield and Mr George L. Williams have retired as general managers of GRE, but continue as directors and will be retained in advisory capacities until the company's annual meeting at the end of May.

Two senior managing directors within the TARMAC building products division have been appointed to the divisional board: Mr Ian McPherson, managing director of Briggs Amasco; and Dr Michael Ray, managing

director of the division's felt manufacturing group.

Mr Richard Hall has taken over as secretary general of the **EUROPEAN FEDERATION OF DAIRY RETAILERS**. He will retain his current responsibilities as liquid milk director of the Dairy Trade Federation in London. He succeeds Mr Francis Murphy who is retiring.

Mr Alasdair D. Waddell has been appointed to the board of **LORIMAR DISTRIBUTION**.

R.P. CARTER (SHOP-FITTERS) has appointed Mr Harold Whisap as a non-executive director. He retains his directorship with Gatwick Handling. Mr Neil Carter has been appointed a director, and Mr Leigh Milne is financial consultant.

Mr Yukio Okumura has been appointed director and general manager of **JAPAN INTERNATIONAL BANK, London**. He succeeds Mr Katsuyoshi Naito who will be returning to Sumitomo Bank, Tokyo, after three years in London. Mr Hiroshi Kurofwa from Sumitomo Bank, Mr Terao Inukai from Tokai Bank, and Mr Yutiro

Oshima from Daiwa Securities have been appointed London directors and will succeed Mr Hiroshi Takatori (Tokai Bank), Mr Shogo Moteki (Mitsubishi Bank) and Mr Hiroo Watanabe (Yamaichi Securities) who are taking up new appointments with their parent organisations.

Mr J. Peter Ford has been appointed to the board of **BENATTY PETROLEUM OF Edinburgh**. He is chairman and managing director of International Joint Ventures.

NORWICH UNION INSURANCE is creating a separate management structure for its unit-linked life insurance subsidiary company. Mr Ron Sreedon has been appointed manager, managed funds.

BFI GROUP OF COMPANIES has appointed Mr Michael J. Butcher, a partner in Wedlake Bell, the company's solicitors, to be a non-executive director.

Air Marshal Sir John Cartiss has been appointed director and chief executive of **SOCIETY OF BRITISH AEROSPACE COMPANIES**. He recently retired from the RAF after some 40 years' service. His last service appointment was Air Officer Commanding No. 18 Group. He takes over from Sir Charles Pringle who has retired.

CONTRACTS

£7.5m for Llewellyn

LLEWELLYN CONSTRUCTION, Milton Keynes, has been awarded three contracts by the Milton Keynes Development Corporation with a total value of about £7.5m. All three have just started. These cover two housing schemes at Loughton, one for 63 housing units using Llewellyn's own timber-framed housing system, and the other for 50 houses which will be built traditionally. Both projects are due to be completed by the spring of 1985. The third scheme is for a two-storey office block at Linford Wood due for completion within the year. A contract for just over £2.5m has been awarded by the Brent People's Housing Association for 91 houses at Neasden, London. This is a design and build package scheme and the site start is in January.

International Container Leasing has placed orders worth \$2m (£1.6m) for 400 open top and 50 tank containers to be supplied by European manufacturers. Two hundred 40 ft and 200 20 ft open top containers are to be supplied

by an Italian company, Morteo Sopran. Fifty tank containers, worth \$800,000, have been ordered from ANF Industrie.

UD ENGINEERING CO, St Helens, has won a £1.3m order from Iran for a complete bottling line for IDIC's dairy in Isfahan.

The Ministry of Defence has awarded **THORN EMI SIMTEC**, Nottingham, a contract to supply radars test sets for the Royal Navy. Worth over £500,000, the order is for instruments to monitor the presence of radioactivity on board ship.

Musandam Development Committee, has signed a contract on behalf of the Government of the Sultanate of Oman, a contract for the preparation of remote Jebel telecommunications sites. The first stage of the site works is the preparation of the remote Jebel locations, which are only accessible by helicopter. Foundations will be constructed for equipment containers, towers, solar panels and windmill generators. The contract has been placed with **LEHANE MACKENZIE AND SHAND**, Wrotham, RO 96 719 (£250,000), work has started, to

be completed in three months. Suffolk County Council has awarded **ROADWORKS**, a division of Jackson Group, a £1m Sudbury by-pass contract. Work

is scheduled for completion in 56 weeks. In addition to construction of carriageways, existing roads, which will form part of the new by-pass, will be improved.



3 January 1985

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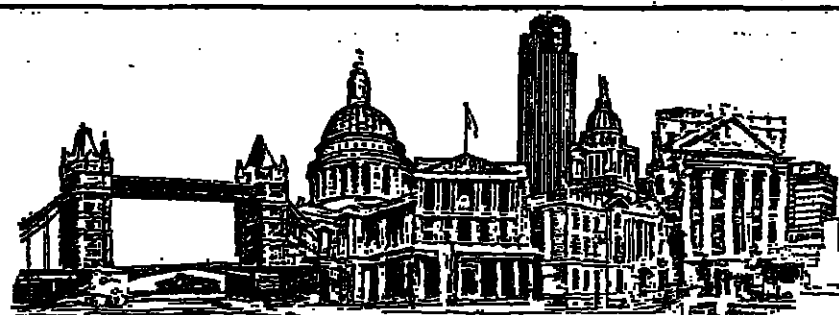
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Thursday January 3 1985

New Year's irresolution

AS BAS happened more often than not in recent years, the winter part of the year is being celebrated with rising market interest rates in London, and weakness in sterling. Because on this occasion Britain's own seasonal hangover—compounded, as usual, of an indecisive Opec meeting and inscrutable figures for public sector borrowing—is expressing itself in seemingly sensational numbers, with the pound dropping a cent or more in each day's thin trading.

Nevertheless the Government, taking its line from the gentleman who oversaw the New Year festivities in Trafalgar Square, is resolutely turning a blind eye. Not for the first time, the question must be put: does this represent Nelsonian boldness, or just dithering?

Inactivity

The case for inactivity is quite a strong one, and deserves to be stated. First, so far as sterling's weakness reflects Opec's struggle to control the oil market, there is very little the authorities could do even if they wished. It is now just over 20 years since Mr James Callaghan discovered that a "crisis rise in interest rates can have the opposite of the intended effect, when it is read as a sign of panic rather than of determination. So far as the problem is the strength of the dollar against all other currencies, there is still less that any outsider can do, as the Bundesbank has repeatedly demonstrated in recent weeks. Capital movements respond to interest rates and speculative fashion, and speculation dominates the markets in the holiday season.

In any case, the downward adjustment in sterling's effective rate—much less dramatic than the plunge in the dollar, but cumulatively telling—is not in itself unwelcome. Since the UK oil account is expected to weaken quite sharply during the second half of the decade, even by those who take oil company statements about reserves with a large pinch of salt, a long-term adjustment seems inevitable.

Both the growth of output and the balance of payments will in future depend much more on sales of manufactured goods and on services than they have in the past 10 years—a fact which carries an encouraging message for employment, though it also implies a warning

about future inflationary pressures. Recent figures for export orders and deliveries suggest that competitiveness has now been restored far enough for industry to make a start on this process—not the outcome that might have been expected at the end of a year in which North Sea production and revenue peaked so sharply. It will be one of the more pleasant ironies of history if Mr Arthur Scargill turns out to have smoothed the adjustment in our terms of trade in the course of setting militant a bad name.

The coal strike also provides the final argument for being fairly relaxed at the moment. Although the market probably believes that it has discounted a government victory, experience suggests that the sharp improvement in the current account, which will follow as soon as the pithead stocks can be mobilised in good earnest, will have its effect on the exchange markets, which respond to flows as well as to sentiment.

When all this is said, however, one or two disturbing questions do remain, notably about monetary policy. Fiscal borrowing may still prove to be on target—though so far as this is due to the oil revenue windfall which has resulted from sterling's fall against the dollar, it will hardly give much comfort to currency investors. Monetary policy, however, does look slack by almost any standard except the two measures, M0 and M3, to which the Government draws attention. The stock market boom, the weakness of sterling, and the growth both of M1 and of broad private sector liquidity all point the same way. The fact that the authorities seem to be holding interest rates down at a time when money market rates would indicate a rise suggests that this is no accident.

Vigilant

There is a case for waiting to see if the December—perhaps the January—money figures show whether the sharp rise in November was indeed a statistical freak, but not for doing nothing at all meanwhile. The funding programme seems to have been suspended because of the British Telecom issue, but it cannot remain suspended just because the balance of payments is in a state of emergency. Some steady action here would do more than anything to reassure the market that the authorities are vigilant steersmen rather than helpless spectators.

The trouble with Lee Kuan Yew

THE TROUBLE with Lee Kuan Yew is that it seems curious to find fault with him. In 25 years as Prime Minister of Singapore he has led his island city state to remarkable prosperity, matching the affluence of a country like Italy. Singapore is cleaner than many a European city; corruption has been suppressed. In spite of occasional hand-holding on the part of the Monetary Authority of Singapore, an environment has been created such as businessmen in the Third World usually only dream of.

Success

When Mr Lee called an election for last month, one might have expected that, once more, nothing would succeed so well as success. The electorate thought otherwise. Instead of the usual 75 to 80 per cent of the popular vote, Mr Lee's People's Action Party only received about 66 per cent. The number of opposition seats in the 79-member legislature doubled—from one to two.

Mr Lee quite rightly interpreted that as a signal from the electorate to the government. He went on to utter threats, since repeated, that the established one-man-one-vote system might have to be modified. It sounded like an extraordinary piece of over-reaction, understandable only in the light of what Mr Lee fears the future may have in store for Singapore. He is worried that a later generation may squander the wealth that their fathers have built up since the end of the colonial era. More important, having reached its present stature as an industrial and financial centre, Singapore cannot afford to stand still. To provide the services and high added value goods apt to make it into the "Switzerland of the East," Singapore must continuously improve the qualifications of its workforce.

Both matters were among the unspoken issues in last month's elections. Voters were unsettled by proposals to raise the age for drawing on the Singapore Central Provident Fund. This is a fund to which everyone has to contribute a quarter of wages or salary, with a matching amount being paid by employers. The Government had

taken care to take the issue off the boil during the campaign, but their uneasiness was not removed. Mr Lee's concern for improving the quality of the labour force has led him to offer financial encouragements for women graduates to get married. At the same time, incentives are offered for less qualified women to undergo sterilisation after having two children. Again, the issue was not an open issue in the campaign. But this kind of policy is closer to democracy itself and has not gone down well.

The voters' anxiety about the Provident Fund and about Mr Lee's ideas for improving the quality of the labour force are reflecting a more fundamental difficulty that sooner or later needs to be faced. It is whether the Brave New World of cleanliness, efficiency and cool rationality which Mr Lee has fashioned is closer to democracy than the aspirations and needs of the island's 2.5m inhabitants. That it has done so hitherto must be taken as established. Even the reduced share of the popular vote achieved by Mr Lee's party is impressive. It has to be taken at face value, even though the democratic process is not unfettered in Singapore. The media are heavily controlled by the political establishment; and opposition, such as it is, is treated with contempt.

Democracy

But in contradistinction to his earlier habits, Mr Lee no longer locks up his political opponents. Democracy may often be manipulated in Singapore, but it is understood in the West that it is in most comparable Asian countries. Mr Lee can pride himself on having built upon that foundation a system that may justly be called elitist without the pejorative connotation nowadays often attached to that word. Mr Lee's fears that ethnic and other diversities may undermine what has been achieved by the Singaporeans in the years to come Singapore must consolidate its present achievements in the second industrial revolution. The adaptability and inventiveness required to that end are likely to flourish in a more pluralist society and body politic.

CHAMPAGNE corks were already set to pop at the end of November, as the flotation of British Telecom hovered on the brink of final success. No one that week heard the impact on the Government's privatisation programme of a different kind of bang altogether.

A small bomb had in fact gone off under British Airways. It arrived at the offices of Hill Samuel, the merchant bank, advising the Department of Transport on its sale of the airline, and it came wrapped in a BA envelope.

The contents of that envelope effectively killed the chances of a BA flotation store deed for the current financial year. And they triggered a period of frenetic activity, suspended for Christmas and now just getting under way again, on which must hang the prospect of BA reaching the private sector at all in the foreseeable future. Hill Samuel had been asking BA's top executives for months past to address a most uncomfortable question. Mr Christopher Morris, the liquidator of Laker Airways, was pushing steadily ahead with a claim in the U.S. court for damages against BA of more than \$1bn. What reassurance could BA offer prospective shareholders that this contingent liability would never have to be met?

The U.S. court report and accounts published last June had airily dismissed Mr Morris's claim as "unfounded" in the briefest of footnotes to the balance sheet. Hill Samuel had quickly made clear that this was well short of a satisfactory response. But attempts to elicit something more substantial met with no success at all through the autumn.

It might be rash to construe this as deliberately evasive action on BA's part. On the one hand, it was more than a little pre-occupied until early October with a furious lobbying campaign against the July report of the Civil Aviation Authority urging the transfer of some BA routes to the independent airlines. On the other, it had reason to hope that legal difficulties in the U.S. would eventually be resolved with a helping hand from the Government at the very highest levels.

Still, BA's board does appear to have been excessively optimistic. It saw off the CAA report. It watched the Government prevail on President Reagan to scotch criminal action against it in the U.S. on anti-trust grounds. But by late November, Mr Morris was just as real a threat as he had always been. It was time, said Hill Samuel, for BA to put together a firm offer to the sale prospectus might tell nervous investors about that billion dollar claim.

BA naturally turned to its U.S. counsel for help. It requested a draft notice of the claim which would provide as much comfort as was compatible with a fair and truthful summary of the outlook for Mr Morris's suit. What it got from New York was a thousand words which emphatically did



Lord King, chairman of British Airways: adjusting to adversities great and small

not add up to "unfounded." Round went the opinion of Messrs Paul, Weiss, Rifkind, Wharton and Garrison to Hill Samuel at the end of November. The detonation was immediate. BA said the bankers would be unmarketable if the opinion were included in the prospectus—and unmarketable if it were not.

All three of the main parties to the BA sale—the financial advisers, Whitehall and BA itself—have adjusted to this extraordinary setback with remarkable discretion. Behind the scenes, though, their reactions have differed in subtle and revealing ways. For the advisers, and especially Hill Samuel, it has entailed a good deal of frustration. Weekly drafting meetings since the middle of October had produced an almost completed prospectus by the beginning of December, accompanied by a U.S. registration document in case the decision were taken to float BA on both sides of the Atlantic simultaneously.

These documents only awaited the insertion of BA's pre-privatisation balance sheet: a delicate matter, admittedly, but not an inordinately complex one. As a result of the delay—which means that BA's privatisation will now have to come after the Budget—these sale prospectus will have to include the audited results for the year to next March 31. And if there is any delay much beyond the publication of these results, a profit forecast for 1985-86 will also be required.

In a more general sense, the frustration of the City advisers can also be attributed to their sudden sense of impotence. Having already put forward a two-month delay in August-September for the political row over the CAA report, they have now to sit on the sidelines once again. At a time when the Treasury appears to have been happy with such a precise schedule—which first emerged publicly at the start of November—and the collapse of Lord King's timetable probably caused some private satisfaction in both ministries. As this might suggest, rela-

BA PRIVATISATION PLANS

A rare game of poker

By Duncan Campbell-Smith

the breadth of the marketing campaign, they must await the outcome of a legal conundrum which has left them as much in the dark as almost everyone else.

Whitehall's reactions look much more complicated. Obviously, since an immediate act of Government policy had been made much less accessible, the Laker factor could hardly be seen as encouraging. But news of the legal problem seems to have caused less than widespread dismay.

Indeed, it is easy to imagine across more than a few White-

hall faces. Lord King, the chairman of BA, has consistently used his own skills as a publicist to upstage the more traditional deliberations of the civil service: by temperament, he seems inclined to seek de facto acceptance of his initiatives by pushing them ahead as publicly as possible, outflanking Whitehall's objections in the process.

BA seems to have used this approach in encouraging expectations that mid-February had been set as the target date for its privatisation. Neither the Treasury nor the Department of Transport appear to have been happy with such a precise schedule—which first emerged publicly at the start of November—and the collapse of Lord King's timetable probably caused some private satisfaction in both ministries. As this might suggest, rela-

tion between the board of BA and the civil servants in charge of its sale have undoubtedly been under strain. The ebullience of Lord King and some of his colleagues has underlined the contrast evident in the tactical approach of the two sides. But there have been deeper causes of friction, too—and here again, Whitehall might regard the legal delay with rather mixed feelings.

It is clear that in the exchanges of the last few months over BA's capital structure, the airline has not been averse to trying to twist the arm of Mr Nicholas Ridley, the Minister of

these and other subordinate issues which might be damaging to the main task in hand. By the same token, however, the delay may have given the Treasury a welcome respite to appraise BA's own assessment of its balance sheet requirements—with less pressure to reach immediate agreement.

Lord King delivered that assessment ostensibly with every confidence that immediate agreement was hardly more than a formality. If 100 per cent of BA were to be sold for £1bn, he wrote to Mr Ridley on October 31, then it was his happy privilege to be able to tell the Minister that the Government could look forward to retaining more than 50 per cent of the proceeds.

Thanks; but no thanks, was the essence of the Treasury's reply to that. Towards the end of November, at a formal meeting between the two sides, the Treasury indicated that, far from injecting £400m or more of the proceeds back into BA, as Lord King had in mind, to help push debt well under 50 per cent of shareholders' funds—it envisaged a £100m injection as a realistic maximum.

Lord King and his board were invited to go away and work out all the implications of that. After five days juggling its October 31 figures, BA replied uncompromisingly. The £100m plan, said the airline, would force it to cut another 5,000 jobs and sell off a whole category of airplanes.

But by the time this dire prognosis hit the Minister's desk, BA was already engulfed in the consequences of that opinion from its U.S. counsel on the pending Laker suit.

What, finally, has been BA's own reaction to the legal setback? It is not the first difficulty encountered by Lord King's board. Its early decision not to contemplate shareholders' perks,

for example, encountered some private criticism in the light of BA's experience—and the Department of Transport has clearly had second thoughts about BA's initial preference for a preponderance of institutional shareholders. Again, the airline's express wish to leave the privatisation advertising campaign to its own agency, the Dorlands subsidiary of Saatchi and Saatchi, has been rejected by the Government and its advisors. The mandate has gone to Allen Brady and Marsh, a rival agency.

But none of these issues, sometimes to Whitehall's consternation, have had any conspicuous effect on the self-assuredness of the company's directors. The striking thing, indeed, is how fast and how adroitly they have adjusted to adversities big and small on the road to privatisation. And their response to the Laker liquidator's threat has proved no exception.

Within a matter of days at the start of last month, talks were under way to strike an out of court settlement with Mr Morris. Lord King summoned all his colleagues to BA's St James's Square headquarters on December 14 and told them the news: a deal would be struck.

When and how, of course, remains another matter. The talks have proceeded in great secrecy, with Mr Morris himself in purdah for weeks past. Since BA is only one of 12 defendants being sued by the liquidator, the first task was to establish that all 12 were disposed to settle, on the right terms.

BA evidently wasted no time making clear that it would go it alone if necessary. It was quickly agreed to seek an all-India package. An expert team of solicitors led by the City firm Linklaters and Paines was assigned to the work of negotiating that package with Mr Morris, while BA inevitably found itself left with the role of co-ordinator between the lawyers and the other co-defendants.

The optimists are hoping for a successful outcome before the end of this month. They can point to the fact that 85 per cent of civil anti-trust suits such as this one are settled out of court in the U.S. And Mr Morris may have to prove himself a gambler of steeple nerve if he is going to sit it out for months in the U.S. courts with the hope of a higher payoff.

But he retains three powerful cards in his hand, whatever the legal merits of his case. He knows the UK Government is keen to avoid further public battles between U.S. anti-trust principles and the time-honoured regulation of the North Atlantic air routes. He knows BA is anxious to forestall any additional disclosures which might be required of it by any long-running U.S. court action. And he knows that a settlement is now seen as virtually a *sine qua non* of any BA departure for the private sector this year. It looks a rare game of poker.

Lines of defence

Let us hope no hostilities break out in the next few days—for confusion reigns at the Ministry of Defence.

Michael Heseltine's reorganisation of the MoD's top brass came into effect yesterday. His intention is to concentrate the power of the Service chiefs and provide a "defence-wide" framework for the formulation of defence policy, strategy and the defence budget.

No doubt he will succeed in the end, but for the time being anyone outside the MoD (and probably inside it) who seeks enlightenment from the 880 top men and their 1,200 staff, is stymied by the decision to change their telephone numbers as well as their jobs.

You want to talk to the official who, until last week, was in charge of procurement policy? Well, the deputy under-secretary (finance) now answers on that number. He is a key man in the newly created Office of Management and Budget and in the Procurement Executive.

Other spot checks yesterday found some phones constantly engaged, others not being answered. There is a new telephone directory, but it is provisional and, naturally at the MoD, highly confidential.

An MoD spokesman loyally insisted that everything was going as well as could be expected. But Rear-Admiral Nick Goodhart, who once had a desk there but now edits Brassey's British Defence Directory, had other views. "It's a mess," he said, adding that he was "happening about like a fly with three wheels" trying to wrangle the new phone numbers out of his contacts in time to publish his update on the re-organisation next week.

Goodhart charges his 400-odd customers £150 apiece for the directory, revised with changes in MoD postings four times a year. Next week's edition should be the most valuable ever—even though Brassey's, in a long-running battle, has so far failed to persuade the Ministry to allow publication of the phone numbers of anyone below the rank of brigadier.

Men and Matters

"I can't think why they're so fussy," Goodhart said. "The Russians don't buy the publication—they employ their own men in putting the information together."

Burmah surplus

With a bit of luck this will be positively the last story to be written about the saga of the Burmah Oil shareholders' group.

Old hands will dimly remember that, in December 1974, the company collapsed to the horror of its 164,000 shareholders. For seven years after that cataclysmic moment, the Burmah Shareholders' Action Group worked "tirelessly" (they tell me) to recover some of the value of Burmah's shares for themselves.

They reckoned the government of the day had sold them down the river by arranging for the Bank of England to acquire Burmah's shareholding in BP at a very low price. Burmah brought proceedings against the Bank of England four years ago. But the decision went against the company.

There the matter might have rested, just a footnote to the commercial history of the 1970s, had not the solid citizens of the shareholders' action group (who even made a gramophone record to support their struggle) been so open-handed with financial support for their cause. When the group was wound up they had subscribed some £50,000 to their fighting fund—and some £7,000 was left over.

The money has now been used to set up a charitable fund in memory of John Rankin QC, their first president, who died in 1981. The fund's purpose is to advance education among young students of law or accountancy and, perhaps, Whitehall tactical studies?



"I can't make my mind up whether to surge back to work today or trickle back next week."

Follow on

Grays of Cambridge, the sports equipment makers, has been established eight years longer than Wisden's the famous cricketing almanack, which lack of cash has now forced it to sell.

Irony, too, that this old family firm should end its association with the 121-year-old publication shortly after sponsoring the successful hunt for the unmarked grave of John Wisden, its creator. A memorial was erected over his remains in Brompton Cemetery last April in the centenary year of his death.

But the sale to McCorquodale, a security printing group better known for its cheques and credit card work, is not the first time Wisden's has changed hands. When the original company went bust in 1838, it was taken over by the Co-operative Whole-

ale Society before passing to Grays 15 years ago.

It should be in good hands with McCorquodale. Nicholas Herpys, finance director, is a committed member of Kent County Cricket Club, though he stresses that played no part in the decision to buy the almanack.

Grays hopes to renew its connection with Wisden before too long. It has an option to buy back a half-share in the publication some time this year—and has every intention of exercising it once its financial problems are sorted out.

Getting ahead

Dr Martin Marko, former public relations director of a car factory in Bratislava, appears to have done for modern Czechoslovakia what the Captain from Koepenick did for the Kaiser's Germany and the Good Soldier Schwejk for the Austrian Empire.

Wary of touting Skoda cars, the doctor of law founded his own state company, aptly naming it Progress. He mailed circulars to hundreds of Communist Party organisations, offering to sell them handsome gilded busts of Czechoslovakia's party chief and president, Gustav Husak. Every party organisation must have one, he avowed.

He also offered to hold political seminars for ambitious party functionaries and gave the number of the bogus company's postal giro account for prepaid orders.

In no time at all, 476 party organisations deposited 683,000 koruna (\$100,000) for the non-existent busts and seminars—and Marko packed his bags for what he thought would be a well-deserved trip to Yugoslavia.

But two companies grew suspicious about the quality of the home-made rubber stamp on the circulars—though, interestingly, not about the gilded busts. They tipped off state security and Marko was arrested. A court in Bratislava has now sentenced him to 15 years in prison, a 20,000 koruna fine, and damages.

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Observer

Ethiopia's economy

The delicate balancing act of Col Mengistu

By Tony Walker, recently in Addis Ababa



A father with his children at the Korem aid centre

FOR Colonel Mengistu Haile Mariam, chairman of the Workers' Party of Ethiopia, 1984 was to have been a year of celebration, marking the 10th anniversary of the overthrow of Emperor Haile Selassie and the transition to Africa's first Marxist-Leninist state.

But instead of a propaganda windfall for the Mengistu regime, its anniversary year turned into something of a nightmare in the face of a terrible famine across much of Ethiopia, a worsening economy and a resurgent separatist movement.

Not that the worst natural disaster in recent Ethiopian history deflected the country's dear leadership from expensive anniversary celebrations in September in Addis Ababa's Revolution Square. These were organised by the North Koreans, who were, no doubt, the inspiration for the outside portrait of Colonel Mengistu in classic Socialist-realist style that dominates the square.

The trappings of a Socialist state are much in evidence. Ethiopia's leader is referred to in official pronouncements as "comrade chairman," and broadly displayed political slogans denounce "imperialism" and "proletarianism." The country is ruled by a Soviet-style politburo, and Lenin is honoured with a large statue next to the presidential palace in Addis Ababa and portraits of cities and towns throughout Ethiopia.

To the visitor, Ethiopia is a country of stark contrast and infinite paradox. It is difficult to reconcile the view of life in Addis Ababa, a city of pleasant tree-lined streets and mild climate, with the horror of human degradation in refugee camps several hundred kilometres to the north, just as it is jarring to compare the efficiency of the national airline with that of the Ethiopian bureaucracy in the capital which required, even for a short taxi ride during the recent Organisation of African Unity Conference, the filling in of forms in triplicate.

Since the coup of 1974, Ethiopia's new rulers have staunchly looked towards the East Bloc for support and inspiration. The Soviet Union has supplied massive quantities of arms for the war against Eritrean separatists in the north and against Somali-backed deserters in the Ogaden Desert in the south-east. Cuban troops fought on the ground to help put down the insurrection in the Ogaden which peaked in 1977 and 1978 when there was a fierce winter war between Ethiopia and Somalia.

Ethiopia's relations with Sudan on its western flank have long been strained. Khartoum provides backing for Eritrean separatists. Addis Ababa rejects Eritrean support to Sudanese rebels.

In the face of its many

security threats, the Mengistu regime has tended to blame outside forces, notably the U.S., which has close links with Sudan and Somalia, for fomenting trouble on its borders. The Soviet Union continues to be the beneficiary of this antagonism towards the West.

The intriguing question in Addis Ababa now is what effect the Western-backed aid effort will have on Ethiopia's outlook. Will it encourage a less hostile view of the West on the part of Colonel Mengistu and his advisers? And will it in turn make an administration hitherto committed to a state-controlled, centralised economy more susceptible to reforms advocated by the World Bank and accepted by an increasing number of African governments?

Western observers in Addis Ababa, who note that it is difficult to assess government thinking because direct contact with senior officials is discouraged, say that the generosity of aid donors to the West, particularly the U.S. which is providing the bulk of emergency food supplies has made an impact in ruling circles.

Those observers regarded it as significant that almost one month after the international airlift of food grain began, Ethiopia's Government-controlled press acknowledged American assistance. The press has also toned down its attacks on the "imperialist West."

There is no doubt the U.S. stole a march on Ethiopia's

Col. Mengistu (right) whose regime faces a terrible famine, a worsening economy and a resurgent separatist movement



The Soviet Union, for its part, was slow to respond to Ethiopia's call for help, and its level of assistance does not match that provided by the U.S. and other Western aid donors.

But while the famine, which is threatening the lives of 7m Ethiopians, is the Mengistu regime's immediate worry, it is the threat from Eritrean and other rebel groups that is the Government's main preoccupation.

The battle against Eritrean secessionists and against rebels in Tigre province, adjoining Eritrea, is said to be costing some \$500,000 a day and tying up half the 300,000-man Ethiopian army.

Eritrean rebels now control the coastal strip north of the port city of Massawa, including Mersa Teklay, an important depot for seaborne military

to the south. Tigrean rebels pose a constant threat to regional centres like Korem and Lalibela.

Security ties with the Soviet bloc are thus likely to increase rather than diminish. This most observers believe, is unlikely to create a climate conducive to economic reform.

Yet the reforms advocated by the World Bank and other donors are vital, say Western agricultural experts in Addis Ababa. GDP growth over the past decade has lagged behind population increase (2.5 per cent a year), and poor prices for coffee (60 per cent of export earnings), the cost of the war and the drought itself has left the country with a bleak economic outlook.

Ethiopia's terms of trade worsened markedly in the three years to 1982-83, declining about 27 per cent due in part to a drop in coffee prices. In 1982-83 (the latest figures available) the trade deficit was \$327m.

The trading position has almost certainly deteriorated further in the last year, and its traditionally high service ratio of around 11 per cent is rising.

According to the World Bank, the economy remains hampered by its weak infrastructure (notably roads), low productivity in agriculture, heavy dependence on coffee, a small industrial base, and shortages of skilled manpower.

The most chilling forecast for a country where hundreds

of thousands have already died through drought and famine, is that food aid will be needed for at least the next decade. If the country is ever to achieve self-sufficiency in food grain, most experts believe there must be massive new investment in agriculture and a sweeping overhaul of the inefficient state-controlled agricultural marketing system.

A recent World Bank report on Ethiopia is scathing about the poor performance of the country's state farming sector, noting that the government's efforts to augment food supplies through the expansion of state farm grain production turned out to be a very costly experiment.

The basic economic issue, the Bank believes, is not whether state farms can be made more profitable, but whether resources now being devoted to this sector could yield a higher rate of return if distributed among the peasants.

The outcome is critical, for the agricultural sector dominates the economy, contributing nearly 50 per cent of GDP and 90 per cent of exports. Yet true to its Marxist ideals, the Mengistu regime is seeking, under its 10-year economic plan, to extend the system of collectivisation (about 10 per cent of the arable land is farmed by the state).

At the same time its short-term response to the food shortages in the north may have as much to do with military strategy as humanitarian relief. The government plans to resettle thousands of northern families in the less drought-prone south-west. Critics allege that it is an attempt to thin out the population in the troublesome northern provinces, and Western countries have refused the service of their aircraft for the move.

The economic debate is unresolved. The combination of donor pressure, together with the parlous state of the economy and the demonstrably poor performance of state farms, may see the peasant sector getting a larger allocation of funds—but there is little evidence of a longer term major review.

It is more likely, observers believe, that Colonel Mengistu will embark on a balancing act. Assistance and expertise of the order desperately needed is not available from the Eastern bloc. Recognition of this may be leading to a slight softening in the regime's anti-American stance, while also allowing some of the reforms which are conditional on Western donor support.

But the bottom line, as one Western observer in Addis Ababa put it, is the security threat. As long as that persists, the Soviet foothold in Ethiopia appears secure.

Samuel Brittan's Economic Viewpoint will resume in next Thursday's FT.

Lombard

How speculators call the tune

By Philip Stephens

ECONOMISTS with the temerity to forecast the value of the dollar can hardly have a worse year in 1985 than in 1984.

But before they predict that "fundamentals" are about to reassert themselves to bring the dollar crashing down or that U.S. interest rates will keep it riding high, they might like to take a closer look at what has been happening to the markets themselves.

For if 1984 was the year when the U.S. currency defied gravity it was also the one in which the true shape of unfettered foreign exchange markets clearly emerged.

Currency futures and options have come of age, the 24-hour market between Europe, the U.S. and the Far East has been clopped further, and chartists have gained a new influence on currency movements.

At the same time many of the world's multinationals are joining traditional heavyweight speculators like the Soviet Union, Singapore and South Africa in seeking a quick profit on foreign exchange markets.

The result has been a degree of volatility between currencies and unpredictability which just a few years ago was unheard of.

The value of the dollar—and other major currencies—regularly fluctuates by 1 or 2 per cent over a single day. On one memorable occasion in September when the Bundesbank decided to join in it moved by as much as 4 per cent.

None of the factors which emerged in 1984 was entirely new. The speculative sorties of the Soviet Foreign Trade Bank and the Singapore Monetary Authority have been vexing foreign exchange dealers for some time.

And the need for liquidity from an interbank market in foreign exchange means that only a fairly small proportion of deals have traditionally been linked directly to trade.

Yet the divorce between the market and "real" transactions to finance imports and exports is almost complete.

Unofficial estimates by one European central bank suggest that under 5 per cent of currency deals bear any relationship to trade or long term capital flows.

When another central bank,

Sweden's introduced rules requiring that at least 5 per cent of all banks' currency deals must be based on orders from customers, the business of most local banks fell considerably.

Even a corporate buy or sell order is no guide to whether the transaction is linked to a commercial deal.

Two of Europe's leading car manufacturers, for example, have set up big foreign exchange operations which act as banks in all but name to trade currencies in Europe, the U.S. and the Far East.

An oil company in London regularly quotes two-way prices for most leading currencies. Much to the chagrin of the banks, these companies operate without formal restriction on their currency risks, so they can hold speculative positions for long periods.

At the same time the development of currency futures, and more recently, options has given a collective might to relatively small businesses and individuals who want to gamble on the foreign exchange markets.

The International Monetary Market in Chicago used simply to mirror what was happening in interbank trading, but its futures contracts can now set the pace for that market.

It is the development of this speculative side of the market that has dented the Bundesbank's confidence that underlying economic conditions should soon reassert themselves to bring the dollar lower, and has led it to adopt a policy of often disruptive intervention.

As one official explains: "We always give the market the benefit of the doubt but it is often irrational. We need to create uncertainty for those who are simply playing the market."

Even Beryl Sprinkel, U.S. Treasury Under-Secretary, the champion of market forces has privately expressed doubts as to the benefits of a completely unfettered market in foreign exchange.

The signs are though that the trends established in recent years will grow stronger rather than weaker.

Those economists who base their currency forecasts on purchasing power parity and balance of payments positions may have a long time to wait.

Skills in short supply

From the Managing Director, Rhodes Partners

Sir—The skills shortage foreseen by Mr Miskin (December 27) is already here. At a time of redundancies and staff cut-backs, even in engineering, our small company finds it impossible to recruit just one or two manufacturing engineers or machine designers and we could do with several more than that.

The skills desperately needed in machine designers are a combination of creativity, sound engineering, an appreciation of engineering economics and the ability to communicate. Such combined skills are apparently not taught academically or developed during industrial training.

G. Wittenberg, 231, The Vale, Acton, W3.

Plan of action wanted

From Mr G. Hunt

Sir—Mr Miskin (December 27) has identified one of the problems which, incidentally, British industry always been willing to face these problems? What is the Institute of Production Engineering—of which Mr Miskin is the secretary—actually doing to solve this problem?

We must encourage youth, and those responsible for their education, to appear not to be a very committed independent approach to the recruitment, training and subsequent proper utilization of the "industrial aristocrats of the future."

I agree wholeheartedly with what Mr Miskin writes, but would be somewhat happier if he, or his Institute, had laid out a plan of action to overcome this shortcoming of British industry.

Geoffrey P. Hunt, 97, Finch Road, Chipping Sodbury, Bristol, Avon.

Management attitudes

From Mr P. Horner

Sir—Mr Miskin (December 27) is right to stress the need for high calibre young production engineers. But from my experience in that profession I wonder how long it would take them to become disillusioned by management attitudes.

In the 1960s, working as a consultant in a client company, it proved possible to reduce the time taken to manufacture a Lloyd's Class 1 boiler from 18 months to 14 weeks and eliminate a £1m trading loss at 1960 prices. Although many radical changes were introduced into a close shop, union co-operation was excellent while management was plainly obstructive.

Letters to the Editor

At that time I felt my profession was under-represented in Parliament and stood as an independent. When the client immediately terminated my contract.

In the 1970s I worked as a member of a company making a poor profit. Using production engineering techniques it proved possible to increase the capacity of a grossly overloaded £240,000 computer by a factor of 2.6 for no extra cost. This improved the ability of my company to compete in nuclear power station design tenders. Shortly afterwards I was made redundant.

Since when I have enjoyed a pleasant and increasingly prosperous life—presumably because I have escaped from the cramping and negative attitudes of management.

P. E. Harries, Pembroke House, Main Street, Pembroke, Dyfed.

The NHS and drugs

From Mr J. Cooper

Sir—While acknowledging the balance view of your leader column (December 28) may I please make four points.

On a cost-effective basis drugs are the best investment made by the NHS. The reason: the development of new drugs and therapies accelerate the treatment and cure of patients, reducing periods spent in hospital and the requirement for medical care. Specifically in a annum of treating mental illnesses was cut by £354m; year: treating TB by £300m; hypertension by £40m and so one could go on. In fact in that period after the payment for all pharmaceuticals the NHS saving or profit was £45m a year.

New drugs and therapies save lives. To give just two examples. In 1948 there were 48 infant deaths per 1,000 live births; in 1982 there were 13. 18,000 babies' lives were saved. The death rate for people with respiratory TB was cut from 17,000 in 1930 to 25 in 1982. Incidentally there is a truism in medicine that the further from the patient the more one thinks of cost.

Employment is the nation's greatest problem. If Mr Fowler pursues his intention he will inevitably add to the out-of-work in the pharmaceutical industry. In fact he already has in medical journalism and advertising where some publi-

cations have ceased, and others reduced their sizes. If Mr Fowler pursues his policy—inhibiting or eliminating competition amongst drug companies—he is diametrically opposing basic Conservative policy.

Finally I submit that both Mr Fowler and Mr Lawson should acknowledge that any fool can save money by cutting costs... and diminishing an enterprise. The clever trick is not to save money, but to make it. Good profits enable new investment and create better opportunities and new jobs.

John St John Cooper, 8, Hordford Road, Childs Hill, NW11.

Defining the watchers

From the Director, Broadcasters' Audience Research Board

Sir—While Mr Paveia (December 20) is correct in stating that BARB's measurement of TV audiences does not (at present... my addition) include those programmes which are recorded at home for playing back later, he is incorrect in assuming that viewing of "second" sets is not covered.

All domestic sets powered by mains electricity are included in the measurement. In fact measurement equipment introduced during 1984 had made panel members' task easier to the extent that representation of second or third, etc. sets is likely to have been improved. Those comparatively few sets powered only by battery are not yet included in the system.

During 1985 AGB (our data supplier) will include video recorder usage in the measurement system. From about the middle of the year we shall have the ability to include viewing which results from using the recorder as a TV tuner, as well as to estimate recording and playback levels.

The BARB audience measurement system has changed and will continue to do so as technology in the home dictates and as measurement technology permits.

Nigel Newson-Smith, 56, Mortimer Street, W.1.

Incentives for pensions

From Mr A. Jefferies

Sir—Deluged as the Chancellor is with conventional pleas that every morsel of

financial benefit to anyone should remain inviolate for ever, he may overlook a few fundamental points.

In a fiscally neutral savings environment very long term provision such as is required for a retirement pension is ignored by most people until the long term telescopes to the very short term by which time it is too late. Therefore a major incentive is needed and what better than a strong apparent tax incentive?

Employers are not charitable welfare institutions and they too need a strong incentive to undertake the hassle and expense of ensuring that their employees are to be provided for when they are too old to work. Again, what better than a tax incentive?

In so far as the tax avoidance industry has found ways to burrow through the woodwork and exploit highly desirable arrangements designed to encourage people to make provision in good time for themselves and dependants, it should be given some short, sharp shock treatment and good luck to the Chancellor.

But let's get as many people as possible providing for themselves and for others well ahead of need. Maybe at 55 I am biased.

A. E. J. Jefferies, 30, Parkland Crescent, Horning, Norfolk.

Changing the rules

From Mr C. Watkins

Sir—I have read Michael Prowse's article on tax reform (December 21) and write to insert one or two thoughts which he presumably omitted because they did not suit his argument.

If capital and income are treated as being the same, what becomes of the incentive for either entrepreneurs or investors to take risks? They may as well leave their cash either in building societies or index-linked bonds.

Those who have saved from their incomes to provide for their old age might justifiably object to having the rules changed so drastically.

Presumably owner-occupied houses would become capital gains taxable, and what happens to mortgage and other tax reliefs?

The justification for not taxing capital so heavily as income lies in the fact that capital stems from taxed income in the first place. The Chancellor has therefore already had his share.

Incidentally I object to stockbrokers always being picked on. What about some of the gentlemen in your industry? Incidentally, while writing, I should prefer a reduction in the price of your paper to a daily apology.

C. M. Watkins, 170, Brentwood Road, Heronbridge, Brentwood, Essex.

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COAL BOARD MAY BUY MORE FOREIGN FUEL AFTER STRIKE

More UK miners return to work

By JOHN LLOYD, INDUSTRIAL EDITOR, IN LONDON

FOUR COAL mines in the North-east of England produced coal yesterday for the first time since the miners' strike over pit closures began 10 months ago.

The National Coal Board (NCB) described the development as highly encouraging and said it indicated a surge back to work next week when the holiday period ends for all pits. It said 300 miners returned to work yesterday for the first time in 10 months when most collieries reopened after the Christmas holiday.

Mr Peter Heathfield, the National Union of Mineworkers' (NUM) general secretary, said last night, however, that many miners who had been working before Christmas had returned to the strike, and that the NCB's figures were "completely misleading".

He said: "Next week is obviously the crucial week, but I am confident that at least 60 per cent of miners will continue to back the union and that's a majority by anyone's standards."

It became clear yesterday, that the British Steel Corporation (BSC) is likely to reduce considerably its purchases of UK-produced coking coal once the strike is over. Only two of BSC's five main plants are likely to take British coal - and they will almost certainly change

their buying policy from total dependence on British coal to a mixture of British and foreign coal.

Mr Philip Weekes, director of the NCB's South Wales area, where much of the UK's prime coking coal is produced, said last night: "I think we will see more second sourcing by BSC, and tougher negotiations on price."

The majority of the "new faces" reporting for work yesterday were in North Derbyshire (137) and the north east of England. Fewer than 12 new faces returned in Yorkshire - but only two of the area's pits were open. Most Yorkshire pits will open today and a further six on Monday.

Elsewhere, the NCB reported many men taking the remainder of the week off in rest days in order to prolong their Christmas break, and said it would not comment officially on the figures until next week. In all areas picketing was reported as light.

The NCB's private optimism, however, is based partly on the relatively high Derbyshire and North-eastern figures, and partly on reports from area officials which continue to suggest a tide of feeling for a return to work. Thus, although only 117 of the 20,000 miners in South Wales were at work yesterday - 10

fewer than before Christmas - NCB officials believe the number will increase sharply in the weeks ahead, even in this most solid of areas.

Production has restarted at the four north-eastern pits of Herrington, Vane Tempest, Wearmouth and Whittle, with coal being stored on the surface or underground at all of them. At Ellington, also in the North-east, the return to work of members of the pit supervisors' union allowed the 300 working miners to go underground for the first time, to start work on recovering the transport system which takes faceworkers seven miles out under the North Sea.

The crisis facing the NCB in the coking coal market once the dispute is ended was highlighted yesterday by a letter from Mr Richard Hickmet, Conservative MP for Gleanford and Southport, to his constituents. In blunt terms he says that the foreign coal now substituting for UK coal in BSC's coke ovens "is cheaper and produces better steel".

He says 5,000 Yorkshire miners whose pits have supplied the BSC Southport works with 20,000 tonnes of coal a week should ask themselves whether there are going to be any jobs to return to when the strike ends.

In South Wales and Scunthorpe had been wholly dependent on South Wales and Yorkshire coal respectively, and are now being supplied with foreign coking coal.

Ravenscraig, BSC's Scottish plant, took about 15 per cent of its coal needs from Polkemet pit which is now flooded and might not reopen.

About 6,000 miners in Gwent are dependent on Llanwern. Mr Weekes said he did not think that the bulk of the market would disappear, but that the Gwent pits would no longer enjoy a monopoly.

A significant proportion of BSC's loss of about £3.5m a week is accounted for by extra transport costs to beat the rail blockade of its plants, and to bring coal and iron ore in to a large number of small ports, where handling facilities have had to be created.

BSC last year took 4.3m tonnes of UK coking coal and 2.6m tonnes of foreign coal.

Mr Stan Orme, Labour's energy spokesman, yesterday called on Mr Peter Walker, the Energy Secretary, to allow the NCB to start negotiations once more.

Strikes cost more lost days, Page 5

Belgrade urged to counter inflation threat

By David Marsh in Paris

YUGOSLAVIA has been urged by the Organisation for Economic Co-operation and Development (OECD) to step up the fight against inflation which is posing a serious threat to the Government's economic stability programme.

In the annual OECD report on the Yugoslav economy, published today, the Secretariat says the country has made progress over the past two years in laying the ground for improved economic performance.

Growth has continued at a modest pace in spite of restrictive public expenditure policies and success in balancing the country's external accounts.

With the year-on-year rise in the cost of living running at about 55 per cent, however, the OECD terms inflation "a serious problem which, if not controlled, would risk undermining the implementation of both macroeconomic and structural policies."

The OECD says Belgrade will need to take new policy initiatives to bring about a significant fall in inflation as "prospects for rapidly unwinding the current inflationary spiral are not very promising."

The OECD urges the authorities to pay more attention to curbing rises in nominal income and to monitor further the influence on prices of the depreciating dinar. It calls for real interest rates to be adjusted to positive levels, although the report cautions that this should not lead to an excessive increase in companies' financial burdens.

The OECD also recommends greater control of monetary and credit developments, which would include the authorities taking into account the persistently high credit-to-money ratio.

Economic growth measured by social product is estimated to have been around 2 per cent in 1984, following near stagnation in the previous three years. The increase in unemployment has been slowed, but with the jobless figure standing at about 10 per cent of the non-agricultural labour force, it remains a major problem, the report says.

The government has fixed - at 3.5 per cent - a fairly high rate of growth of social product for this year which, the OECD says, will be "difficult to realise."

Domestic demand is officially projected to grow 2.35 per cent in 1985. The OECD describes this as "an upper limit," given the important structural deficiencies besetting the economy and the need to raise further the current account surplus.

The authorities are expected to give top priority to achieving a current external surplus in convertible currencies of \$1.25bn this year, compared with the OECD's estimate of \$850m last year, which was above the official projection of \$750m.

Hungary starts wage reform, Page 2

Coleco to end computer role

Continued from Page 1

David Greenberg, Coleco's president and chief executive, and Mr Leonard Greenberg, chairman, said, "Retail sales of the Adam family computer system increased significantly during the fourth quarter as a result of price reductions and other promotional programmes, as well as favourable reaction from consumer and professional reviewers to the new software introduced for Adam and the system's overall reliability and usefulness."

Coleco, which had managed to weather the shakeout in the home computer industry because of the phenomenal success of the Cabbage-Patch Kids said it has exported almost 30m of the dolls since they were introduced in June 1983. Worldwide retail sales of Cabbage-Patch Kids products - many produced under licence - are thought to have totalled \$1.5bn last year.

THE LEX COLUMN

No Crocker gold for Midland

When Crocker National first came a cropper, it might have been regarded as a misfortune for Midland Bank. The second time, it looked more like carelessness, and yesterday, the market was murmuring of something even worse.

Shareholders might glean crumbs of comfort from the fact that the new Midland management has not compounded Crocker's mistakes. The bad loans being provided for are all old ones, and during the whitening down of Crocker's loan book, any new lending is bound to be treated with the utmost caution.

But Crocker still has \$16bn of loans, and the factors that have caused problems this year - a rising dollar and falling land prices - will not necessarily go away. Whether the \$300m cushion of general provisions will guarantee Crocker a soft landing remains to be seen.

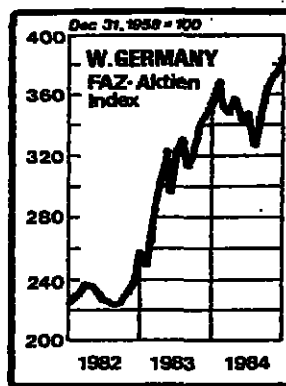
Even if it does, the latest fiasco will badly bruise the Midland's year-end profits. In fact, without the neat trick of taking \$147m of property profits above the line, the group would have had to show a pre-tax loss; and what it does earn will still not entirely cover the payment. Whatever the cash conservation arguments for cutting the dividend, though, the Midland had very little choice. The damage to its liquidity in the interbank market might have been worse had it not quelled fears in advance.

The bank is still left with the thorny problem of gearing. Its free capital ratio has fallen from 4.8 per cent at the last year-end to 4 per cent now, well below the earlier target of 4.5 per cent. At this level, it must be testing the Bank of England's tolerance, and yet it is hard to conceive of a plausible escape route.

The shares - down 28p yesterday to 245p - are on such a low rating that the serving cost of any rights issue would be hard to swallow.

While the sale of property would raise some money, the Midland is loath to lose its bigger investments, like its stake in Samuel Montagu.

The Midland is crossing its fingers that the Bank will allow it to raise more subordinated debt, though it has already reached the 30 per cent limit, through the sale of perpetual floating rate notes in the Eurobond market. However, Eurobond investors are notoriously credit-conscious, and the exercise might prove even more expensive than a rights issue in the short term.



Even if the bank has turned what has proved to be an exceptionally sweeping corner, the threat of new paper from an eventual rights issue will put the dampers on the shares - which now yield 10.5 per cent, rather more than Midland's own high-interest accounts.

German equities

West Germany's forecasters have become steadily more optimistic for 1985 and business appears perfectly ready to accept the Wise Men's promise of 3 per cent real growth and 2 per cent inflation for the year.

Encouraged by Siemens' dividend increase and chemical companies' profits, the stock markets closed out the year at levels higher even than the dizzy peak of last winter, but the feeling is that there is more to come, and certainly the market does not look expensive in either yield or p/e terms.

The question must be whether German business can maintain earnings should the U.S. dollar subside gently to a level under DM 3 - nobody in Germany now seems to believe in a sharp dollar fall against the D-mark.

While the autumn boom in foreign orders will provide a cushion well into the year, domestic support looks a little on the weak side especially as the Government is unlikely to turn to pump-priming.

Estimates for more capital investment of 8 per cent to 10 per cent may be optimistic in as much as the coalition will probably come out of the spring elections looking battered, and consumer spending looks set to stay low until the long-awaited reduction in personal tax rates.

This suggests that German companies will have to work much harder to approach the sort of

double-figure profits growth of last year, particularly as the chemical companies will struggle to repeat last year's profits growth and the automobile sector has been unsettled by the coalition's shilly-shallying over catalytic converters.

Yet while industry may complain about the Government's erratic approach Bonn's fiscal policy has been coherent to a degree. The only grumble might be that Herr Stolteberg has failed to catch any of the imagination with his programme of public disposals.

The dollar

Going short of the dollar was an expensive pastime last year, and the foreign exchange market is showing an understandable reluctance to return to the game so early in 1985. Yesterday it was a determined buyer of the currency, pushing the dollar to a level against the D-Mark which has in the past prompted Bundesbank action.

At least the Bundesbank has past practice as a guide. There is no precedent in the Bank of England's annals for an exchange rate of \$1.14, and there is nothing obvious that the authorities can do to restore the pound's position. The argument that monetary conditions do not justify the exchange rate parity looks rather lame just at the moment while the oil price looks sure to remain an unsettling influence so long as BNOC is perched on the pricing fence.

It may be that next week's money supply figures will stave off the increase in base rates which was already being suggested by the quarter-point rise in sterling inter-bank rates yesterday. But even on the more optimistic assumptions sterling M3 will be showing growth at the top of its target range. So the authorities may also need some reaction on the part of the dollar if an embarrassing increase in UK rates is to be avoided.

Of that there was precious little sign yesterday. The weakness of U.S. bond prices may have been exaggerated by the current debt auction but, after the last discount rate cut there are plenty of people on Wall Street ready to believe that the next move in short rates will be up.

Also, while the argument for buying dollars on the grounds of real short-term interest rate differentials may be rather tired by now, it seemed to have plenty of life in it on the foreign exchange markets yesterday.

DG Bank raises DM 350m

By John Davies in Frankfurt

DG BANK, the West German co-operative banking institution, has issued DM 350m (\$110.4m) in participatory certificates, which have been taken up by existing shareholders.

It is the first bank to take advantage of a provision in the country's new banking law, which recognises participatory certificates (Genussscheine) as a form of equity and hence as a base to support lending to customers.

The new law came into effect with the new year, but the DG Bank issue was completed just before the end of 1984 so that it could build up its financial resources before its books for the year were closed.

DG Bank said the certificates were taken up basically by the eight regional co-operative central banks which own 80 per cent of its capital. It is not yet clear whether all other shareholders - including the federal and state governments - are taking up certificates.

The certificates entitle the holder to receive the equivalent of 170 per cent of the bank's dividend.

Participatory certificates, which have been issued by some West German companies, confer a share in profits but no voice in management control. They are under closer scrutiny in banking circles now that the banking law has recognised them as part of the credit base.

The new banking law aims at tightening credit rules. In one of the major steps the existing provision that banks cannot lend more than 18 times their capital and reserves is being extended, after a six-year transition period, to include all subsidiaries and related institutions at home and abroad in which they have a stake of at least 40 per cent.

Participatory certificates are recognised as capital for this purpose, provided they do not exceed 25 per cent of the ordinary capital and reserves.

Many banks will have to boost their financial strength or limit their lending because of the consolidation of foreign and mortgage subsidiaries in their capital-to-lending ratio.

These subsidiaries have operated on different credit principles and have traditionally built up a larger volume of lending from their capital base.

DG Bank has been particularly hard hit by the consolidation of its mortgage bank subsidiary, which is the largest privately owned mortgage bank in West Germany.

U.S. hopes Reagan-Nakasone talks will ease trade tensions

By Stewart Fleming in Los Angeles

PRESIDENT Ronald Reagan and Mr Yasuhiro Nakasone, the Japanese Prime Minister, were meeting here yesterday amid U.S. hopes that the two leaders will make new commitments to ease mounting trade tensions.

Since Reagan Administration officials are making it clear that, although the President is determined to avoid an atmosphere of confrontation on trade issues during his three hour meeting with Mr Nakasone, he will nevertheless stress the need for Japan to accelerate moves to open up its markets to more foreign imports.

A senior Administration official summed up the President's expectations by saying it was hoped to achieve a commitment to further progress and an idea of areas to concentrate upon.

Even before Mr Reagan and Mr Nakasone met yesterday the Japanese Foreign Minister, Mr Shintaro Abe, had taken a conciliatory line on trade issues with his opposite number, Mr George Shultz, the U.S. Secretary of State.

At a breakfast meeting with Mr Shultz, Mr Abe said Japan was endeavouring to increase domestic demand in its economy - something which it hoped would lead to in-

creased demand for imports. He fully understood U.S. frustrations at the trade imbalance between the two countries but argued that Japan had not been idle in trying to stabilise the situation.

He indicated that among U.S. priorities are commitments by Japan to improve access to its markets for U.S. exports of forest products, telecommunications equipment and computer products.

"Our single greatest concern is that Japanese protection is being extended not merely to old industries that are in trouble but in important new sectors where the U.S. could be highly competitive."

The Reagan Administration has been faced with a dilemma in preparing for this, the fifth summit meeting of the two heads of state in the past two years.

As the frequency of these meetings shows, the U.S. is increasingly sensitive to the importance of Japan as an ally and aware of the value of continued Japanese support for U.S. policies not only in the Far East but in other regions of the world.

The official cited Japanese help in developing the "constructive" relationship between the U.S. and

China, and, in terms of Japanese diplomacy, the "unprecedented" efforts Japan has made to defuse the war between Iraq and Iran.

Geo-political issues, in particular next week's meeting in Geneva between Mr George Shultz, Secretary of State, and Mr Andrei Gromyko, Soviet Foreign Minister, will be one of the two major topics on today's agenda. Reagan Administration officials stress, however, that the other topic is the mounting U.S. frustration with Japanese trade policies at a time when the U.S. trade deficit with Japan is rising. It is estimated to have reached \$34bn in 1984.

Officials point out that the trade picture is not totally bleak. In 1984, Japan purchased \$22bn of U.S. exports, equal to the combined total of U.S. exports to France, West Germany and the United Kingdom.

They argue, however, that it is not so much the bilateral trade deficit with Japan which is worrying the U.S. Although that is a source of growing trade tensions they concede that both U.S. economic policies and Japan's lack of natural resources suggest that even at the best of times Japan would tend to run a trade surplus with the United States.

Call for legal action against Bank Bumiputra executives

By Wong Sulong in Kuala Lumpur

THE COMMITTEE investigating the billion dollar loan scandal involving Bank Bumiputra, Malaysia's largest bank, has recommended that the Government should investigate alleged corruption and criminal breach of trust on the part of five executives of its Hong Kong subsidiary.

The 33-page report, entitled "Brief on prima facie cases of corruption," was submitted to the Government on December 21 by the committee headed by Tan Sri Ahmad Noordin, the Auditor General. It was published by the Ministry of Finance on the orders of the cabinet.

The scandal arises from bad loans totalling about \$960m made by Bumiputra Malaysia Finance (BMF), Bank Bumiputra's Hong Kong subsidiary, to Hong Kong property speculators, and notably to the collapsed Carrian group, whose former chairman, Mr George Tan, is awaiting trial in Hong Kong.

Foreign diplomats here say the release of the surprisingly detailed

report indicates that the Government of Dr Mahatir Mohamed has decided to come to terms with the scandal. They assume that the Government is prepared to face the embarrassment of the auditor general's finding rather than let the issue drag on further and risk weakening the bank.

Although none of Bank Bumiputra's six directors was cited in the report, five of them were replaced by the Government a few days ago in a move seen as a necessary step towards restoring confidence.

The five men named in the report were employees of BMF when it made bad loans to the Carrian group. All but one have since left BMF.

In recommending court action against the five the committee said: "The evidence which we have gathered shows that (they) have received benefits directly or indirectly from BMF or from George Tan or his companies and/or companies within the Carrian group."

Citing "the facts, supported by documentary evidence," the report goes on to list details of the alleged corruption of each of the five men.

The committee said that in its opinion the five had committed acts which required the authorities in Malaysia and Hong Kong to initiate criminal investigations, since such acts could constitute offences "under the Malaysian Prevention of Corruption Act and the equivalent Hong Kong laws."

Meanwhile, the new Bank Bumiputra board under the chairmanship of Tan Sri Basir Ismail yesterday ordered all its branches and subsidiaries to freeze lending and to await new guidelines. The bank has branches in London, Tokyo, New York, Bahrain, Singapore and Los Angeles.

The new chairman also announced that all senior staff would be re-assigned duties within the next six months as part of the bank's efforts to restore confidence and project a new image.

Bonn trade surplus up to DM 55bn

Continued from Page 1

from the Economics Ministry yesterday, the outlook has not been damaged by the continuing strength of the dollar - decisive in holding down the D-Mark against the currencies of West German companies' main EEC competitors.

The dollar yesterday jumped almost three pence to reach DM 3.1727 at the official Frankfurt fixing, a level not attained for almost 12 years.

● Ruhrgebiets and NV Nederlandse Gasunie have reached an agreement which, if approved by the companies' respective governments, will extend West German

imports of Dutch natural gas from the late 1990s until about 2010.

The extension of Dutch gas exports, now running at about 8.5m cum a year, follows a substantial upward revision of recoverable reserves and a lower projected growth of domestic gas consumption in the Netherlands.

● The West German building industry is facing a difficult year, with tough competition for scarce orders and a continuing decline in the workforce, writes John Davies in Frankfurt.

which is gearing up optimistically for a year of sturdy growth.

Builders have been calling for extra public spending on construction projects to offset a further decline in home building and stagnating industrial and commercial construction prospects.

Herr Oscar Schneider, the Federal Minister for Housing and Construction, has come out against any broad-ranging programme to give short-term aid to builders, however. He sees no chance of avoiding a further slumping down in the building industry. All that public authorities can do, he says, is to make the process less painful.

World Weather

Area	°C	°F	Area	°C	°F
Africa	11	52	South America	18	64
Algeria	13	55	Brazil	22	72
Angola	13	55	Colombia	22	72
Argentina	11	52	Costa Rica	22	72
Australia	22	72	Cuba	22	72
Austria	11	52	Dominican Rep.	22	72
Belgium	11	52	Ecuador	22	72
Bombay	28	82	El Salvador	22	72
Bombay	28	82	Guatemala	22	72
Bombay	28	82	Honduras	22	72
Bombay	28	82	Indonesia	28	82
Bombay	28	82	Japan	11	52
Bombay	28	82	Kenya	22	72
Bombay	28	82	Madagascar	22	72
Bombay	28	82	Malaysia	28	82
Bombay	28	82	Mexico	22	72
Bombay	28	82	Nicaragua	22	72
Bombay	28	82	Pakistan	22	72
Bombay	28	82	Peru	22	72
Bombay	28	82	Philippines	28	82
Bombay	28	82	Romania	11	52
Bombay	28	82	Saudi Arabia	22	72
Bombay	28	82	Senegal	22	72
Bombay	28	82	Singapore	28	82
Bombay	28	82	Sri Lanka	28	82
Bombay	28	82	Taiwan	22	72
Bombay	28	82	Tanzania	22	72
Bombay	28	82	Togo	22	72
Bombay	28	82	Tunisia	22	72
Bombay	28	82	Turkey	11	52
Bombay	28	82	Uganda	22	72
Bombay	28	82	Ukraine	11	52
Bombay	28	82	USA	11	52
Bombay	28	82	Venezuela	22	72
Bombay	28	82	Zambia	22	72
Bombay	28	82	Zimbabwe	22	72

Readings at mid-day yesterday.

C-Clearly D-Disturb F-Fair P-Partly S-Sun

St-Storm Sh-Show T-Thunder

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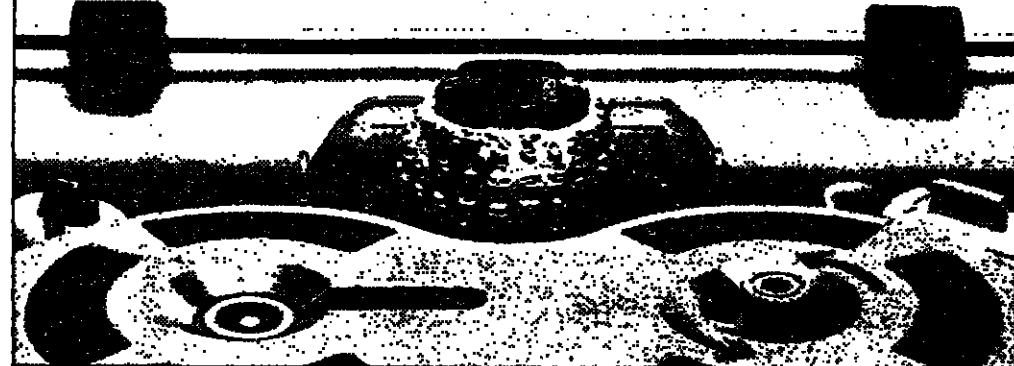
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SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday January 3 1985

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WALL STREET

Batch of unhappy greetings

A SHARP rise in yields in the bond market faced Wall Street as it returned from the New Year holiday yesterday, and this acted as a further discouraging factor to an equity sector already unsettled by prospects for 1985, writes Terry Byland in New York.

At the close the Dow Jones industrial average was 12.7 down at 1,198.87.

The credit sector was unhappy with a federal funds rate which rose to 8 per cent before the Federal Reserve intervened with overnight system repurchases. The Fed's move was widely expected in view of the upward trend in the funds rate over the holiday period. Federal funds eased back to 6 per cent after the Fed's move, while money market and Treasury bill rates were easier.

The bond market was more than a full point down at mid-session, as traders awaited the outcome of the day's auction of \$5.75bn in seven-year Treasury notes. Also unsettling the market were estimates that M1 money supply, to be announced tomorrow, will show a significant gain.

The stock market opened weakly, although turnover was light. The opening of the new year enables sellers to post-

pone capital gains taxes until April 1985. Analysts were divided in view of the outlook for corporate profits, with Standard & Poor's predicting "roughly flat" earnings for 1985 but other brokers forecasting a gain of about 8 per cent.

U.S. construction expenditure for November tended to confirm the picture of an economy showing renewed vigour.

The weakness of the bond market unsettled stocks again at noon, however. Technology issues gave a poor lead. IBM fell 1 1/4 to \$121 1/4, while Honeywell shed 1 1/4 to \$62, and NCR at \$26 lost 3/4.

Among the home computer makers, Coleco gained 1 1/4 to \$13 1/4 after announcing the effective demise of its famed Adam Computer. Wall Street evidently preferred Coleco as a maker of Cabbage Patch dolls, which have survived a year as a good selling item.

Crocker National fell 1 1/4 to \$24 1/4 on light selling after disclosure by Midland Bank, the British parent, of the latest loss figure. BankAmerica, also a California-based bank, dipped 3/4 to \$17 1/4.

Bowater Inc. floated off from UK Bowater last year, held unchanged at \$2 1/4 following the disclosure that an investment firm had taken a 5.3 per cent stake. On the American Stock Exchange, BAT, the UK tobacco group, was little changed at \$4 on the prospective retirement of the head of BATUS, the U.S. subsidiary.

With oil futures again under pressure after the disappointing meeting of the Opec leaders, stocks in the oil majors gave ground. Exxon at \$44 1/4 shed 3/4, and Chevron lost 3/4 to \$30 1/4. High on the active list again was Phillips Petroleum, down a further 1 1/4 to \$43 1/4 - compared with the \$60 a share once prof-

ferred by the Boone Pickens camp before coming to terms with the Phillips board.

General Motors was sold down 5/4 to \$77 1/4 and Ford by a similar amount to \$45. Plans for further plant investment left Chrysler 5/4 lower at \$31 1/4.

Some recent weak features put on a better face, however. Toys R Us, which upset retailers by disclosing disappointing Christmas sales, rallied 5/4 to \$38 1/4. Union Carbide held steady at \$36 1/4 after the precipitous slide that followed the Bhopal disaster.

The retail sector was generally easier as investors awaited details of the Christmas season, on which annual profits so heavily depend. At \$34 1/4, K-mart, the king of the discounters, shed 3/4, while J. C. Penney shed 5/4 to \$46 1/4 and Sears 5/4 to \$31 1/4.

Pharmaceutical companies were hurt by the strength of the dollar which increases the price of their products in overseas markets. Pfizer shed 1 1/4 to \$41, and Bristol-Myers fell \$1 to \$51 1/4.

By mid-session, the long end of the federal bond market was flat, with the key Treasury issue, the 1 1/2 per cent of 2014, showing a fall of 1/4 to 100 1/4. Losses were concentrated around the issues matching the seven-year notes up for auction at noon. Bank certificates of deposit shed around 10 basis points.

EUROPE

Seasonal excursion to peaks

A ROUND of New Year optimism took shares to record levels in West Germany and the Netherlands as investors returned to the bourses for the first trading session of 1985.

In Frankfurt, the Commerzbank index - adjusted yesterday to include bourse newcomers, Nixdorf and Porsche - surged 10.5 to an all-time high of 1,118.4.

The advance was attributed to demand, largely from private investors, in a market that saw few sellers. The strength of the dollar also proved an incentive to investors who expect German exporters to benefit and who also see potential currency gains.

Banks were a strong sector as DG Bank, the co-operative institution, became the first bank to take advantage of new laws by issuing DM 350m in participatory certificates which were taken up by its existing shareholders.

Dresdner Bank rose DM 3.80 to DM 195.80, Commerzbank gained DM 1.20 to DM 170.30 and Deutsche DM 2 to DM 385.

Chemicals maintained recent gains, while motor manufacturers shrugged off recent weakness. BMW rose DM 3 to DM 375, Daimler DM 8 to DM 600 and Porsche DM 15 to DM 1,039.

A DM 16 rise to DM 665 for electronics manufacturer PKI - another new Commerzbank index constituent - was attributed to strong growth prospects, but a thin market for the closely held stock.

BASF added 10 pf to DM 185.90 as it announced plans to invest more than DM 700m in its coal operations. Retailer Herten shed 80 pf to DM 182 amid lower sales, excluding travel and food retailing, for the first 10 months.

Bond prices eased in moderate turnover, and the Bundesbank bought DM 16.3m of paper following sales totalling DM 24.3m last Friday - the final session of 1984.

Strong foreign demand in Amsterdam buoyed the ANP-CBS General index up 4.7 to 186.6 - a record high and the largest ever one-day rise.

Buying was concentrated on the insurance sector where Nat-Ned rose FI 9.50 to FI 261.50 as it announced a sharp rise in revenue, while Amev put on FI 9.80 to FI 214.30 following the completion of its takeover of the life insurance and mutual fund subsidiaries of the St Paul group of the U.S.

Retail group Ahold was FI 6.60 higher at FI 194.50, on its announcement of higher 1984 sales and forecast of markedly higher 1985 profits.

Bonds were stable in quiet trading. Mixed performances among industrials and holding companies in Brussels left the re-based stock exchange index 12.89 lower at 2,174.44 in thin volume.

Paris ended mixed in light activity. Shares of Creusot-Loire were untraded due to an order imbalance.

Milan ended lower amid liquidation of technical and speculative positions. The Banca Commerciale index fell to 228.56 from the record high 230.31 established on Tuesday.

Madrid and Stockholm were both marginally ahead in quiet volume, while Zurich was closed for a public holiday.

HONG KONG

Bullish start to Year of the Ox

FORECASTS of better days ahead boosted the Hong Kong market, with the Hang Seng index hitting a 2 1/2-year high of 1,220.74, a surge of 20.36 points, writes David Dodwell in Hong Kong.

The batch of optimistic predictions for 1985 from the Hongkong and Shanghai Bank included estimates of a 10 per cent growth in gross domestic product, falling inflation, increased investment and rising real wages.

The market also undoubtedly benefited from the fact that the new year, the Year of the Ox in the Chinese zodiac, is by tradition seen as one of stability and growth, although it is conceivable that it may turn out to be a year of the bull rather than the ox.

The mood is in marked contrast with the uncertainty that has dogged the local stock markets over the past two years.

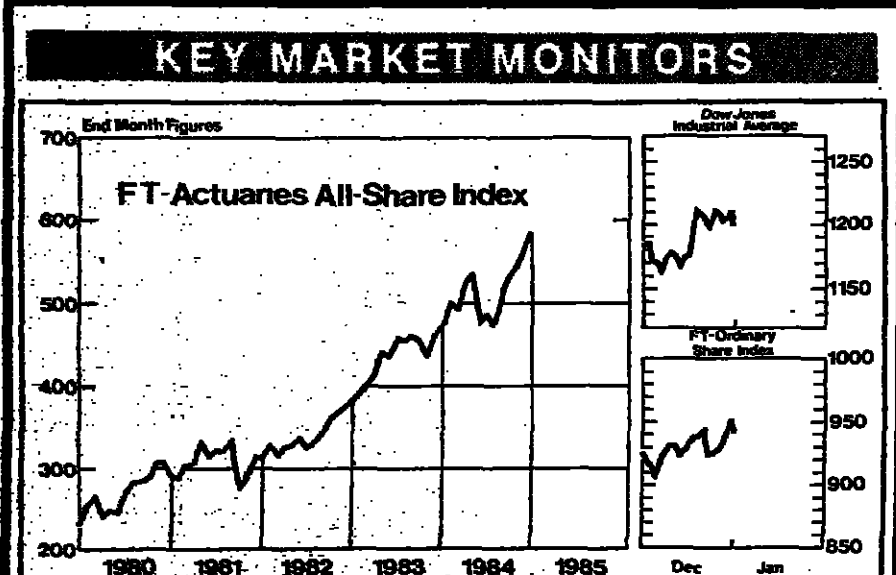
Since publication of the Sino-British agreement in September, the market has risen steadily, and a more rational mood has returned. The Hang Seng index is now 64 per cent above its low point of 746 on July 13 last year.

Opinions differ on how far the bull market will run. Optimists suggest that buying interest will push the Hang Seng index close to 1,500 over the next four months. Even the more cautious operators expect little resistance up to about 1,300. Much will then depend, they say, on the content of the spring budget, on whether slower economic growth in the U.S. stalls Hong Kong's current export boom, and on the re-emergence of investment in manufacturing industry.

CANADA

A DECLINE in gold stocks was tempered by a recovery in oils in Toronto, with most of the early losses reversed. Base metal miners also benefited from the upturn.

Firmer industrials were evident in a broadly higher Montreal, although banks displayed some early weakness.



STOCK MARKET INDICES				
	Jan 2	Previous	Year ago	
NEW YORK				
DJ Industrials	1,198.87	1,211.57	1,258.84	
DJ Transport	553.70	558.13	568.59	
DJ Utilities	147.77	149.52	131.84	
S&P Composite	165.37	167.24	164.93	
LONDON				
FT Ord.	940.4	952.3	770.3	
FT-SE 100	1,220.0	1,222.2	1,000.0	
FT-A All-share	588.57	592.94	470.89	
FT-A 500	644.88	650.47	502.52	
FT Gold mines	473.3	478.9	553.9	
FT-A Long gilt	10.49	10.4	10.1	
TOKYO				
Nikkei-Dow	closed	11,542.6	9,883.82	
Tokyo SE	closed	913.37	731.5	
AUSTRALIA				
All Ord.	729.0	726.1	775.3	
Metals & Min.	411.7	403.4	562.2	
AUSTRIA				
Credit Aldien	59.22	59.37	56.34	
BELOW				
Belgian SE	2,174.44	158.30	n/a	
CANADA				
Toronto	1,932.2	1,932.0	2,492.0	
Metals & Min.	2,394.8	2,400.3	2,552.3	
Montreal	119.24	119.84	125.01	
DENMARK				
Copenhagen SE	166.85	167.36	214.36	
FRANCE				
CAC Gen	181.5	181.4	158.7	
Ind. Tendance	100.2	121.0	100.0	
WEST GERMANY				
FAZ-Aktien	385.17	381.18	349.25	
Commerzbank	1,118.4	1,107.9	1,032.1	
HONG KONG				
Hang Seng	1,220.74	1,200.38	674.94	
ITALY				
Banca Com.	228.56	230.31	191.48	
NETHERLANDS				
ANP-CBS Gen	186.6	181.9	154.2	
ANP-CBS Ind	148.4	145.3	129.3	
NORWAY				
Osto SE	288.18	286.77	222.06	
SINGAPORE				
Straits Times	800.47	812.61	1,002.03	
SOUTH AFRICA				
Gold	941.5	950.7	887.5	
Industrials	933.5	934.7	955.1	
SPAIN				
Madrid SE	101.48	140.88	117.57	
SWEDEN				
S.P.	1,361.60	1,354.48	1,445.48	
SWITZERLAND				
Suisse Bank Ind	closed	395.8	383.8	
WORLD				
Capital Int'l	187.1	187.1	184.0	
GOLD (per ounce)				
	Jan 2	Previous	Year ago	
London	\$305.50	\$309.00		
Zurich	\$308.35	\$309.25		
Paris (Borg)	\$308.29	\$311.30		
Luxembourg	\$306.55	\$309.25		
New York (Feb)	\$304.20	\$309.70		

TOKYO

Prospects of computerised efficiency

THE TOKYO Stock Exchange will computerise part of its first section trading this spring in an attempt to enhance efficiency, writes Shigeo Nishiwaki of Jiji Press.

Stock trading is extremely labour-intensive in Tokyo, where 1,038 issues are listed in the first section. Representatives of member firms with orders to buy or sell shares gather at posts where particular issues are traded. The orders are executed by "Saitori" members, who handle specific issues, and exchange employees. More than 2,000 people are usually present on the floor when trading is in process.

Initially, the exchange intends to computerise nearly 800 thinly traded issues, leaving 250 to continue under the present system. The computerisation will be introduced in three stages: 80 issues at the end of next month, 350 at the end of March and more than 350 on April 6.

Under the new system, all buy and sell orders from member firms will still be executed by Saitori members and exchange employees. Some job losses, however, will occur among the member

firm representatives, and the time taken in placing orders, concluding deals, and communicating them to member firms will be shortened to a few minutes from an average of about 20 minutes.

The exchange is confident that the move will be successful in view of its experience with the second section, where a similar system was introduced in early 1982. Without any major disruption, the 120 member company representatives on the floor were cut, and Saitori members and exchange employees were reduced from 77 to 32.

The remaining 250 first-section issues usually account for 70 to 80 per cent of daily trading volume, although they represent only a quarter of issues listed. Therefore staff cuts of a similar magnitude cannot be expected immediately.

These actively traded issues are being left on the back burner because of the apprehension of medium and small-sized brokers about too rapid a change, concern about collecting information and possible opposition from labour unions.

The exchange believes the computerised system will be capable of handling about 220,000 orders which would be for 250m shares, or 2 1/2 times more than the estimated volume of daily trading in the initial 800 issues.

The much smaller Korea stock exchange plans to introduce a similar system, phasing in all listed stocks by 1990. The Paris, Taiwan, Hong Kong and Singapore stock exchanges are also reportedly interested in the Tokyo system.

AUSTRALIA

DESPITE a weaker Australian dollar and lower international bullion prices, resource issues responded to a firmer trend in Sydney as the All Ordinaries index gained 2.9 to 729.0.

CRA, which announced on Monday its total control of iron ore producer Hamersley, gained 3 cents to AS4.95, while in the oil and gas sector, the moves by Opec to stabilise prices put on 4 cents to AS5.58 for Santos and 5 cents to AS3.20 for Vangas.

SOUTH AFRICA

THE FOUR-DAY market holiday left Johannesburg subdued although most gold issues drifted lower in response to the weaker bullion price.

Industrial leader Barlow Rand was steady at R10.75, while in mines Driefontein shed R2 to R48 and Free State Geduld fell R1.50 to R44. Buffels, however, moved against the trend with a 50-cent advance to R68.50.

A FINANCIAL TIMES SURVEY

INTERNATIONAL CAPITAL MARKETS

MARCH 18, 1985

The Financial Times is planning to publish a Survey on International Capital Markets in its issue of March 18, 1985. The provisional editorial synopsis is set out below:

INTRODUCTION Deregulation of domestic markets and continuing volatility of interest and exchange rates have encouraged a period of rapid change in the international capital markets. Following the abolition of withholding tax the U.S. Treasury has borrowed for the first time in Europe; a new market has developed in syndicated Euronotes, and debt swaps are bringing bond markets in a range of currencies much closer together.

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- Tokyo and New York
- New Techniques and Instruments
- The Syndicated Loan Markets
- Specialist Financing

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NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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Continued on Page 1

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 16

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WORLD STOCK MARKETS

AUSTRIA				GERMANY				NORWAY				AUSTRALIA (continued)				JAPAN (continued)				OVER-THE-COUNTER				LONDON			
Jan. 2	Price	+ or -		Jan. 2	Price	+ or -		Jan. 2	Price	+ or -		Jan. 2	Price	+ or -		Jan. 2	Price	+ or -		Jan. 2	Price	+ or -		Jan. 2	Price	+ or -	
Creditanstalt	249			AEG Tele	102	+0.9		Bergen & Bank	161	-2.5		Gen Prop Trust	2.18	+0.02		MHI	255	-2		Stock	Price	+ or -		Brown (M)	298	+18	
Commerzbank	330			Allianz Vers	98	-1.9		Borregaard	355			Hardie James	2.35	+0.05		Mitsui Co	242	-21		Stock	Price	+ or -		Expley Trust	25	+5	
Industriabank	300			SABP	185.9	+0.1		Christiania Bank	359			Harrop Energy	2.05	+0.05		Mitsui Est	255	-21		Stock	Price	+ or -		Exide	120	+10	
Landesbank	228			Bayer	135.5	-1.6		Den Norske Cred	168	-2		Holst W/Times	2.0	+0.05		NKK Insulators	255	-21		Stock	Price	+ or -		Lon & M. Grp	686	+7	
Postbank	305			Bayer Hypo	135.5	-1.6		Kraemer	169	-2.5		Industri Cred	2.1	+0.05		Nippon Denso	255	-21		Stock	Price	+ or -		Manch Ship Co	230	+24	
St. Pauli	164	-2		Bayer Wert	135.5	-1.6		Norsk Data	177.5	+3.5		Via Ore Gold	2.11	+0.01		Nippon Elec	255	-21		Stock	Price	+ or -		Mellerware Int	157	+10	
Volksbank	245	-1		BHP Bank	276	-3		Norsk Hydro	101.5	-2		Woolworths	2.12	+0.01		Nippon Elec	255	-21		Stock	Price	+ or -		Refuge	318	+8	
				Brown Boveri	200	-1		Storebrand	217.5	+4.5										Stock	Price	+ or -		Rothmans Int	187	+8	
				Commerzbank	170.5	-0.1														Stock	Price	+ or -		Securitor	268	+8	
				Conti. Gumm	602	-0.1														Stock	Price	+ or -		Sun Life	789	+9	
				Deutsche Bank	111.1	-0.1														Stock	Price	+ or -		Ward White	215	+10	
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				Deutsche Bank	111																						

OVER-THE-COUNTER

Keep your money at Abbey

£100 gets you so much more

In a changing, demanding world, your money should be earning its keep. In fact, it should be earning more. If you can give seven days notice, your Abbey National Account pays a high rate of interest. So you leave £2,500 in the account, and it doesn't even require the hassle of a bank passbook.

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8.00% = 10.00% NET APPLIED RATE

Abbey National Building Society
Abbey House, Baker Street, London NW1 6AL

NEW YORK

										1984		Since Comp'n								
										Dec. 31	Dec. 20	Dec. 27	Dec. 24	High	Low	High	Low			
Industrial										1211.57	1204.17	1202.52	1205.37	1210.14	1195.54	1088.57	1077.29	41.23		
M'm Bnds										72.45	72.45	72.72	72.49	72.48	72.92	72.91	72.72	0.18		
Transport										558.15	556.91	553.70	554.25	555.14	512.63	444.05	412.03	12.32		
Utilities										149.58	146.26	145.76	146.47	147.18	148.36	125.51	119.40	6.92		
Trading/Vol										30,36.57	37,07.00	70,10.00	46,49.00	55,55.00	11,12.00	11,25.00	10,37.42	0.88		
eDay's High										1215.55	1210.37		low 1199.20	1196.11						
Industrial div. yield %										4.89			Dec. 21	Dec. 14	Dec. 7	year ago (approx)				
																5.04		4.51		
STANDARD AND POORS																				
										Dec. 31	Dec. 28	Dec. 27	Dec. 26	Dec. 24	High	Low	High	Low		
Industrial										185.65	185.49	184.90	185.04	186.15	181.48	167.74	164.24	5.82		
Complete										147.24	146.26	145.76	146.47	147.18	148.36	127.12	125.15	12.03		
																124.71	119.40	5.31		
LONG GOV. BOND YIELD																				
										Nov. 28	Nov. 26	Nov. 14	Nov. 7	year ago (approx)						
Industrial div. yield										4.12	4.07	3.67	3.95	5.72						
Industrial P/E ratio										10.50	10.69	10.09	10.89	14.43						
Long Gov. Bond yield										11.37		12.71		11.57		11.49				
N.Y.S.E. ALL COMMON																				
										Rises and Falls										
										Dec. 31 Dec. 28 Dec. 27										
Dec. 31	Dec. 28	Dec. 27	Dec. 26	High	Low	Issues Traded ...														
98.58	95.09	95.04	96.04	98.18	83.13	Rises														
				(81.1)	(24.7)	983														
						Unchanged														
						445														
						New Highs														
						New Lows														
TORONTO																				
										Dec. 31	Dec. 28	Dec. 27	Dec. 26	Dec. 24	High	Low				
Metals & Minerals										1432.8	1393.8	1395.16	1398.5	2556.4	1917	1841.2			65.71	
Comporate										2320.8	2294.2	2294.2	2295.5	2589.7	1917	2079.7			72.4	
MONTREAL Portfolio										118.04	116.82	116.82	118.71	126.85	101.1	100.36			24.4	
NEW YORK ACTIVE STOCKS																				
										Change										
Friday	Stocks traded	Closing price	Change	Closing price	Change	Stocks traded	Closing price	Change	Closing price	Change										
Com. Sec.	2,287,700	27 1/4	+ 0	27 1/4	+ 0	NYSE R U S	1,117,000	24	24	- 5										
Bell South	2,350,340	33 1/4	+ 0	33 1/4	+ 0	Tico	836,100	22 1/4	22 1/4	- 0										
Phillip Pet.	1,531,300	45 1/4	+ 0	45 1/4	+ 0	No Inds P.S.	760,600	11 1/4	11 1/4	- 0										
Burgundy	1,486,300	57 1/4	+ 0	57 1/4	+ 0	Inds P.S.	674,800	22 1/4	22 1/4	- 0										
ATL	1,264,100	19 1/4	- 0	19 1/4	- 0	N Med. Ent.	674,000	22 1/4	22 1/4	- 0										

	Jan. 2	Dec. 31	Dec. 29	Dec. 27	HIGH	POOR	LOW
AUSTRALIA All ord. (1/1/86)	728.0	(c)	726.1	724.2	787.9 (1/4/86)	546.5 (18/86)	
Metals & Min. (1/1/86)	417.7	(c)	411.9	411.9	567.4 (5/1/84)	299.9 (18/12)	
AUSTRIA Credit Aktien (2/1/82)	98.92	(c)	99.57	99.1	98.57 (2/9/12)	93.29 (18/12)	
BELGIUM Belgium BE (1/1/80)	2174.44	(c)	—	—	—	—	
DENMARK Copenhagen SE (1/1/85)	185.85	(c)	167.38	167.30	225.31 (20/1/84)	161.78 (17/1/84)	
FRANCE CAC General (31/12/82)	191.0	(c)	181.40	182.3	183.0 (25/10)	100.0 (29/2/82)	
Ind. Yendence (30/12/84)	100.2	(c)	108.0	—	100.2 (2/1/86)	95.4 (8/1/86)	
GERMANY FAZ Aktien (5/1/85)	885.17	(c)	881.18	379.78	361.2 (2/1/85)	317.17 (25/1/85)	
Frankfurt (1/1/85)	1118.4	(c)	1071.9	1163.5	1118.4 (1/1/85)	917.7 (2/1/85)	
HONG KONG Hang Seng Bank (5/1/84)	1228.74	1220.58	1185.57	1178.35	1228.74 (2/1/85)	746.82 (18/1/85)	
ITALY Borsa Comm. Ital. (1/87)	228.56	230.51	229.17	225.82	230.51 (1/1/12)	182.06 (2/1/84)	
JAPAN Nikkei Dow (16/5/87)	—	(c)	1162.59	1163.5	1157.4 (7/88)	978.65 (2/87)	
Tokyo SE New (4/1/88)	—	(c)	914.57	908.05	916.57 (2/8/12)	730.45 (2/1/87)	
NETHERLANDS ANP-CBS General (1/7/81)	185.0	(c)	181.8	181.1	186.5 (2/1/85)	148.8 (25/7/81)	
ANP-CBS Index (1/7/81)	146.0	(c)	145.3	146.2	148.4 (2/1/85)	118.7 (18/7/81)	
NORWAY Oslo SE (4/1/85)	298.18	(c)	296.77	293.57	298.70 (8/85)	226.67 (2/1/84)	
SINGAPORE Straits Times (1988)	900.47	(c)	912.81	915.93	1097.18 (1/87)	757.24 (1/84)	
SOUTH AFRICA Gold (1/86)	(u)	(c)	950.7	954.2	1089.19 (1/11)	738.1 (24/1/84)	
Industrial (1/88)	(u)	(c)	554.7	822.5	1106.9 (2/88)	955.5 (1/88)	
SPAIN Madrid SE (2/8/1/84)	101.48	(c)	104.06	—	101.48 (2/1/86)	100.00 (22/2/84)	
SWEDEN Sjovärdet P (1/1/84)	1591.88	(c)	1548.48	1547.5	1594.5 (3/2)	1302.99 (22/2/84)	
SWITZERLAND Swiss Bank (31/12/86)	—	(c)	853.4	854.8	888.5 (3/1/84)	854.5 (25/7/82)	
World Capital	—	187.1	187.1	187.10	199.5 (1/85)	185.2 (14/12/82)	

** Saturday December 29: Japan Nikkei-Dow (c). TSE (c).
 * The values of all indices are 100 except Australia All Ordinary and Metals—
 TSE All Common—50; Standard and Poors—10; and Toronto Composite
 Index—1,000. Toronto indices based 1976 and Montreal Portfolio 4/1/83
 closing basis. † 400 Industrials. ‡ 400 Industrials plus 40 Utilities, 40
 Mining and 20 Transports. c Closed. (u) Unavailable.



Keep your money moving at Abbey 7-Day level.

£100 gets you started!

In a changing, demanding world, it's imperative that any money you don't need to spend immediately should be earning its keep.

In fact, it should be at Abbey National Seven Day level. If you can give seven days notice – and most things can wait for seven days – Abbey National Seven Day Account pays a high level of interest. (In fact, if you leave £2,500 in the account after a withdrawal, we don't even require the notice.)

Some of your money should be at Seven Day level.
£100 starts you off. So... come on in!

8.00% = 11.43%
NET APPLIED RATE GROSS EQUIVALENT BASIC RATE TANK

GROSS EQUIVALENT TO BASE RATE TAXPAYERS

To: Dept. 7 D.K., Abbey National Building Society, FREEPOST, United Kingdom House, 180 Oxford Street, London W1E 3YZ.

I/We enclose a cheque numbered _____
for £ _____ to be invested in a Seven Day Account at my/our
local branch in _____

Please send me full details and an application card.
Minimum investment £100. Maximum £30,000 per person, £60,000 joint account.
I/We understand that withdrawals can be made at any time, subject to my/our
having given 7 days' written notice (no notice or charge provided a balance of
£2,500 remains after withdrawal).

I/We understand that the rate may vary. I/We would like the half-yearly interest
A. added to the Seven Day Account ☐ B. paid direct to me/us ☐ (tick appropriate box)
Full name(s) Mr/Mrs/Miss _____

Address _____

Address _____ Postcode FT2
 Signature: _____ Date 0

Signature(s) _____ Date _____

ARREY NATIONAL 

ABBEY NATIONAL

SEVEN DAY ACCOUNT

Salomon Brothers tops lead manager league

and financings.
of countries
retractable
managed issues
US dollars
oner and yen.
minated in

UK COMPANY NEWS

Aim Group jumps 71% to £835,000 midterm

CONFIDENCE expressed last August that the Aim Group would make further progress is borne out by the interim figures. For the six months ended October 31 1984, the manufacturer to the aircraft industry and general engineer has expanded its turnover by just over £1m to £7.29m and its pre-tax profit by £347,000 to £535,000, equal to 7.1 per cent. The interim dividend is again 1.3p net, payable April 1.

The group is a designer and manufacturer of aircraft cabin interiors and equipment, and protective coverings for military and civil aircraft. Its other interests cover heating, air-conditioning and refrigeration systems; property development; the manufacture of a range of ovens combining both microwave and conventional principles. In view of the planned deliveries for the second half, the directors are confident that further progress will be maintained.

In the year ended April 30 1984 the profit rose from £447,000 to £1,166, and the dividend total was held at 5.75p.

After tax £333,000 (£148,000) the first half net profit came out at £502,000 (£240,000) for earnings of 4.8p (3.5p) per share. There is an extraordinary charge of £22,000 for reorganisation and redundancy costs. Two directors—Mr Caspar Macdonald-Hall and Mr J. C. Smith—have waived their entitlement to 1.3p of the current interim dividend.

comment

Investors in Aim Group have had a bumpy ride since the company came to market in 1982. But the group now seems to be performing more steadily than before with pre-tax profits this year likely to be not far short of the 1983-84 peak of £2,25m.

The company has been buoyed by strong demand from the world's airlines which are spending heavily on refurbishing existing fleets. Moreover, new management is getting to grips with the problems of W. Henshall, the largest subsidiary, making aircraft galley. However, this company, which produced 40 per cent of 1984-85 profits, is not expected to make a substantial profit contribution again until 1985-86. The shares have made steady progress over the past year and edged up a further 3p to 124p yesterday—but they remain below the 140p 1982 offer for sale price. Assuming full-year profits of £2m and a 40 per cent tax charge they change hands on a multiple of about 10. This seems high enough given the cyclical nature of the aircraft industry.

Equity & Law holds bonus rates

Equity & Law Life Assurance Society is maintaining its annual reversionary bonus rates at £4.50 per cent of the basic benefit and attaching bonuses applicable to both life and pension contracts.

As in previous years, the society is consolidating part of the terminal bonus in the form of a special reversionary bonus for the longer duration contracts at similar levels to 1983.

The company is making significant increases in its terminal bonus rates for claims arising in 1985, particularly at the shorter durations. On life policies, the scale ranges from 70 per cent for entry year 1980 to 45 per cent for entry year 1975, the percentage applied to the basic benefit and attaching bonuses. The previous scale varied from 65 per cent to 25 per cent. Terminal bonus increases on pension contracts are somewhat lower.

The company has made some bonus increases on certain group pension contracts, the remainder having the same rate as in 1983.

General Accident Life, formerly known as Yorkshire General Life Assurance, has kept its annual reversionary bonus rate unchanged for 1984 but is making increases in its terminal bonus rates for policies becoming claims in 1985.

Thus on current assurances, the reversionary rate remains at 55 per cent of the sum assured and 55.50 per cent of attaching bonuses. The previous rate lifted from 50 per cent to 55 per cent of attaching bonuses. For contracts issued in 1981 or earlier, the reversionary rate remains at 57.50 per cent of the sum assured plus increased terminal bonuses.

On personal pension policies, mainly for the self-employed, the reversionary bonus rate remains at 55.50 per cent of the sum assured plus increased terminal bonuses, while on individual pension arrangements, mainly for executives, the rate stays at 57.50 per cent compound. On both contracts the terminal bonus rate is increased from 35 per cent to 40 per cent of attaching bonuses.

Devenish set for good upturn

J. A. Devenish, the West Country brewer that announced a major reorganisation programme last September, is confident of achieving a good upturn in trading profits during 1985 and in future years.

The costs of the changes will be considerable but the directors say they have been concerned for some time about the comparatively low earnings which, when related to a high asset value, give a low return on the capital employed.

The reorganisation will mean the loss of 92 jobs in Weymouth.

In future most of the beer will be brewed at Redruth and distributed to the Weymouth company will be done from the group's existing distribution centre at Honiton. An extra 39 people will be employed to leave the net reduction in jobs at 53.

Mr G. Hargreaves, the chairman, says in his annual statement that adequate borrowing facilities are available to cover the gross estimated redundancy payments of £210,000 and planned capital expenditure.

The first aim of the reorganisation is to reduce the cost of brewing beer. The second is to recycle the assets of the group into better yielding properties.

It is proposed to sell a number of low volume pubs and use the funds raised to improve existing higher volume pubs and in acquiring new premises. The directors intend that Devenish will remain independent and profitable.

Group trading profits for the 52 weeks ended September 28 1984 edged ahead from £1.8m to £2.1m. At year-end net current assets amounted to £1.23m (£1.21m).

COMPANY NEWS IN BRIEF

In its first figures since gaining the full listing last March, Robertson Research, the oil and minerals technical services group, has increased interim pre-tax profits by 42 per cent.

The result after the six months to September 30 1984 was £1.17m against a comparable £822,000, and Mr R. Cummings, the chairman, expects trading in the current half to continue to be satisfactory. He looks forward to reporting "record profits and earnings" for the full year.

The first interim dividend is 1.5p net per share, with earnings per share stated at 5.7p (4.8p) on increased capital.

Turnover rose from £7.11m to £9.31m, generating profits of £1.17m (£902,000) at the operating level. Associates added £75,000 (£27,000), offset by interest charges at £76,000 (£107,000).

Equity Consort Investment Trust is raising its net interim dividend from 3.15p to 3.5p and the directors expect to recommend a final of not less than 7.175p making a total of 10.675p (10.325p) per £1 ordinary share.

First half ended September 30 1984 profit before tax of Leopold Joseph Holdings (investment holding company), showed a slight reduction compared with 1983. The Guernsey subsidiary made a larger contribution but that was more than offset by minor reductions elsewhere. The interim dividend is again 1.875p.

The bank's traditional cautious approach has been maintained at interest rates have remained very volatile. There is "good reason" to suppose that the outcome for the year will again be satisfactory.

They also expect to pay a net annual dividend on the 50p deferred shares of not less than 12.95p (12.25p).

Net asset value as at October 31 1984 increased to 362p (315p) per ordinary share and 523p (481p) per deferred share.

Group revenue for the six months to end October rose from £292,759 to £330,370. Tax total, £160,866 (£142,508).

First half ended September 30 1984 profit before tax of Leopold Joseph Holdings (investment holding company), showed a slight reduction compared with 1983. The Guernsey subsidiary made a larger contribution but that was more than offset by minor reductions elsewhere. The interim dividend is again 1.875p.

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DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding last year	Total dividend	Total dividend
Aim Group	1.3p	April 1	1.3p	5.75p	5.75p
TSR City of London	0.78p	Feb 15	0.68p	2.9p	2.9p
TSR Gilts	0.78p	Feb 15	0.68p	2.9p	2.9p

Dividends shown pence per share net except where otherwise stated.
 * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ USM stock.
 § Unquoted stock. ¶ Gross throughout.

BARCLAYS BANK ACT 1984.

The reorganisation of the Barclays Group took effect on 1st January 1985 and all branches of Barclays Bank International Limited have become branches of Barclays Bank PLC.

The quoted company, Barclays Bank PLC, has become the Group holding company and has changed its name to BARCLAYS PLC.

Barclays Bank International Limited has become the operating bank. It has been re-registered as a public limited company and has changed its name to BARCLAYS BANK PLC.

No action need be taken by stockholders or customers.

Barclays PLC is registered in England No. 48839. Barclays Bank PLC is registered in England No. 1026167. Registered offices: 54 Lombard Street, London EC3P 3AH.

3rd January, 1985



BARCLAYS

Receivers called in at George Spencer

By Stefan Wagstyl

THE RECEIVERS have been called in at George Spencer, the troubled Nottingham-based knitwear and leisurewear company which had its share suspended last week.

Accountants Peat Marwick Mitchell were appointed yesterday to the group which employs about 600 people—250 in the Irish Republic, and the rest mainly in the Nottingham area.

Mr Fred Marks, a partner at Peat Marwick's Nottingham office said the group's companies were being put on sale and in the meantime George Spencer would continue trading.

On Friday, Spencer's shares were suspended at 10p, putting a market valuation of £641,000 on the company, and at the same time 14.7 per cent shareholder Mr Maurice Cresswell resigned as chairman.

These moves have come as Spencer appeared ready to reverse five years of decline. In September it announced reduced pre-tax losses of £242,000 for the half of 1984, against £422,000. In 1983 there was an overall pre-tax loss of £1,050m, on turnover of £9.8m.

Mr Marks, whose firm is Spencer's auditor, said that it was felt that the group would not be sufficiently profitable in the long-term to finance its borrowings. There were now "significantly" higher than the £693,000 stated in the balance sheet at the end of 1983.

Mr Marks was hopeful of finding buyers for Spencer's knitwear companies in the UK and in Eire, but he was concerned about the future of the Nottingham-based finishing and printing operations, where 65 people work.

Horsell rises 40% and demand firm

By Stefan Wagstyl

A 40 per cent advance in interim profits has been achieved by the Frank Horsell Group and Mr Alan Martin, group chairman, is confident that the full year result will "comfortably exceed" the £2.48m attained in 1983-84.

The taxable result for the six months to end September 1984 moved up from £1m to £1.4m on turnover ahead by 51 per cent at £11.25m.

Horsell principally supplies printing consumables and equipment to the printing industry, and has other interests in engineering and asset leasing.

Mr Martin says that growth markets remains intense, he says that demand for Horsell's high quality products is firm.

The shares are traded on the over-the-counter market made by Granville and Co. No dividends are paid on the ordinary shares, overseas has been strong. Although competition in world

Bowater

Bowater Industries has sold its UK carpet manufacturing company, Georgian Goodacre Carpets, to Melton Medes, a Nottingham-based private group, for an undisclosed sum. The company employs some 500 people in Kidderminster and Kendal and has a turnover of £11m. The deal is part of Bowater's strategy of divesting itself of peripheral interests.

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Dividends are usually held for the purposes of considering dividends. Official indications are that the meetings are for the purpose of considering dividends and are not for the purpose of considering other business.

TODAY
 Interim—British Benzol Carbonizing, Final—Aldon
FUTURE DATES
 Interim—Country and New Town Properties, Jan 17
 United Glass, May 2
 Final—Fleming Claverhouse Inv. Trst, Jan 14

BASE LENDING RATES

A.R.N. Bank	9 1/2%	C. Hoare & Co.	9 1/2%
Allied Bank	9 1/2%	Gong Kong & Shanghai	9 1/2%
Amro Bank	9 1/2%	Johnston Matthey Bkrs	9 1/2%
Henry Ansbacher	9 1/2%	Knowles & Co. Ltd	10 1/4%
Armo Trust Ltd	10 1/2%	Lloyds Bank	9 1/2%
Associates Cap. Corp.	9 1/2%	Mallabail Limited	10 1/2%
Banco de Bilbao	9 1/2%	Edward Manson & Co.	10 1/2%
Bank of America	9 1/2%	Meghraj and Sons Ltd.	9 1/2%
BCCI	9 1/2%	Midland Bank	9 1/2%
Bank of Canada	9 1/2%	Monie's Bank	9 1/2%
Bank of Cyprus	9 1/2%	Mount Credit Corp. Ltd.	9 1/2%
Bank of India	9 1/2%	National Bk. of Kuwait	9 1/2%
Bank of Scotland	9 1/2%	National Girobank	9 1/2%
Barque Belge Ltd	9 1/2%	National Westminster	9 1/2%
Barclays Bank	9 1/2%	Norwich City Trst	9 1/2%
Beneficial Trust Ltd.	10 1/2%	People's Trst. & Sv. Ltd.	10 1/2%
Brit Bank of Mid. East	9 1/2%	Provincial Trst. Ltd.	11 1/2%
Brown Shipley	9 1/2%	R. Raphael & Sons	9 1/2%
CL Bank Nederland	9 1/2%	S. Refson	9 1/2%
Canada Perna Trust	9 1/2%	Roxburgh Guarantee	10 1/2%
Cayzer Ltd	9 1/2%	Royal Bk. of Scotland	9 1/2%
Cedar Holdings	11 1/2%	Royal Trust Co. Canada	9 1/2%
Charterhouse Capital	9 1/2%	Henry Schroder Wagon	9 1/2%
Choulatons	9 1/2%	Standard Chartered	9 1/2%
Citibank NA	9 1/2%	Trade Dev. Bank	9 1/2%
Citibank Savings	10 1/2%	TCS	9 1/2%
Clydesdale Bank	9 1/2%	Trustee Savings Bank	9 1/2%
C. E. Coates & Co. Ltd.	10 1/2%	United Bank of Kuwait	9 1/2%
Comm. Bk. N. East	9 1/2%	United Mirabai Bank	9 1/2%
Consolidated Credits	9 1/2%	Whitbread Banking Corp.	9 1/2%
Co-operative Bank	9 1/2%	Whiteway Ltd	10 1/2%
The Cyprus Popular Bk	9 1/2%	Williams & Glyn's	9 1/2%
Dunbar & Co. Ltd.	9 1/2%	Wentworth Secs. Ltd.	9 1/2%
Duncan Lawrie	9 1/2%	Yorkshire Bank	9 1/2%
E. T. Trust	10 1/2%		
Exeter Trust Ltd	10 1/2%		
First Nat. Fin. Corp.	11 1/2%		
First Nat. Secs. Ltd.	11 1/2%		
Robert Fleming & Co.	10 1/2%		
Robert Fraser & Puns	10 1/2%		
Gladstones Bank	9 1/2%		
Guinness Mahon	9 1/2%		
Hambros Bank	9 1/2%		
Heritable & Gen. Trust	9 1/2%		
Hill Samuel	9 1/2%		

Alexander Nicoll on the outcome of BAT's 6-year U.S. legal dispute Lessons of an anti-trust battle

THE U.S. Federal Trade Commission has just approved BAT's acquisition of the U.S. assets of the Appleton Papers — not, on the face of it, a remarkable development. But BAT's consummation of the deal six and a half years ago, and has since had to fight off an anti-trust challenge even though it had no prior presence in the U.S. market for chemical carbon paper.

The British company's battle against the complaint by FTC staff — eventually rejected by the Commission, the U.S. Government's anti-trust watchdog — consumed several million dollars in legal costs as well as unquantifiable top management time spent preparing, travelling and putting BAT's case in a complicated series of procedures.

For BAT, which has a range of U.S. and other foreign investments including such well-known names as Saks Fifth Avenue and Gimbels department stores and Kool and Kool clothing, the attempt to unwind the Appleton purchase has not forced so much as a hiccup in its active acquisition and divestment programme.

It is important to remember as well that BAT, like the industrial gas giant BOC which ran into similar problems with its purchase of Airco, eventually won its case, and that it has done well out of the deal. Appleton is very profitable.

Nevertheless, British and other non-U.S. companies lacking BAT's resources and American experience may well see its Appleton experience as a cautionary tale. They need to think carefully before attempting to move into the U.S. through acquisition, especially when the target has a significant share in a market where there are only a few other important participants.

They can, however, take heart from one result of the FTC ruling. The Commission itself saw BAT as a test case, and its decision appears virtually to eliminate one important way in which FTC staff can challenge an acquisition.

When BAT acquired Appleton, the U.S. company accounted for more than 60 per cent of the U.S. market for chemical carbon paper (CCP)—coated paper producing an imprint without the use of carbon paper.

Wiggins Teape, a BAT subsidiary, was the largest CCP producer outside the U.S.

Wiggins did not compete with Appleton in the U.S. market, so there were no grounds for an anti-trust challenge on that basis.

Nor was Wiggins seen as a potential competitor in the U.S. market, so the FTC could not complain on the grounds of "perceived potential competition." Under this doctrine, the perceived possibility of a new entrant into a closely-controlled market exerts a competitive pressure on market prices.

If that possibility is removed because the perceived entrant acquires an existing major participant, the FTC may challenge the purchase on the grounds that it lessens existing competition—even though the new entrant has not in fact so far been a competitor.

The theory postulates that an acquisition may prevent a given market from becoming as competitive as it might otherwise



Mr. Patrick Sheehy, chairman of BAT Industries

become. If a new entrant acquires a major player, the market will not become as competitive as it would have done had the new entrant started new operations or acquired a toehold by acquiring a smaller company.

This crucial defence against this possibility, which has not been previously planned another form of entry, and then abandoned its plan in favour of acquiring a big participant.

But until the BAT ruling, even this proof was not enough. The FTC staff could argue that the acquirer had the capability, interest and sufficient incentive to enter the market independently.

To this end, the FTC staff produced complex financial models purporting to show that independent entry by BAT would have been profitable. BAT produced models showing what for it were insufficient rates of return.

The Commission threw out such speculation. "Our review of the legal and economic bases for the actual potential competition doctrine has persuaded us that clear proof that independent entry would have occurred but for the merger or acquisition should be required to establish that a firm is an actual potential competitor," it said.

BAT had not contemplated an independent more into Appleton's market.

Mr Richard Baker, BAT's in-house solicitor, says the saga has emphasised several key lessons for British managers:

• The U.S. anti-trust procedure is very different from the relatively non-bureaucratic process in the UK. Investigations by U.S. agencies are not easily predictable.

• British companies acquiring in the U.S. should employ in-house counsel, get expert anti-trust advice and confide in their lawyers.

• Managers embroiled in a long dispute need to obtain the full support of top management, who will have to spend time preparing and testifying.

• Managers should also be careful that what they commit to paper is not open to misinterpretation when exposed to hostile lawyers.

• The U.S. commissioner warned companies against idle mulling of U.S. acquisition plans. "Only those entities who ignore the wisdom of some well known sage need for the test of the actual potential competition test she wrote. The wisdom? See no Evil, Hear no Evil, and especially Speak and Write no Evil."

New annual premiums up 50% at Scottish Mutual

By Stefan Wagstyl

EXCEPTIONALLY good new business results last year have been reported by Scottish Mutual Assurance Society. New annual premiums were nearly 50 per cent higher than in 1983, at £20.95m, against £14.34m, while single premiums amounted to £34,02m compared with £27.87m.

Despite the withdrawal of Life Assurance Budget, new annual premiums on ordinary life business fell only marginally from £9.23m to £8.76m with mortgage-related business remaining buoyant.

The drop was more than made up by excellent pension sales. New annual premiums on self-employed pensions rose over three times from £1.48m to £4.93m, while premiums on executive pensions almost doubled from £1.95m to £3.81m.

Group pensions business showed a similar increase, with premiums doubling to £3.45m.

The phenomenal growth in single premium business was mainly on pensions or pensions related business.

Norwich Union offshoot invests £1m in Amchem

By Stefan Wagstyl

Castle Finance, a venture capital subsidiary of Norwich Union Insurance, has invested £1m in Amchem, a small East Midlands-based supplier of specialised machining systems to aero engine makers.

The investment consists of £500,000 in equity, giving Castle a 25 per cent stake in Amchem, and a 10-year £500,000 loan to the company.

Mr Malcolm Whitmore, managing director of Amchem, said the company would be more aggressive about tackling new projects.

Amchem was set up in 1970 and has specialised in electrical discharge machining (EDM), a technology which permits the precision machining, especially on awkward shapes, such as turbine blades.

Mr Whitmore, who with a partner holds the rest of Amchem's equity, said the company would need to raise further capital in the future. He envisaged seeking a quotation for the shares at some point, although not this year.

Caparo Group, Mr Paul's engineering and metals group, has sold its entire 16.1 per cent stake in the company to the Dundee-based distributor of pipes and valves, for £42m.

Caparo had put its holding of 3.66m shares up for sale after agreeing the terms of a £14.1m takeover bid for Fidelity, the consumer electronics group, in September.

Caparo Group, Mr Paul's holding company, put in a back-up offer of 120p per share for the Brown & Tawse stake but Caparo Industries announced yesterday the shares had been placed at 128p per share, net of expenses.

The profit of £1.07m on the disposal will be included in Caparo's accounts to December 31 1985. The placing price was 1p higher than the middle market price of 125p on December 31.

Caparo said the sale was part of its policy of de-gearing its existing activities by the sale of surplus properties, investments and certain peripheral businesses.

Caparo Group also placed its entire holding of 253,000 Brown & Tawse shares on the same terms to raise £356,000.

Brown & Tawse's shares were unchanged at yesterday at 128p while Caparo Industries rose 1p to 38p.

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Over-the-Counter Market

£4.9M, while premiums of executive pensions almost doubled from £1.35M to £3.5M. The group pensions business shows a recovery last year, with premiums doubling to £3.45M.

The phenomina growth in the premium business was mainly on pensions or pension-related business.

on offshoot

Amchem

about-tackling new projects. Amchem was set up in 1971 and has specialised in electrical discharge machining (EDM), a technology which permits high precision machining, especially on awkward shapes, such as turbine blades.

Wilmores, who with partner holds the rest of

LONDON STOCK EXCHANGE

MARKET REPORT

RECENT ISSUES

Rising short-term interest rates spoil market's first session of 1985

Account Dealing Dates

First Declared Last Account Dealings Date
Dec 20 Dec 21 Jan 22
Dec 21 Jan 22 Jan 23
Jan 24 Jan 25 Feb 4

Rising short-term interest rates curbed investment enthusiasm and spoiled the London stock market's entry into 1985. Significant higher levels for credit in UK money markets yesterday were the main but not the only adverse influence on sentiment. Other contributory factors included further sterling weakness and unpleasant news from the Bank regarding its troubled Crockers National subsidiary.

Brokers reported initial selling from equity investors ranging the rewards of the recent sustained advance in share prices, but generally viewed the setback as an overdue technical correction. However, the current bull phase. Business activity throughout the session was moderate with some institutional and professional operators enjoying an extension of their New Year festivities. Blue chip industrialists settled after the first hour or so of trade, with the Dow Jones index falling sharply from the outset and London values followed to leave the FT-100 at its lowest of 1040.4. The banking sector was upset by Crocker's revised fourth-quarter loss of some £150m, which had been expected to be a cash injection of £210m from parent concern Midland. The damage to prices was later repaired, however, and only a slight fall, closing 28 down at 1035, after 3400.

A nervous gilt-edged market was forced to endure fresh offers to buy, although the market's decline the day's lowest of 1040.4. The banking sector was upset by Crocker's revised fourth-quarter loss of some £150m, which had been expected to be a cash injection of £210m from parent concern Midland. The damage to prices was later repaired, however, and only a slight fall, closing 28 down at 1035, after 3400.

Clearers dip and rally
Midland Bank's statement concerning Crocker's National subsidiary, initially unreported, had major clearing banks but after the opening mark-down prices recovered to close only modestly lower. The market's entry into 1985 was spoiled by the rise in short-term interest rates, which had been expected to be a cash injection of £210m from parent concern Midland. The damage to prices was later repaired, however, and only a slight fall, closing 28 down at 1035, after 3400.

In the Banking sector, Mercury Securities found support and rose 13 to 428p, but Standard and Chartered fell 8 to 470p. Hongkong and Shanghai rose 4 to 51p on Far Eastern interest rates. Woodchester Investments, now fully listed, added 3 at 146p following Press comment.

Life Insurance attracted selective support in the wake of Prudential's satisfactory new business figures. Sun Life improved 9 to 788p and Pearl hardened 4 to 837p, while London and Manchester rose 7 to 880p. Refuge gained 5 to 318p in a restricted market.

Another lacklustre session in regional Breweries was enlivened by another relatively active turnover. Newcastle Brown down to 27p in the early business on further reflection of the company's bid denial, shares of the Blackburn-based concern attracted speculative support and finally settled a net 18 to the good at 289p. The leaders drifted for want of attention. Arday, Dunelm, encountered overbidding and shed 9 to 335p, while Bass eased 6 to 477p.

Leading Buildings gave a drab performance and settled at the day's lowest. Blue Circle gave up 8 to 472p, and BPE Industries lost 5 to 275p. Tarmac remained on offer in the wake of the 14.5m share offering, but the acquisition of the quarrying and concrete assets of Lone Star Industries of the U.S. and the close was a net 3 down at 510p.

FINANCIAL TIMES STOCK INDICES

	Jan. 2	Dec. 31	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 24	Dec. 23	Dec. 22	Dec. 21	Dec. 20	Dec. 19	Dec. 18	Dec. 17	Dec. 16	Dec. 15	Dec. 14	Dec. 13	Dec. 12	Dec. 11	Dec. 10	Dec. 9	Dec. 8	Dec. 7	Dec. 6	Dec. 5	Dec. 4	Dec. 3	Dec. 2	Dec. 1	Dec. 31	Dec. 30	Dec. 29	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 24	Dec. 23	Dec. 22	Dec. 21	Dec. 20	Dec. 19	Dec. 18	Dec. 17	Dec. 16	Dec. 15	Dec. 14	Dec. 13	Dec. 12	Dec. 11	Dec. 10	Dec. 9	Dec. 8	Dec. 7	Dec. 6	Dec. 5	Dec. 4	Dec. 3	Dec. 2	Dec. 1	Dec. 31	Dec. 30	Dec. 29	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 24	Dec. 23	Dec. 22	Dec. 21	Dec. 20	Dec. 19	Dec. 18	Dec. 17	Dec. 16	Dec. 15	Dec. 14	Dec. 13	Dec. 12	Dec. 11	Dec. 10	Dec. 9	Dec. 8	Dec. 7	Dec. 6	Dec. 5	Dec. 4	Dec. 3	Dec. 2	Dec. 1	Dec. 31	Dec. 30	Dec. 29	Dec. 28	Dec. 27	Dec. 26	Dec. 25	Dec. 24	Dec. 23	Dec. 22	Dec. 21	Dec. 20	Dec. 19	Dec. 18	Dec. 17	Dec. 16	Dec. 15	Dec. 14	Dec. 13	Dec. 12	Dec. 11	Dec. 10	Dec. 9	Dec. 8	Dec. 7	Dec. 6	Dec. 5	Dec. 4	Dec. 3	Dec. 2	Dec. 1	Dec. 31	Dec. 30	Dec. 29	Dec. 28	Dec. 27	Dec. 26	Dec. 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INSURANCE, OVERSEAS & MONEY FUNDS

[illegible]

COMMODITIES AND AGRICULTURE

BNOC hard pressed by oil price drift

BY ANDREW GOWERS

SPOT PRICES of North Sea oil continued to drift downwards yesterday, further increasing the pressure on the British National Oil Corporation to cut its official selling price. Brent crude for loading this month was quoted at \$26.45-\$26.50 a barrel, 15 cents a barrel down on the day and well below BNOC's official price of \$28.65. The market was, however, very quiet, and oil companies said it had yet to shake off holiday lethargy.

There was no sign of an imminent decision by Britain or Norway on their official prices. Although BNOC sent telexes to its customers before Christmas saying it would review prices in the New Year, neither it nor Statoil, its Norwegian counterpart, seems in any hurry to move.

Britain said earlier this week that it would assess market reaction to last week's attempts by the Organisation of Petroleum Exporting Countries (Opec) to share up its pricing structure before making any decision. This is being interpreted in the market as a

tactical effort to avoid provoking Opec into an all-out price war, as threatened by Saudi Arabia. Statoil, which has yet to decide on a price for oil sold in December, said yesterday that it did not expect to make a decision for another two weeks, following consultations with its customers and with the Government.

Both the British and the Norwegians are plainly hoping that prices will not collapse before Opec ministers meet again in Geneva towards the end of January to review last week's agreement on narrowing the differential between light and heavy crudes.

On the New York Mercantile Exchange, meanwhile, prices of petroleum futures dropped sharply in early trading, falling below \$26 a barrel at one point. This was the first time that the price breached this level for several years.

"There's no real aggressive move in the oil market," said Mr Michael Marks of Nymex.

Jamaica lifts output of bauxite

By Canute James in Kingston

JAMAICA'S bauxite output reached 8.37m tonnes last year, an 11.5 increase on 1983, according to the Jamaica Bauxite Institute, a state agency which monitors the industry.

The recovery ends a slide which started in 1980, when 12m tonnes were produced. The island still maintains its position as the world's third largest producer, after Australia and Guinea.

The bauxite institute said, however, that last year's growth was the result of increased final shipments by a subsidiary of Reynolds Metals, which is ending mining in the island, and shipments to the United States to meet an agreement to supply the U.S. strategic mineral stockpile.

Output was improved also by a shipment of 800,000 tonnes to the Soviet Union to fulfil a contract for 7m tonnes of ore over a seven-year period. There was, however, a fall in refining during the year, which slid to 1.89m tonnes, 11.6 per cent below 1983.

Brazil keen to boost coffee sales

BY ANDREW WHITLEY IN RIO DE JANEIRO

THE BRAZILIAN Coffee Institute (IBC) has been taking a highly pragmatic, not to say conciliatory, attitude towards the international market for the past two months under new, possibly temporary, management.

"We shall follow the market, not push the price above the market level," says Sr Mauro Malta, export director of the IBC. "We want to sell coffee and be very competitive."

He speaks from a position of strength. Brazil, the heavy weight among the world's coffee producers, has seen its overall sales rise markedly this past year in both volume and value. In the 12 months to the end of November, the IBC says, it exported 19.8m bags, a figure expected to rise to 20m bags (of 60 kg each) in the 1984 calendar.

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What was achieved was apparently very modest: prices are to be pushed up "a little" and information on sales to non-ICO members is to be shared by the participating countries.

"The outcome was satisfactory. People got what they were looking for," said Sr Malta.

Whether this will be sufficient to slow the considerable flow of coffee now going through the back-door from non-members to the major western consumer countries looks unlikely. Sr Malta was talkative on this

in the year to the end of September. But brokers in Rio de Janeiro say the final figure could be well over 3m bags — nearly double 1983 sales.

Curbing sales to non-members was one of the promises made by the producers at the annual meeting of the ICO in London in September. To discuss this goal to be achieved through small, staged rises in export prices, coffee industry leaders from Brazil, Colombia, Mexico and the Central American countries met last month in Mexico.

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Whether this will be sufficient to slow the considerable flow of coffee now going through the back-door from non-members to the major western consumer countries looks unlikely. Sr Malta was talkative on this

point. He blamed the ICO's failure to police the agreement effectively and named Holland and West Germany as the main guilty importers.

"This coffee can destroy the ICO," he warned. The IBC's aim is to gradually nudge the free market price up to the 120 cents a pound floor set in September by the ICO participants in London. But given the pressures to sell, he tacitly acknowledged that the goal may not be realistic.

The IBC recently cut its contribution quota—a form of export tax—by \$10 a bag, to \$65. But for most international consumers, this made no difference to their purchasing price as the internal price simultaneously rose by an equivalent amount.

In an effort to bolster the price to non-members—the difference is currently around \$60 a bag—Brazil recently suspended shipments to those countries. The suspension was lifted just before Christmas.

Meetings between the IBC

and European and U.S. roasters were recently held, simultaneously, in Hamburg and New York, to discuss 1985 contracts.

The IBC's own ICO quota for the current crop year was recently reduced by 350,000 bags to just under 17m bags as part of the global reduction of 1m bags bringing the global quota down to 60m bags, virtually the same as the final figure achieved in the 1983-84 season.

But, in the opinion of Sr Malta, it is still 1m bags above the level needed to balance supply and demand. Brazil is still looking for a further cut of this amount in the first quarter of 1985.

Moderation and pragmatism are clearly the latest watchwords at the IBC's headquarters in Rio de Janeiro. Whether this will last is hard to say, as changes in both policies and personalities are widely expected after March, when the new civilian government takes office.

Nickel and tin values rise sharply

By John Edwards, Commodities Editor

NICKEL AND tin prices rose to record levels on the London Metals Exchange yesterday, boosted by the fall in the value of sterling against the dollar.

The three months quotation for nickel rose by \$35 to \$4,217.5 a tonne, while the cash price advanced \$32.5 to \$4,180. Three months standard grade tin gained \$27.5 to \$9,950 a tonne but it was noted that the rise failed to reflect the full drop in the value of sterling, widening the discount in London values compared with those in Malaysia.

Other London base metal prices were also pushed up by sterling. Cash lead continued to fluctuate violently gaining \$2.5 to \$381 a tonne as the shortage of immediately available supplies persisted.

However, an easing in the recent tightness of spot supplies brought a small fall in the cash price of higher grade copper putting it back below the three months quotation, which closed marginally up. Weaker sterling, and reports of Chinese buying interest, boosted copper value in early trading, but the market lost ground when New York opened on an easier note.

Reuter reported from Peking that China cut its metal exports and reports of Chinese buying the first three quarters of 1984, according to latest customs figures.

Purchases of copper and zinc were down compared with the previous year but remained at high levels. Copper imports were 143,627 tonnes, valued at \$73,604 in the 1983 period and zinc 131,980 compared with 181,801.

Aluminium imports rose 26 per cent to 189,789 tonnes, purchases of iron ore increased 58 per cent to 3,91m tonnes and coal and coke rose slightly to 317,300 from 297,431 tonnes.

China's tin sales fell by nearly half to 1,805 tonnes from 3,657, while 43 tonnes of tungsten were exported, a drop from 48 tonnes on the same 1983 period.

More silver mined

BY NANCY DUNNE IN WASHINGTON

WORLD mine production of silver is estimated to have increased almost 2 per cent last year to 408.3m ounces compared with 402.2m ounces in 1983, according to the U.S. Silver Institute. At the same time, the U.S. Bureau of Mines is reporting declining American consumption.

In the third quarter of last year, U.S. silver usage was estimated at 27m ounces, down 12 per cent from the same period a year ago. For the first nine months, usage was off 1.5 per cent from the comparable period in 1983.

Photographic materials, which make up the largest category of silver consumption, were off 1.8m ounces or 15 per cent in the third quarter, although the sector was up 4.5 per cent for

the entire nine months. With the exception of electroplated ware, all major categories of silver use declined or remained stagnant in the third quarter.

Meanwhile, net imports during the first nine months of last year plummeted to about 62m ounces below the same period a year ago.

From new mine production, scrap recovery and net imports, the total amount of silver available to the U.S. industry was 120m ounces during the first nine months of 1984. With industrial consumption at only 88m ounces, about 32m ounces were accumulated in private domestic holdings. Stocks are now bulging with an accumulation in inventories over the last 33 months in the U.S. now amounting to 184m ounces.

● INDIA'S tea exports in 1985 will not be less than the 1984 export ceiling of 215m kilos, Mr R. K. Tripathy, acting chairman of the state-run Tea Board said. The tea crop is expected to rise to 650m kilos this year from an estimated 630m in 1984 and it will not be necessary to fix exports at a lower level than last year, he said.

● AUSTRALIA'S 1984/85 wheat harvest (Nov/Dec) is nearly complete after a good, hot and dry harvest season in most wheat areas, the Australian Wheat Board said. It received 14.7m tonnes by the last week of December out of expected receipts of 17.15m tonnes. The receipts forecast implies a crop of about 18m tonnes after allowing for grain retained on farm for feed and seed.

● MALAYSIA has cut the export duty on crude palm oil (CPO) to 38.90 ringgit per tonne from 39.86, but the duty on processed palm oil was raised to 42.42 ringgit from 41.96.

MUCH OF the horticultural produce from Israel comes during the winter from the Golan Heights, where the sun and warmth there are times of the year when output is stopped by cold and frost.

Soon, however, Israeli producers will be sending fruit and vegetables to the UK right around the calendar. They are preparing to do so by going outside their own country to farm in one where the climate permits plants to grow every day of the year.

Next month Israel will start air-freighting regular consignments to Britain from its new horticultural partner in the Caribbean, beginning with the galls, melons, papaws and mangoes will arrive in mid-winter, and after courgettes from Israel itself are finished for the season they will be followed by others grown on the Caribbean Plain, 25 miles west of Kingston, the Jamaican capital.

Three years ago the plain was covered with scrub. Early in 1982, Mr Eli Tisona, who had made a fortune in Israel from hamburgers and fast food, saw pictures of President Reagan touring Jamaica. The programme said Jamaica wanted investment and Tisona was looking for somewhere to invest. So he went to see Mr P. G. Seaga, the Jamaican Prime Minister, and the result was an agreement between two of the world's smallest countries: a company has been formed, belonging 60 per cent to Tisona and associates and 40 per cent to the Jamaican Government.

Not only does Jamaica possess a climate in which crops can be grown all year without the need for expensive artificial heating, but its wages are much lower than Israel's. The island's marketing arrangements with the EEC are such that no external tariff applies to what it sends here. Nor, unlike Israel, is it short of water.

More than 5,000 acres of the plain's red-brown earth have

been cleared of jungle and ploughed into furrows yielding crops of tomatoes, cucumbers, peppers and flowers.

The farm, using a drip-irrigation system developed on Israeli kibbutzim and much other advanced know-how, is regarded in Jamaica as some of the most technologically advanced. It has achieved yields in some cases double those the local experts had thought possible. Manpower resources on the farm consist of 1,600 Jamaican labourers and 32 Israeli specialists.

An idea of the project's scope can be gained from the fact that whereas in 1980 the value of all Jamaica's agricultural exports was only \$2m, Israel's pilot consignments from there to Britain have already been worth \$600,000. When deliveries start to become commercial from next year, those figures will be dwarfed.

The 5,000 acres now being brought into production are

just the start. Prime Minister Seaga, who took office in 1980, has set out a vision of the decline in the island's agriculture of the previous decade, during which the bauxite industry, temporarily booming, diverted attention from farming.

Last year, Jamaica shipped only 23,000 tonnes of bananas compared with about 300,000 tonnes a year in the sixties. Mr Seaga aims to bring under cultivation some 240,000 acres of land now idle or underutilised.

Besides directly boosting the island's employment and income, the project is serving as an example to local farmers, many of whom subsist on plots of 10 acres or less, and to whom instruction and technology will be provided. Tisona will buy their crops at guaranteed prices and handle them through his packing-house, which, occupying 1½ acres of the farm, is among the most advanced in the world.

HEATING OIL and crude oil collapsed as it is increasingly apparent that Opec will be unable to agree on any stable pricing policy, with Norway, Algeria and Nigeria on the verge of cutting their prices, reports Helms Commodities.

Precious metals were sharply lower as the deflationary environment continues. Gold and silver sold off on lower currency markets and depressed energy markets, providing no incentive for buying. Aluminium and copper prices were sharply lower on arbitrage selling, especially against the weakness in sterling. Despite further declines in Comex stocks, sugar prices were essentially stable in very quiet trading with no new interest on either the buying or selling side. Cocoa prices were lower with arbitrageurs accounting for the bulk of the selling. Coffee prices were under strong pressure on sales against sterling with traders ignoring the news of Brazil's suspension of export registrations. Cotton prices were moderately lower as the market awaits further indications on prospective demand. Maize prices advanced moderately on sustained heavy commercial buying which is being viewed as another leg in forward coverage against shipments to the USSR. Wheat and soyabean were moderately lower as new export business continued to be absent.

NEW YORK
ALUMINUM 40,000 lb, cents/lb
Jan 46.00 46.00 46.00 46.00
Feb 46.00 46.00 46.00 46.00
Mar 46.00 46.00 46.00 46.00
Apr 46.00 46.00 46.00 46.00
May 46.00 46.00 46.00 46.00
Jun 46.00 46.00 46.00 46.00
Jul 46.00 46.00 46.00 46.00
Aug 46.00 46.00 46.00 46.00
Sep 46.00 46.00 46.00 46.00
Oct 46.00 46.00 46.00 46.00
Nov 46.00 46.00 46.00 46.00
Dec 46.00 46.00 46.00 46.00

LONDON MARKETS

COFFEE prices moved up strongly on the London futures market yesterday, with dealers sawing mainly as a reaction against an overdue decline on Monday. The March position, which fell \$25 on New Year's Eve, ended \$53 up on the day at \$2,293 a tonne, helped, according to trading reports, by aggressive buying from a commission house whose selling on Monday had been largely responsible for that day's decline. The continued weakness of sterling was also quoted as an influence in yesterday's advance.

The London daily sugar price moved \$4 higher to \$98 a tonne as the market continued to consolidate after last week's fall to 14-year lows. Futures prices ended the day a little higher although there were no fresh bullish factors influencing the market.

MAIN PRICE CHANGES

	Jan. 2	Jan. 3	1985	1984	1983
METALS					
Aluminium	£1100	£1100	£1100	£1100	£1100
Copper	£1100	£1100	£1100	£1100	£1100
Gold	£350	£350	£350	£350	£350
Lead	£1100	£1100	£1100	£1100	£1100
Nickel	£1100	£1100	£1100	£1100	£1100
Silver	£1100	£1100	£1100	£1100	£1100
Tin	£1100	£1100	£1100	£1100	£1100
Wheat	£1100	£1100	£1100	£1100	£1100
Barley	£1100	£1100	£1100	£1100	£1100
Maize	£1100	£1100	£1100	£1100	£1100
Soyabean	£1100	£1100	£1100	£1100	£1100
Wool	£1100	£1100	£1100	£1100	£1100

INDICES

	otherwise stated		
	Jan. 2 1986	Jan. 3 1985	Month ago
LS			
Compt(PHIL)	\$8350	\$8900
Im(Malayn)	\$6855	\$6800
eds			
opra(PHIL)	\$5500	\$5800
Compt(U.S.)	\$339.5	\$394.7
AINS			
erly Fut. Mar.	\$113.45	\$113.60
erly Fut. Mar.	\$145.50	\$145.00
erly Fut. Mar.	\$1.00	\$1.65
& Hard Wint.			2
HERB			
oon. Feb. May.	\$1189.5	\$1194.5
Mar.29/60	+3	\$226.5
ntil. Andex.			72.10c
Oil Ref.	\$815.7 +0.12		\$913.1
ber Oil Ref.		5.15c
Oil Ref.	\$86.10 +3		3.91c
Oil Ref.	494/mile		485P
Unquoted, Jan. 2, Feb. 1, Jan-Feb. Dec-Jan, Jan. Feb 76-18 Bask. N. Nominal. Cents per pound.			

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Contrasting records for \$ and £

The dollar rose to record levels against sterling and several other currencies, including the French franc and Italian lira, as the foreign exchange market reacted to a record low for the pound sterling after the Christmas and New Year break. It also touched the highest point for nearly 12 years against the D-mark at DM 3.1535 and finished at the highest closing level since the introduction of the floating exchange rates in 1973 against the strong U.S. economic growth in 1984 and an end to the recent decline in New York interest rates.

A forecast of 4.3 per cent growth this year, published by the U.S. Department of Commerce, was a major factor underlying the dollar, while fears of heavy intervention by the German Bundesbank receded as market conditions remained steady.

The dollar rose to DM 3.1730 from DM 3.1540, a nine-year peak of \$1.7610 from \$1.7500, and all time highs of \$1.7610 from \$1.7500 and \$1.7610 from \$1.7500. The yen was steadier, however, with the dollar advancing to only \$1.75 from \$1.74, while the dollar's index rose to a record 145.7 from 145.0.

STERLING - Trading range

against the dollar in 1984-85 is 1.4948 to 1.4955. December average 1.4973. The exchange rate index fell 0.5 to a record low of 72.5, compared with 79.0 six months ago. It opened at 72.3 and touched an all-time trading low of 72.1 at 11.30 am. Sterling weakened against most major currencies yesterday, reflecting fears that the latest agreement by the Organisation of Petroleum Exporting Countries will fail to prevent a further weakening of world oil prices. The pound's major fall was in terms of the dollar, where the threat to the oil price structure was compounded by the general strength of the U.S. currency. It touched an all-time trading low of \$1.7400, and finished at a record closing low of \$1.7500, a fall of 1.06 cents on the day. Sterling also

declined to DM 3.0480 from DM 3.05, FF 11.16 from FF 11.17, SwFr 3.0050 from SwFr 3.0150, and Y280 from Y281.50.

D-MARK - Trading range against the dollar in 1984-85 is 2.3700 to 2.5531. December average 2.4021. Trade-weighted index 119.7 against 128.8 six months ago.

The D-mark was weaker against most currencies at the Frankfurt fixing, but improved in terms of the pound and Swiss franc. The dollar rose to its highest level for nearly 12 years at the Frankfurt fixing of DM 3.1727, compared with DM 3.1480 on Monday. This was the highest point since January 28, 1973, but did not meet with any intervention from the German Bundesbank. There was also no sign of any attempt

by the central bank to drive the dollar down on the open market.

Expectations of strong U.S. economic growth in 1985 underpinned the dollar, as well as speculation that interest rates are unlikely to fall any further.

Sterling fell to DM 3.0480 from DM 3.05, and the Swiss franc to DM 1.2120 from DM 1.2140.

Within the EMS the Dutch guilder rose to DM 88.60 from 100 guilders from DM 88.65, the French franc to DM 32.65 from 100 francs from DM 32.67, and the Italian lira to DM 1.6290 from 1,000 lira from DM 1.6270.

STERLING EXCHANGE RATE INDEX (Bank of England)

	Jan 2	Previous
8.30 am	72.5	73.1
9.00 am	72.5	73.1
10.00 am	72.4	73.1
11.00 am	72.3	73.0
12.00 pm	72.3	72.9
1.00 pm	72.4	73.0
2.00 pm	72.5	73.0
4.00 pm	72.5	73.0

£ in New York

	January 2	Prev. close
6 spot	\$1.7500	\$1.7400
1 month	\$1.7500	\$1.7400
3 months	\$1.7500	\$1.7400
6 months	\$1.7500	\$1.7400
12 months	\$1.7500	\$1.7400

Forward premiums and discounts apply to the U.S. dollar.

Changas are for 100, therefore positive change denotes weak currency. Adjustment calculated by Financial Times.

EMS EUROPEAN CURRENCY UNIT RATES

	Jan 2	Previous
Belgian franc	44.9000	44.9000
Dutch guilder	100.0000	100.0000
French franc	66.6667	66.6667
German D-mark	2.3700	2.3700
Italian lira	1.6290	1.6290
Spanish peseta	166.6667	166.6667
Swiss franc	2.0000	2.0000
Yugoslav dinar	20.0000	20.0000

Change is for 100, therefore positive change denotes weak currency. Adjustment calculated by Financial Times.

U.S. TREASURY BONDS 8% \$100,000 32nd of 100%

	Jan 2	Previous
March	90.48	90.47
June	89.80	89.80
Sept	89.42	89.42
Dec	88.83	88.83

U.S. TREASURY BONDS (CBT) \$100,000 32nd of 100 per cent

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March	90.48	90.47
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Sept	89.42	89.42
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U.S. TREASURY BILLS (MM) \$1m points of 100 per cent

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Three years.....	11	2078
Four years.....	11	2078

MANAGEMENT: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

Japan's newspapers

An expensive and damaging conflict

Richard Tomkins on a circulation war

JAPANESE NEWSPAPERS are in the thick of a circulation war. Here, however, the name of the game is not bing but *oshigami*: literally, push-paper, but in plain English, the hard sell.

The fighting tactics have become sufficiently dirty for Japan's Fair Trade Commission to deliver a stiff warning to the newspapers and their distributors to stop the feuding or risk legal reprisals.

The chances are that the warning will be ignored, for among the prizes which the victor in this war carries off is the coveted title of the biggest selling newspaper in the world.

Japan's population of 119m has a voracious appetite for newspapers. Daily sales last year averaged 66.7m, and the diffusion rate, at 583 papers per 1,000 people or 1.82 copies per household, is the world's highest.

Only the Soviet Union has a higher total circulation, at 102.46m a day. The U.S. is third with 62.22m, West Germany is next with 25.97m, and Britain follows with 23.22m.

One of the main factors lying behind Japan's high circulation figures is its distribution system. The vast majority of newspapers — 92.5 per cent — are sold not at news stands but by monthly subscription and are delivered by each newspaper's distributors to subscribers' homes.

The figures are also boosted by the fact that the national and bigger local newspapers publish both morning and afternoon editions, so that subscribers get two deliveries a day. If both editions are counted as one newspaper, the national circulation figure falls to 47.04m.

Until 1983 Japanese newspapers had enjoyed an almost uninterrupted growth in circulation since 1945. This was partly because of the country's rapid increase in population, partly because of growing economic prosperity, and partly

because of educational reforms which resulted in a high adult literacy rate (now at over 99 per cent).

This period saw intense competition for new readers not only among the national newspapers, which were busy setting up regional offices and printing plants to extend their local coverage, but between the national and the local dailies which, with the help of the news agencies were also covering national and international news.

Given the nature of the distribution system, one of the most effective ways of winning new readers was to lure would-be subscribers with gifts or introductory offers of free or cut-rate newspapers.

Although illegal under the fair trading laws this practice was relatively harmless as long as the total market grew. In the last few years, however, as the population increase has levelled out, and economic growth has slowed, the market's saturation point has approached: in 1983 daily sales topped their steady climb and went into reverse, falling by 2 per cent from the previous year's record average daily sales total of 68.14m.

The result is that the circulation war has now turned into a cut-throat conflict in which the newspapers are fighting not for new readers but for each other's. It is an expensive and damaging battle in which newspapers are constrained from raising cover prices for fear of losing market share while at the same time they are faced with the punitive costs of persuading readers to change their allegiances.

There are five national newspapers, all broadsheet, and all running to about 24 pages in the morning and 12 in the afternoon.

With the average daily sales of their morning editions alone, they are Yomiuri Shimbun (8.91m), a populist newspaper



Page forming on a VDU at the highly computerised Asahi Shimbun

generally supportive of the conservative Liberal Democratic government; Asahi Shimbun (7.48m), roughly equivalent to the Guardian and regarded as the intellectuals' newspaper; Mainichi Shimbun (4.21m), somewhere between the two; Nihon Keizai Shimbun, known as Nikkei (2.09m), Japan's Financial Times; and Sankei Shimbun, a conservative newspaper popular with small businessmen.

The combined circulation of Yomiuri's morning and afternoon editions stood at 13.74m in October and has earned it a place in the Guinness Book of Records as the world's highest circulation newspaper. Yomiuri's relentless determination to get to the top and stay there has often been blamed for the savagery of the circulation war. It outstripped Asahi to get to this position in the mid-1970s under the presidency of the charismatic Mitsuo Mutai, a man whose appetite for ever-higher sales is regarded in the industry as insatiable. Now aged 88 and honorary chairman of Yomiuri, he is still the driving force behind the newspaper's marketing campaign.

In this highly competitive climate few newspapers dare jeopardise their market share by standing aloof from the sort of sales tactics which have attracted the attention of the Fair Trade Commission (Nikkei is a notable exception). Oshigami is one such tactic. By its strict definition it describes the system whereby

newspapers send their distributors more copies of the paper than were ordered. The distributor is forced to use whatever means he can to find customers for the extra copies because he has to pay for them; he dare not return them unsold for fear of incurring the wrath of the newspaper and losing his distribution contract. For the 70 per cent of distributors who have exclusive contracts with one newspaper, this would mean the loss of their livelihood.

Consequently it is not just the newspaper companies but also their distributors who are involved in aggressive marketing tactics. Both are involved in sending out door-to-door canvassers offering discounts on new subscriptions or free gifts. Fickle subscribers could go a long way towards furnishing their households with some lures available: pots and pans, porcelain tea sets, carpets, bedding and even colour television sets have been offered. At the cheaper end of the scale, vouchers which can be exchanged at off-licences and free tickets to baseball games have proved popular.

Last time these unlawful trading practices reached a crescendo, in 1982, the Fair Trade Commission contrived to bring about a truce. The result was the following year's fall in circulation. This was enough to frighten the newspaper companies into a fresh bout of war-worshipping last year culminating in the commission's latest warning on October 31 that improper pre-

miums must stop. Eventually, however, it may be the squeeze on newspapers' profits rather than the largely ineffectual warnings of the Fair Trade Commission which brings the latest battle in the circulation war to a halt.

Financial difficulties seem to loom on all fronts. Sales growth has come to a halt; no one has dared raise cover prices (generally ¥70 or 24p) since 1980 for fear of losing market share; and advertisers, who have plenty of other media to choose from, are fed up with baiting the newspapers out of their difficulties by paying over-inflated rates.

Meanwhile the cost of maintaining armies of canvassers to give away newspapers and furnish subscribers' houses is considerably greater than the extra income they produce.

The newspaper companies do not release individual profit and loss figures but many of the local dailies are said to be in the red. Of the national dailies, Mainichi, the main victim of Yomiuri's rise in circulation, has already been through bankruptcy and is still in difficulties, and Sankei probes for income more because it derives from other business activities than because it is profitable in itself.

Nikkei and Asahi have both faced the heavy cost of computerising their production but both are said to be profitable because of their ability to command high advertising rates. Yomiuri makes money by its promotion is expensive and it has to face the cost of introducing new technology between now and 1987.

Increasingly newspapers are looking to other sources of income to help them cover their costs. The major publishers are also diversified media concerns whose business lines include book and magazine publishing, sponsorship of cultural exhibitions and running educational courses.

All the nationals have substantial television interests and are eyeing the opportunities presented by cable television and the new media. Nikkei in particular is already well on the way to becoming an information industry centred on its newspapers.

A truce in the circulation war could bring the rise in cover prices to a halt. The publishers need to restore their profitability, but on past experience the peace would be unlikely to last.

At the time of the last price rise in 1984 the publishers put their front pages solemnly declaring that the circulation war was over for good. Within months the fur was flying as it had never done before.

Another boom year beckons

European advertising should continue to grow. Feona McEwan reports.

A CONTINUED boom in advertising expenditure throughout Europe is the cheering New Year prospect for the advertising industry. And the UK is tipped to enjoy the biggest real growth, predicted to be 2.5 per cent between 1983 and 1987.

However, while the UK and West Germany together account for almost half the \$24bn ad spend in 1983 in 18 West European countries (representing some 350m consumers), Finland tops the per capita ad spend league at \$183. This is more than double the European average of \$70 and well ahead of Britain's \$104, where it is sixth in the league. Indeed, Finland's spend represents 2 per cent of its gross national product and 3.5 per cent of its total consumer expenditure, which is double the European average.

These are just some of the findings in a comprehensive report just published by Euro-monitor, the consumer market analysis which looks like becoming a reference guide for all those whose business is international advertising. The report assesses advertising expenditure patterns in 16 West European countries, examining historical trends of media spending between 1978 and 1983, with market forecasts to 1986.

There is a detailed rundown on the different media spending patterns of each country and the volume is punctuated by more than 250 tables, much of the data being previously unpublished. The report is based on six months of extensive research carried out in the first half of 1984. Besides the national profile, there is a complete pan-European overview with growth forecasts and projected spending to 1987.

Significantly, the report finds only the local stages of a supranational approach to advertising with market differences (such as expenditure levels and media used) between countries still prevalent. The pan-European approach is most obvious in the airwaves media, that is television and radio.

It cites the considerable overspill of television advertising in continental Europe into neighbouring countries so that you find West German television advertising being viewed in Austria, Switzerland, the Netherlands, Denmark and France. French television advertising is seen in Belgium and Switzerland, and Dutch television advertising can be viewed in Belgium.

Denmark, which has no television advertising was recently visited by West German television advertising in just under one-third of its homes by the end of 1983, a fact which advertising planners take note of. In addition to this, satellite, which is still only in its infancy, is received in over 85,000 Norwegian homes via the UK-based Sky Channel, 305,000 homes in Switzerland and some 1,000 hotel rooms in France.

The report finds support for a significant trend to narrow-casting in the overall decline of the daily press, despite its continued dominance in most countries, while on the other hand trade and technical press and special interest consumer magazines flourish and directories boom.

In countries where TV advertising is restricted there is, not surprisingly, evidence of direct mail playing a major role. In the Netherlands, for instance, where TV advertising is permitted for only 15 minutes a day, and that on either side of the

news, which makes it highly avoidable, direct mail, at 28 per cent of the advertising budget, is the dominant medium. In countries where no radio or television advertising is allowed — Denmark and Sweden — the medium accounts for almost one-third of budget.

According to the report, outdoor advertising is another medium under fire. As well as the political status of television as the dominant advertising medium, outdoor advertising is influenced by the degree of urbanisation in a country.

So, in environmentally conscious nations with relatively low urbanisation, such as Norway and Finland, the spend is small, 1.1 per cent and 1.2 per cent respectively. In Belgium, however, where 90 per cent of the population are urban dwellers, the figure is 12.5 per cent and in France, where around 70 per cent live in towns, it is 15 per cent.

In general, though, outdoor advertising appears to be declining throughout Europe as countries respond to environmental considerations to some extent. Though the industry may have halted the decline with new tactics (such as aiming for the motorists rather than the rail or bus traveller) it looks unlikely to be able to reverse it.

More fuel to the debate on all-channel television advertising comes with Euro-monitor's view that developments in advertising patterns as much a matter of politics as economics. It seems unlikely that anywhere in Europe can the new development of the television age for long be financed by licence contributions alone. "Advertising in Western Europe by Euro-monitor Publications, 87-88 Tarnhill Street, London EC1, £380 per copy.

EUROPEAN COMPARISONS: ADVERTISING EXPENDITURE BY MEDIA 1983

	Press	Outdoor	Cinema	Radio	Television	Direct	Other	Total
Austria	153.0	21.2	—	40.4	94.4	30.9	—	340.1
Belgium	245.7	54.2	—	1.3	81.6	—	—	482.8
Denmark	321.3	12.4	—	—	189.5	44.8	—	572.7
Finland	602.8	11.2	2.3	—	75.4	95.7	—	886.5
France	1,407.0	376.9	50.3	226.1	452.3	251.3	157.0	2,920.9
Greece	47.4	1.9	0.5	7.6	71.5	2.4	1.3	132.6
Ireland	44.0	1.2	—	14.3	33.3	3.6	—	102.2
Italy	1,083.6	102.1	20.4	148.8	111.7	13.3	—	2,047.9
Netherlands	1,047.3	59.1	9.1	18.2	81.1	54.2	50.3	1,807.3
Norway	407.2	5.8	4.6	—	139.1	23.1	—	579.9
Portugal	112.4	1.4	1.4	11.2	20.3	0.7	—	46.7
Spain	533.7	41.7	13.3	143.4	323.5	100.0	233.5	1,389.1
Sweden	387.1	21.9	—	—	258.1	—	—	672.3
Switzerland	545.5	51.6	6.1	1.9	61.0	42.3	141.3	947.7
United Kingdom	2,954.5	181.8	25.8	122.7	1,465.2	512.1	—	5,837.9
West Germany	3,685.2	166.7	41.7	209.1	517.4	406.4	—	5,226.5
TOTAL	13,271.5	1,116.9	190.9	959.2	3,872.8	3,031.3	1,397.8	23,840.4

Unit: £ m

Source: Euro-monitor

TECHNOLOGY

EDITED BY ALAN CANE

MACHINES REPLACE MEN IN NUCLEAR REACTOR CLEANING OPERATION

Robots stay cool in the hot spots

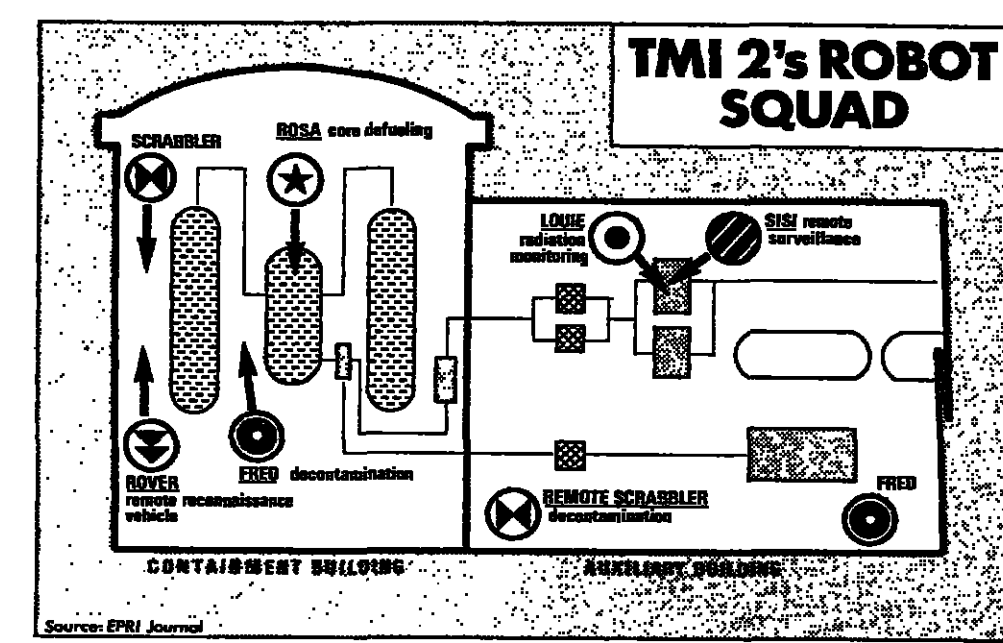
BY DAVID FISHLOCK, SCIENCE EDITOR

A SQUAD of six unique robots with names like Fred and Louie have been assigned roles in the clean-up of the Three Mile Island 2 nuclear reactor, damaged in a loss-of-coolant accident nearly six years ago. The stricken plant is turning into a test-bed for ingenious industrial robots expected to find work aplenty in the care and maintenance of the 100-odd nuclear reactors running or under construction in the U.S.

The robot squad illustrates what John Taylor of the Electric Power Research Institute, Palo Alto, California, sees as a bright future for intelligent, multi-purpose robots to work in areas of high radiation. No one will resent their intrusion — "the jobs they will be doing are not sought after by humans," Taylor says.

EPRI is the co-operative research centre of the U.S. electricity supply industry. John Taylor is head of its nuclear power division, which has a key role in the TMI 2 clean-up. He subdivides nuclear industry robots into two types: single-purpose machines of scant intelligence, and reprogrammable, multi-purpose machines having some degree of artificial intelligence. Radiation can be lethal for either kind unless their electronics are designed to resist it.

The first category have reached a reasonable level of maturity, he says. The accompanying sketch of TMI 2 shows the areas assigned to robots falling into this category.



First on site was SISI, an 11 kg remotely-controlled tracked vehicle which takes photographs and can measure radiation levels. It works in the region of reactor coolant water winds as it goes, to minimise drag. Two people crew the RRV from up to 150m away. One steers and also trains its TV cameras, while the other handles the umbilical.

Then came Fred, a six-wheeled, remotely-controlled robot weighing 180 kg, clutching a high-pressure water spray. Fred has an arm that can lift 88 kg, with a reach of 1.8 metres. It uses the spray to flush contamination from the walls and floor of a pump cubicle in the basement of the auxiliary building.

Louie has come from the Westinghouse Hanford laboratories to monitor radiation levels while the highly irradiated, non-exchange resins are flushed out of TMI's water purification system. Its forte here is not its ability to lift 450 kg, but the fact that its electronics and TV cameras have been "hardened" against radiation levels which have reached 3,000 rad per hour.

Rover is a robot EPRI itself has funded at the Carnegie-Mellon University's civil engineering and construction robotics laboratory. This remote reconnaissance vehicle (RRV) has been designed to enter the dark and dank basement of the TMI reactor containment building, which is highly contaminated with radio-active

sludge from the spillage of some 600,000 gallons of radioactive water in 1979. The 450 kg RRV will be remotely-controlled through an umbilical that uncoils and rewinds as it goes, to minimise drag. Two people crew the RRV from up to 150m away. One steers and also trains its TV cameras, while the other handles the umbilical.

Altogether, three RRVs are being developed under the jointly-funded TMI recovery project. The second has been fitted with a "scrubbing" machine for scraping away contaminated layers of concrete, and a vacuum system for extracting the debris. The third RRV remains at the robotics laboratory awaiting further ideas from the project team — a robot that can collect samples from the walls and structure of the containment building.

The latest robot to join the TMI squad will be Rosa, a Westinghouse robot (remotely operated service arm), designed to perform such tasks as inspection under water inside a reactor pressure vessel. Rosa is proposed by the recovery team as a remote reconnaissance vehicle (RRV) to evaluate two prototypes for use in just over a year. Health physics surveillance by robot would pay off in less than four years.

A study made by Battelle for EPRI of reactor cavity cleanup and maintenance tasks suggests that a robot would pay off in just over a year. Health physics surveillance by robot would pay off in less than four years.

A tracked transporter. Its great virtue is seen as its ability to avoid obstacles and so pick its way through a cluttered environment. The idea is to give it enough on-board intelligence for it to find its way back again should it lose its normal control signals.

Most advanced of all EPRI's robots, however, is Odex, a six-legged, free-walking machine with the strength to lift more than five times its own weight of 168kg. Odex, built by Odetics Inc, has independent micro-processor control of each leg, with a seventh computer to co-ordinate overall movement. Odex can be operated either by a remote operator or remote computer. It can pirouette through 360 degrees while simultaneously advancing in any direction. It can stand tall and narrow or sink to low squat, to squeeze through a restricted entry.

The big incentive for nuclear robotics is simply the high cost of using people in a high-radiation environment. The U.S. Nuclear Regulatory Commission estimates that every man-hour of radiation exposure has a value to the electricity company of \$1,000. Some utilities put it at five times this figure.

A study made by Battelle for EPRI of reactor cavity cleanup and maintenance tasks suggests that a robot would pay off in just over a year. Health physics surveillance by robot would pay off in less than four years.

JVC and Sony to star in battle of the formats

Video & Film

BY JOHN CHITTOCK

FOR MEDIA watchers, 1984 may have seemed quite a confusing year to sort out. The film, cinema and cable TV industries in the UK have all been in a state of flux, partly due to fiscal changes, RCA pulling out of video discs; Kodak entering video when in previous years the very word wouldn't pass their lips; and the VCR came along with a welcome boost, and at one time 70 per cent of Britain's VCRs were rented.

But that figure is now down to 36 per cent. With their acquisition of the Rediffusion chain of shops, Granada TV Rental is clearly undaunted by such changes. The traditional TV rental shop could begin to undergo a metamorphosis in 1985 — developing its strengths as a service centre where tapes can be bought and rented, video cameras hired for parties and so on — but VCRs (for holidays for example) and maybe technical back-up offered of a calibre unavailable in the conventional retail outlet.

As part of this limbering up process, Rediffusion is selling off ex-rental machines of the Beta format and Granada say the group will in future confine itself to VHS. That bad news for Sony is not helped by Granada's confidence in the potential of video cameras as a new rental product — either as camcorders or two-unit outfits, but conforming to VHS format.

The camcorder is a perfect product for the British rental philosophy — too expensive for consumers to buy (£1,000), subject to technical change and the threat of another standard (Betamax) and a totally new experience for the consumer. As with the VCR when it first arrived, the public will take time to realise what they are getting — but as they begin to discover that they too can make sound movies, very cheaply, there could be another boom to lift the rental business out of its slump.

Hovering uncertainly in the wings remains the video disc. But the fact is, it is doing much better than popularly realised, largely because of a burgeoning interest from industrial users. For example, Lloyds Bank have just announced details of their LaserVision video disc network — 1,500 branches are to be equipped with players in a 4m distance learning project. This exemplifies how the rival

disc formats of LaserVision and VHD look set to compete more strongly in 1985. In the UK, Thorn EMI has various plans to give VHD a push, sensitive to the headlines which LaserVision has been capturing and sensitive, too, to my recent suggestion that they were "struggling" trying harder may seem more appropriate. But VHD is going to need a great deal of muscle and talent to keep up with LaserVision, albeit at a price which the Thorn EMI team can supply in abundance.

The more prominent struggle in 1985 is clearly going to be between cable television and direct broadcast satellite. The debate surrounding these technologies is so complex and the greater disparity of views than Trident, and with budgets of similar proportions. A new study from Systems Dynamics recently published — Cable and Satellite — assesses these issues as the major topics of the 1990s; but predicts that DBS will succeed at the expense of cable.

Yet others would claim that DBS depends on cable to succeed. The notion that consumers really will pay a few hundred pounds for a dish and a dish aerial (if a suitable site for it is available) just to receive perhaps two extra channels — when cable can offer 30 — seems unrealistic. But cable operators will happily relay DBS to viewers as part of the service. All they need first is a fiscal flip-flop from the government in 1985 to make it worthwhile.

Common to all of these issues remain the moving pictures, the offspring of the film industry. That sector is also struggling, despite the multi-million dollar headlines, and its earnest hope for 1985 is that the government will relax and introduce a levy on blank videotapes to help the business upon which video relies so heavily. There are signs that resistance to the levy is lessening, and 1985 could see this become a new source of seed money for the industry.

With DBS and cable TV trying to keep their costs down, perhaps money will be the big issue of 1985. That will certainly be the case for the satellite business, for whom Old Moore's Almanack seems to have an allegorical warning with its news that Halley's comet arrives in November. This, it notes, is traditionally associated with difficult economic conditions, political disturbance and outbreaks of disease.

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Manufacturing Talk about integration

ADVANCED MANUFACTURING techniques in steel, mechanical and electronic engineering will be covered in a comprehensive two day conference to be mounted in both London (January 31 and February 1) and Paris (February 4 and 5). Sponsored by the Technical Marketing Society of America (01-242 4045), the London event will be held at the Royal Aeronautical Society. In Paris the venue is the Palais de la Congress.

The 20 speakers are from industry, consultants, academia and the armed services, mainly from the U.S. but with several contributions from the UK and Germany. The main subject areas will be strategic planning for and application of computer integrated manufacturing (CIM), "just in time" production, flexible manufacturing systems and expert systems in manufacturing. Five of the second day papers will deal with integrated manufacturing — a subject not widely exposed at manufacturing conferences so far.

Instruments

Thin film stability

CEL Instrumentation of Basingstoke, Hampshire, is claiming outstanding stability from its BEH-4200 series of strain gauge pressure transducers and transmitters through its use of patented thin film technology. It says this method ensures a combination of high performance, mechanical integrity, stability and ruggedness not available using other technologies. The stability derives from a true molecular bond obtained with the sputtering process, the use only of ceramic and metal materials and the ability to weld the strain gauge sensor directly into the structure of the transducer. More on 0256 20244.

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